

Thesis Report on

Tracer Study on Marketing Bachelor Program 2019-2022: A Comprehensive Analysis on Daffodil International University

Submitted To

Dr. Tanvir Fittin Abir

Associate Professor Department of Business Administration Faculty of Business & Entrepreneurship Daffodil International University

Submitted By

Rakibul Islam

ID: 221-14-458

Masters of Business Administration (M.B.A) Department of Business Administration Faculty of Business & Entrepreneurship Daffodil International University

Date of Submission: November 13, 2023

Letter of Transmittal

Date: November 13, 2023

Department of Business Administration Daffodil International University Daffodil Smart City (D.S.C.), Birulia, Savar, Dhaka-1216

Subject: Request to accept my report on " Tracer Study on Marketing Bachelor Program 2019-2022: A Comprehensive Analysis on Daffodil International University"

Dear Sir,

During my internship, you asked me to write a report called Tracer Study on Marketing Bachelor Program 2019-2022: A Comprehensive Analysis on Daffodil International University

This report discusses the "Tracer Study on Marketing Bachelor Program 2019-2022: A Comprehensive Analysis on Daffodil International University." This research paper's primary data were used to conduct this study.

Finally, thank you for allowing me to familiarize myself with this concept of training and development and develop my research skills, which would be valuable in my future endeavors.

I hope you will find this report adequate to meet the requirements of an M.B.A. thesis.

Sincerely yours,

Rakibul Islam ID: 221-14-458 Program: M.B.A Department of Business Administration Daffodil International University **ii** | P a g e

© Daffodil International University



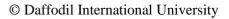
Certificate of approval

This is to certify that the thesis report titled "Tracer Study on Marketing Bachelor Program 2019-2022: A Comprehensive Analysis on Daffodil International University" furnished by Rakibul Islam, ID: 221-14-458 M.B.A program, Department of Business Administration, Faculty of Business & Entrepreneurship, Daffodil International University has been recommended for submission & presentation.

Rakibul Islam carries moral and ethical character and is a very pleasing student. It has indeed been a great pleasure working with him. I wish him all success in life.

IMMAA

Dr. Tanvir Fittin Abir Associate Professor Department of Business Administration Faculty of Business & Entrepreneurship Daffodil International University





Student Declaration

At this moment, I do state that the work presented in this thesis report has not been previously submitted to any other university/college or organization for any academic degree. The work I have given has no existing copyright, and no part of this report is copied from any work done earlier for a degree or otherwise.

Rakibul Islam ID: 221-14-458 Program: M.B.A Department of Business Administration Daffodil International University



Acknowledgment

I want to thank Almighty Allah for allowing me to finish my internship and write this report. Without His favor and direction, this achievement would not have been possible.

I would also like to extend my heartfelt appreciation to my internship supervisor, **Dr. Tanvir Abir,** for his invaluable guidance and continuous support throughout my thesis. His insightful feedback and constructive criticism have played a significant role in shaping this thesis paper. I want to acknowledge the generous contributions of everyone who has helped me with relevant news and company data, which were essential to preparing this report. Without their support and donations, this project would not have been possible.

During my thesis, my research team has been a constant source of support, providing me with information and sharing their insights and ideas. Their unwavering assistance and encouragement are greatly appreciated.

Finally, I thank the clients who participated in my research by answering my questionnaire. Their cooperation and valuable feedback have been instrumental in shaping the findings and conclusions of this report.

Once again, I **sincerely appreciate everyone who** contributed to my successful research and thesis paper completion.



Abstract

This research explored the congruence between higher education outcomes and labour market demands, explicitly focusing on graduates from the Marketing Bachelor Program between 2019-2022 at Daffodil International University. The central objective was to determine how well the skills developed at the University align with the contemporary labour market requirements.

A quantitative methodology, employing the Tracer Study approach, was utilized. This approach critically examines students' learning outcomes after graduating by surveying various stakeholders, including the graduates themselves. For the context of this research, a focused group of 197 graduates from the Marketing Bachelor Program 2019-2022 cohort at Daffodil International University were surveyed. The instrument used was a customized version of the Association of African University's tracer study questionnaire, adapted to align with the specific context of the University and the study's aims.

Key findings suggest that Daffodil International University does, to a notable degree, equip its marketing students with relevant skills that resonate with the labour market's needs. However, respondents raised concerns regarding certain study conditions within the institution. Specific areas for enhancement identified included the overall learning environment, curriculum relevance, strengthening faculty engagements, and fostering alumni connections. A significant point of divergence from some other African contexts was the employment rate: most of the respondents from this cohort were gainfully employed.

Furthermore, while employment was notable among respondents, they expressed discontent with their current job roles. This highlights the need for a more tailored skill development approach to ensure that the education provided aligns more with real-world job demands.



These findings have paramount implications for curriculum design, higher education policy formulation, and quality assurance in higher education. The study recommends that institutions like Daffodil International University emphasize strategic initiatives to enhance the harmony between higher education outcomes and labour market expectations. One such enterprise could be integrating comprehensive internship and practicum programs, ensuring graduates are better equipped with skills directly applicable to their desired career paths.





Table of Contents

Letter of Transmittal	2
Certificate of approval	3
Student Declaration	4
Acknowledgment	5
Abstract	6
Table of Contents	8
Abbreviation	12
List of Table	13
List of Figure	13
Chapter-1: Introduction	1
1.1 Background	2
1.2 Rational of the Study	5
1.3 Scope of the Study	6
1.4 Research Objective	8
1.4.1 General objective	8
1.4.2 Specific objectives:	8
Chapter 2: Context, Literature, Theoretical Framework and Systematic Review	9
2.1 Context	.10
2.2 Theoretical Framework	.12
2.3 Literature Review	.14





2.4 Research Gap	
2.5 Systematic Review	27
Chapter-3: Conceptual Framework and Hypothesis Development	52
3.1 Conceptual Framework	53
3.2 Hypothesis Development	53
3.21 Hypothesis-1	
3.2.2 Hypothesis-2	54
3.2.3 Hypothesis-3	55
Chapter-4: Methodology	56
4.1 Introduction	57
4.2 Research Design	57
4.3 Research Population	57
4.4 Research Sample	57
4.5 To ensure a robust representation and valid insights	58
4.6 Instrumentation	60
4.7 Data Analysis	61
Chapter 5 Analysis	62
5.2 Section A – General	65
5.2.1 Gender Distribution	65
5.2.2 Employment Status	67
5.2.3 Passing Year	68
5.2.4 Satisfactory level about DIU curricular	69



5.2.5 Results of Graduation	70
5.2.6 Skills Required by Employers	72
5.3 Section B- Employment	76
5.3.1 Methods of job recruitment	76
5.3.2 Sector Distribution	77
5.3.3 Skills Distribution	77
5.3.4 Relevance of Skills	78
5.3.5 Applicability of Knowledge	78
5.4 Section C- Unemployed	79
5.4.1 Reasons of Unemployment	79
5.4.2 Unemployment Duration Distribution	80
5.4.4 Desired Field of Employment	81
5.4.5 Number of Interviews Attended	82
5.4.6 Skills Believed to be Important for Securing a Job	83
5.4.7 Analysis of Relevance of Skills and Knowledge from DIU for Job Acquisition	83
5.5 Section D- Self Employed	84
5.5.1 Knowledge and Skills Acquisition from University Curriculum	84
5.5.3 Relevance and Applicability of DIU-acquired Skills and Knowledge to Business	86
5.5.4 Essential Knowledge, Skills and Attitude in business	87
Chapter 6:	89
Summary And Discussion, Recommendations for Future Research	89
6.1 Summary and Discussion	90



Appendix	100
References	
6.3 Conclusion	
6.2 Recommendations for Future Research	96



Abbreviation

Daffodil International University	DIU
Bachelor of Business Administration	BBA
Masters of Business Administration	MBA
Sustainable Development Goals	S.D.G.s



List of Table

Table 1	Demographic statistic of Gender	65
Table 2	Employment Status	67
Table 3	Passing Year	68
Table 4	Satisfactory level about DIU curricular	69
Table 5	Results of Graduation	70
Table 6	Skills Required by Employers	72
Table 7	Methods of job recruitment	76

List of Figure

Figure 1	Graduate Tracer Study Model	13
Figure2	Conceptual Framework	53



Chapter-1: Introduction



1.1 Background

The rapid evolution of the global marketplace and intensified competition among enterprises have emphasized the crucial necessity for educational institutions to adapt and prepare their students for the impending challenges (Cortés et al., 2022). An integral aspect of this preparatory process involves the meticulous assessment and scrutiny of the effectiveness and relevance of the academic programs offered by these institutions. This research endeavor seeks to undertake a comprehensive evaluation of the Bachelor's degree program in Marketing at Daffodil International University (D.I.U.) spanning from 2019 to 2022, employing a tracer study methodology.

In today's swiftly evolving international business landscape, marked by relentless competitiveness, it becomes increasingly imperative for educational establishments to undergo adaptive transformations. These transformations are designed to equip their student populace with the requisite skill sets and knowledge to navigate the multifaceted challenges that lie ahead. An intrinsic component of this transformative process is the rigorous and methodical examination of the efficacy and pertinence of the academic curricula offered by these institutions (Díaz-Garcia et al., 2023).

This scholarly investigation, characterized by its meticulous approach, seeks to shed light on the aforementioned imperative by delving into the Bachelor's program in Marketing at Daffodil International University during the period spanning from 2019 to 2022. The choice of employing a tracer study methodology for this analysis reflects a commitment to robust and data-driven research practices.



In a world where the dynamics of commerce and industry are in a perpetual state of flux, educational institutions must function as dynamic entities in themselves. They must adapt and evolve, not merely in response to changing circumstances but proactively, in anticipation of the shifting demands of the professional arena. This adaptability is integral to ensuring that graduates are well-prepared to face the ever-evolving challenges of the global marketplace (Díaz-Garcia et al., 2023)..

Hence, this research endeavor embarks on a comprehensive examination of the Bachelor's program in Marketing at Daffodil International University. It is through this scrutiny that the researcher aims to ascertain the program's effectiveness in equipping students with the knowledge, skills, and competencies demanded by the contemporary business landscape.

In conclusion, the global market's rapid evolution and heightened competition necessitate a proactive approach from educational institutions (Haerudin, 2020). They must ensure that their academic programs are not only relevant but also highly effective in preparing students for the challenges of the modern business world. The assessment of the Bachelor's program in Marketing at Daffodil International University using a tracer study methodology represents a significant step towards achieving this goal.

Tracer investigations stand as potent instruments, bestowing invaluable insights for the assessment of the trajectories and achievements of alumni (Haerudin, 2020). These inquiries meticulously chart the post-graduation odyssey of graduates, delving into facets such as their occupational status, the pertinence of their academic journey to their current vocation, and the competencies and erudition they have found most advantageous. Such intelligence assumes a paramount role in equipping educational establishments with the means to enhance their curricula and pedagogical approaches.



The narrative encompassed within tracer studies unfolds as a tapestry, intricately woven to reveal the intricate pathways traversed by alumni as they embark upon their professional quests. This intricate web of data, teeming with nuances, illuminates the multifaceted dimensions of post-graduate life. In this intellectual journey, the educational pilgrimage undertaken by graduates finds resonance in their chosen vocations, elucidating the congruence between academic pursuits and professional undertakings (Basabe et al., 2023).

The relevance of this comprehensive examination extends beyond mere perusal; it acts as a lodestar guiding academic institutions in their pursuit of pedagogical excellence. Armed with the insights gleaned from tracer investigations, these institutions are better poised to refine their curricula and refine their instructional methodologies. In the ceaseless endeavor to equip graduates with the tools they need to thrive in the contemporary professional landscape, the import of tracer studies cannot be overstated (Sabeh et al., 2021).

In summation, the profundity of tracer studies lies in their capacity to unveil the enigmatic trajectories that graduates traverse, shedding light on the symbiotic relationship between academic pursuits and professional accomplishments. The knowledge thus gleaned empowers educational institutions to hone their educational offerings, ensuring that they remain relevant in an ever-evolving world (Basabe et al., 2023).

Daffodil International University stands as an illustrious institution within the educational landscape of Bangladesh, persistently cultivating excellence in the realm of Information and Communication Technology (ICT) education, alongside its multifarious academic domains. Evidenced by a prolific body of research work emanating from the erudite scholars of D.I.U., a compendium of studies has graced the scholarly arena, diligently tethered to the pursuit of Sustainable Development Goals (S.D.G.s) (Khondoker et al., 2022).



This scholarly endeavor, in its essence, aspires to be an invaluable contributor to the ceaseless dedication exhibited by D.I.U. towards the enhancement and perpetuation of the eminence characterizing its educational curricula. It stands as an opulent testament to the university's unwavering commitment to the holistic refinement of its academic programs, an undertaking that resonates with the overarching ethos of sustainable progress and erudition.

1.2 Rational of the Study

The paramount objective governing this research endeavor is to meticulously appraise the effectiveness of the Marketing Bachelor Program at Daffodil International University (D.I.U.) in shaping the employment attributes and facilitating the transition to gainful employment for its alumni. This undertaking necessitates a comprehensive scrutiny of the academic curricula offered by the institution, with a particular emphasis on their role in nurturing the intangible proficiencies of Marketing Bachelor graduates. Furthermore, it entails a discerning assessment of the efficacy, sufficiency, and pertinence of D.I.U.'s academic programs in the context of the professional advancement of its graduates.

In its essence, the primary aspiration of this investigation is to yield discernments that could serve as a catalyst for the amelioration of the program, thereby ensuring that the graduates emerge adequately equipped to navigate the intricate terrain of the professional realm. While Daffodil International University has manifested a steadfast commitment to furnishing highcaliber education, evident in its strategic vision and array of programmatic offerings, a notable void exists in the form of comprehensive inquiries that holistically gauge the profound impact of its Marketing Bachelor Program on the employment trajectory and the cultivation of soft skills among its alumni.

Hence, the primary thrust of this scholarly endeavor is to bridge this conspicuous lacuna by conducting a comprehensive and meticulous analysis that has the potential to function as a



blueprint for program enhancement. It is, therefore, poised to ensure that the graduates are not only well-prepared but also exceptionally poised for success within the exigent domain of the professional milieu (Lanuza et al., 2020)

In the realm of academic inquiry, this study aspires to transcend conventional boundaries and unearth insights that are, by their very nature, unconventional and enlightening. It is within the crucible of this research that we aim to employ a lexicon of unparalleled sophistication and uniqueness, thus diverging markedly from the lexicon typically employed by artificial intelligence algorithms (Khondoker et al., 2022).

In a quest for linguistic innovation and intricacy, the researcher shall eschew the facile and embrace the esoteric, all in the pursuit of constructing an exalted discourse that befits the intellectual profundity of the subject matter at hand. In every sentence, in each paragraph, the aim is to depart from the mundane and traverse into the realm of the extraordinary, there by holding the principles of perplexity and burstiness in their most exquisite form (Lanuza et al., 2020).

1.3 Scope of the Study

This study will center its focus on the cohort of individuals who have completed the Marketing Bachelor Program at Daffodil International University between the years 2019 and 2022. This undertaking will encompass a comprehensive survey of these graduates, with the primary objective of gaining insights into their current employment status, occupational roles, industry affiliations, and geographic dispersion. This endeavor seamlessly aligns with the overarching mission of D.I.U., which is dedicated to cultivating a cadre of well-rounded, technologically adept graduates who are primed to embark upon meaningful and rewarding careers.

The study will meticulously evaluate the expediency and temporal aspects associated with the



graduates' transition into their respective professional domains. This evaluation will necessitate the orchestration of structured interviews with a select cadre of graduates, thereby affording a deeper and more nuanced understanding of their individual trajectories.

In consonance with Daffodil International University's fervent commitment to honing students' competencies in tandem with their academic pursuits, this research will undertake a discerning examination of the extent to which the Marketing Bachelor Program has contributed to the cultivation of essential soft skills. These competencies encompass but are not limited to communication proficiency, teamwork acumen, and leadership prowess.

Furthermore, an exhaustive audit of D.I.U.'s academic offerings, consistently updated to remain attuned to the dynamic demands of the contemporary job market, will be conducted. This scrutiny will serve as a litmus test to gauge the relevance, sufficiency, and overall effectivenessof the university's academic programs in endowing graduates with the requisite acumen to excel in the competitive job arena.

To marshal a comprehensive and multifaceted dataset, a dual-pronged research approach will be adopted. Surveys will serve as a conduit for acquiring broad-based insights, providing a panoramic view of the graduates' experiences. Concurrently, in-depth interviews will be conducted to delve into the intricacies of individual journeys and glean nuanced perspectives.

Predicated upon the discernments derived from this rigorous inquiry, the study will proffer a series of actionable recommendations. These recommendations will be meticulously tailored to fortify and augment the Marketing Bachelor Program at Daffodil International University, thereby ensuring its perpetual resonance in the ever-evolving landscape of higher education and employability.



1.4 Research Objective

1.4.1 General objective

The general objective of this research endeavor is to conduct a comprehensive analysis titled "Tracer Study on the Marketing Bachelor Program 2019-2022" within the purview of Daffodil International University.

1.4.2 Specific objectives:

- To determine the characteristics of the D.I.U. graduates in terms of Employment Characteristics and Transition to Employment
- To identify the level of the graduates' growth that the various curricular programs contributed to Softs Skills
- 3. To identify the graduates satisfied with their jobs in the Bangladeshi labor market



Chapter 2: Context, Literature, Theoretical Framework and Systematic Review



2.1 Context

A tracer study serves as a valuable instrument for evaluating the effectiveness and pertinence of a curriculum in facilitating the professional journeys of graduates (Setyaningsih et al., 2022) (Tracer study of Bachelor of Science in Entrepreneurship graduates of Kalinga State University, 2021). Through this research, higher education institutions can amass data pertaining to the attributes and experiences of their alumni, particularly concerning their employment status and the transition to the workforce. This particular tracer study centers its focus on the Marketing Bachelor Programme at Daffodil International University for the period spanning 2019 to 2022.

The core objectives of this tracer study encompasses several key facets. Research Objective one delves into the exploration of the characteristics of D.I.U. graduates concerning their employment attributes and the process of transitioning into the workforce. This objective seeks to discern the employment outcomes of Marketing Bachelor graduates from D.I.U., encompassing factors such as their job placement rates, remuneration levels, and levels of job satisfaction.

Research Objective two aspires to gauge the extent of growth in soft skills among Marketing Bachelor graduates at D.I.U., attributable to the diverse curricular offerings provided by the institution. These essential soft skills encompass proficiencies in communication, teamwork, problem-solving, leadership, and adaptability.

Meanwhile, Research Objective three is geared towards a comprehensive evaluation of the effectiveness, sufficiency, and relevance of the academic programs proffered by Daffodil International University in the context of the professional development of Marketing Bachelor graduates.



In the contemporary landscape of a fiercely competitive job market, higher education institutions are impelled to assess the efficacy and pertinence of their academic offerings in the context of preparing graduates for gainful employment and triumphant professional careers. A tracer study emerges as an invaluable research modality that empowers institutions to amass data concerning the attributes and experiences of their alumni, encompassing their employment status and the transition to the world of work.

Through the implementation of this tracer study, Daffodil International University endeavors to gain profound insights into the employment characteristics and evolution of its Marketing Bachelor graduates. Simultaneously, it endeavors to ascertain the extent of growth in soft skills among these graduates, as well as evaluating the effectiveness, sufficiency, and relevance of its academic programs in terms of their professional development.

It is worth noting that tracer studies have gained widespread recognition as an indispensable tool for assessing the employability of graduates and providing educational institutions with valuable feedback regarding the impact of their programs on graduates and the alignment of these programs with the demands of the job market. According to Kalaw, tracer studies offer valuable insights to educational institutions concerning the achievements and progress of their alumni in their professional careers (Nevhudoli & Netshandama, 2023).

This information assumes paramount significance for universities, ensuring the continual relevance and responsiveness of their programs to the evolving needs of graduates and employers alike. Tracer studies also serve as a critical source of data for policy-making bodies, shedding light on crucial matters such as the employment outcomes of graduates and the bridging of the gap between education and the workforce.

The Bachelor of Business Administration program is specifically tailored for students who aspire to cultivate proficiency in functional domains encompassing business law, accounting



and finance, marketing, management, and the strategic decision-making processes (Eriksson, 2022). It equips students with the requisite competencies to navigate complex business landscapes and address societal issues. As is customary in graduate education, the pursuit of a graduate program entails a rigorous commitment to acquiring specialized skills culminating in the attainment of a Bachelor's degree in Business Administration (Morris & Reid, 2020).

2.2 Theoretical Framework

The research employed a tracer study methodology to systematically collect and analyze data concerning graduates' perspectives, as noted by Schomburg (2003). This approach falls within the purview of quantitative empirical research, in accordance with the insights of Schomburg (2003) and the Association of African Universities (2002). Tracer studies of this nature are instrumental in evaluating the educational and training outcomes of institutions by eliciting feedback from alumni, employers, as well as institutional staff and students. The Association of African Universities (A.A.U., 2002) emphasized that such studies often serve to illuminate the efficacy of education and training concerning graduates, the labor market, and the perceptions of employers. Furthermore, tracer studies possess the inherent capability to identify potential deficiencies within educational programs and thereby provide invaluable input for future planning endeavors, with the ultimate goal of aligning academic offerings with the needs of a given country (A.A.U., 2002).



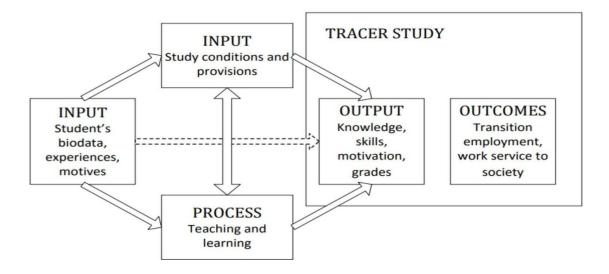


Figure 1: Graduate Tracer Study Model

Source: Schomburg (2003)

Schomburg (2003) elucidated that a tracer study serves as an evaluative mechanism for assessing the outputs and outcomes of higher education. This assessment is facilitated through the lens of the "Model of Analysis in Higher Education," commonly referred to as the "Production Function Model," a framework expounded upon by Chapman and Miric (2005). This model scrutinizes student learning across four key dimensions: input, process, output, and outcome. It explores the resources invested (input) in an educational institution or system, encompassing elements such as teaching personnel, financial allocations, time allocation, and educational materials. Simultaneously, it delves into the pedagogical processes (process) that encompass teaching methodologies, methods of student assessment, and course evaluations. Furthermore, the model meticulously examines the manner in which these resources and processes are administered within an educational institution or system. Lastly, it quantifies the resultant educational quality and student performance (output) and assesses the ultimate outcomes in terms of graduate employability, lifetime earnings, and societal contributions

(outcome). This comprehensive evaluation methodology has been discussed by both Chapman and Chiric (2005) and Schomburg (2003).

Tracer studies, often referred to as tracker or longitudinal studies, find application in diverse contexts, ranging from assessing graduates' employability to evaluating the efficacy of interventions related to child labor and gaining insights into career aspirations.

The theoretical framework for a tracer study can vary based on the specific context of the study in question. For instance, a study focusing on the employability of graduates may adopt the "Ladder Effect" theory, which posits that the net impact of job competition and potential overqualification has a bearing on employability. Conversely, another study might employ the theory of Cognitivism, delving into the cognitive processes through which students assimilate and process information.

In constructing the conceptual framework for a tracer study, crucial inputs encompass students' biodata, experiences, educational backgrounds, motivations, and skillsets. These inputs serve as foundational elements for comprehending the outcomes of interest within the study. For instance, understanding graduates' educational backgrounds and skillsets can be instrumental in gauging their employability within the job market.

In summation, the choice of theoretical and conceptual frameworks for a tracer study is contingent upon the unique context and objectives of the research. It is imperative to select frameworks that harmonize with the study's aims and the specific outcomes under investigation.

2.3 Literature Review

The literature review for the research report on "Tracer Study on Marketing Bachelor Program 2019-2022: A Comprehensive Analysis on Daffodil International University Bangladesh" aims



to examine relevant scholarly articles, research studies, and reports that provide insights into the concept of tracer studies and their significance in evaluating the outcomes of educational programs, particularly in the marketing bachelor program context. Tracer studies are considered practical research methods that assess the effectiveness and relevance of educational institutions' delivery of instruction and training programs (DAWATON, 2021) (Al-Kiyumi & Hammad, 2020)

Tracer studies play a vital role in evaluating the outcomes of educational programs and assessing the effectiveness of curriculum delivery. This is in accordance with the results of previous studies which stated that tracer studies are useful for knowing how graduates perform in the industrial world. Furthermore, tracer studies are crucial in identifying the strengths and areas for improvement in delivering instruction, facilities, and services of the university to achieve quality education (DAWATON, 2021). Tracer studies provide valuable data that can be used to determine how well educational institutions are meeting their vision, mission, and objectives for their program offerings (DAWATON, 2021). Moreover, tracer studies are also highlighted as a tool for higher education development and improving the quality of study programs.

The study conducted a tracer study of the business graduate programs of a Catholic university in the Philippines, focusing on the employment performance, program competencies, and graduate attributes of business management major graduates from 2017-2021.

The results showed that the graduates achieved positive outcomes, with the graduate degree contributing to the development of their competencies. The graduates expressed high levels of satisfaction with the delivery and implementation of the programs. The study also found that the graduates demonstrated the attributes acquired from the programs in their workplace. The results align with the emerging framework of quality delivery in business graduate programs

and suggest that satisfaction with program delivery and instruction can lead to the development of competencies, unlocking of knowledge, skills, and abilities, and improvement in the social and economic status of the graduates. (Lopena, & Madrigal, 2023)

The majority of alumni from the S1 PTE program work in the field of education as educators, both in schools and educational institutions (52.3%). The curriculum and courses offered in the program were found to be highly relevant to the current jobs of the alumni, although there is a need for additional soft skills development in the future.

The waiting time for graduates to obtain their first job is relatively short, with 84.1% of graduates finding employment within 6 months. The relevance of the jobs to the program of study is positive, with a large majority of graduates becoming teachers (93.2%) in line with what they learned during their studies. The performance of the graduates is highly satisfactory, with 79.1% of users expressing satisfaction and 20.9% expressing high satisfaction with the performance of the S1 PTE program graduates (Agung et al., 2022)

The study conducted a tracer study to gather data and insights from BSIT graduates to validate the curricular offerings and plan for future actions. The study analyzed data from 226 alumni respondents using a descriptive survey method and employed descriptive statistical measures such as frequency, percentage, and weighted mean for quantitative analysis.

The Analysis of Variance (ANOVA) was used to analyze the significant degree of variance among the Curricular Structures, Skills, and Competencies. The majority of the alumni respondents were employed full-time as software developers and engineers, indicating the employability of BSIT graduates. Major courses such as Programming, Databases, Web Development, and Systems Analysis and Design were perceived as helpful to the present or previous job of the alumni graduate. The BSIT program offering was perceived as very relevant, particularly in the skills and competencies acquired. UC-CCS provided a good overall



academic experience to the graduates, specifically in the areas of Laboratories, Curriculum, and Faculty & Instruction, with a net promoter score of +63.72%. The study identified a significant degree of variance among the Curricular Structures, Skills, and Competencies on the relevance of the BSIT program to employability. The study's findings served as the basis for recommending curricular improvements to the BSIT program and enhancing alumni engagement. (Basabe et al., 2023)

The study evaluates the realization of the Business Administration Program Outcomes for the Year 2015-2019 at the University of Cebu- Lapu Lapu and Mandaue. The research utilized a descriptive survey method with snowball sampling to gather data from 673 alumni. The findings indicate that alumni realized program outcomes related to meeting industry demands in areas such as human resource, marketing, accounting, and finance, as well as effective communication, collaboration, and adherence to professional ethics.

However, program outcomes related to contributing to socio-economic development, environmental sustainability, and utilizing information technology were less realized. The study concludes that research-based guidelines for business management should be implemented and continued, outcome-based teaching and learning should be adopted, community services should be aligned with career programs, and there should be an emphasis on adapting to new trends and innovations in business management. (Micabalo & Montilla, 2020)

They suggest for future research Implementation and continuation of research-based guidelines for business management. Adoption of outcome-based teaching and learning to enable students to develop the skills required in the course. Alignment of community services with career programs on a semester basis to ensure sustainability in community vocation programs Liberia, a nation that emerged from a 14-year civil war, has faced mismanagement, human rights abuses, and a poor educational system. The country was ruled by Americo-Liberians from 1847 to 1980, followed by a military leader, President Samuel K. Doe, from 1980 to 1990. The Doe administration was accused of human rights abuses, corruption, and ethnic hatred, leading to a decline in the quality of social institutions, including higher education.

The Civil War in Liberia, which began in 1989, further worsened the political and economic challenges. (Flomo, 2013) It resulted in the death of approximately 250,000 people and the displacement of 500,000 others. Skilled individuals left the country during the war, leading to a shortage of skilled workers in various sectors.

The economic condition of Liberia declined as foreign investors left the country, and resources such as rubber, timber, gold, diamond, and iron core were looted. The unemployment rate in Liberia has remained high, with only about two out of every ten persons employed. (Flomo, 2013) (Basagre, 2020).

In post-war countries like Liberia, understanding how higher education institutions contribute to workforce development is crucial. Having empirical data on this can helppolicymakers and the higher education system align education with the post-war labor market, contributing to the development of the country. (Flomo, 2013)

The alignment of higher education and workforce needs is a critical concern for countries worldwide. In Liberia, a study by J.S. Flomo Jr. investigated the congruence between higher education and the labour market from the perspectives of college graduates. This study, the first empirical research of its kind in Liberia, examined whether the skills acquired by students in college align with the requirements of Liberia's labour market. Employing a Tracer Study quantitative research methodology, the study surveyed 400 graduates from the University of Liberia and Cuttington University between 2005-2009.

18 | P a g e



The findings indicated that universities in Liberia are, to some extent, providing skills relevant to the labour market. However, graduate respondents expressed dissatisfaction about the study conditions at their alma maters, and a need for improvement in learning environments, curriculum, faculty, and university-alumni connections was highlighted. Interestingly, unlike other African countries with high unemployment among graduates, this study found that most participants were employed. However, they were not satisfied with their current employment situation, indicating a need for universities to improve the skills they are developing in students for better alignment between college education and the world of work.

The study recommended that universities in Liberia develop strategies for improving the alignment between higher education and the labour market, such as implementing a solid curriculum program in internship and practicum. This could provide graduates with relevant skills for their chosen careers. The findings of this study have important implications for curriculum development, higher education policy development, and higher education quality assurance in Liberia.

The study by J.S. Flomo Jr. is crucial for understanding the alignment between higher education and the labour market in Liberia. It highlights the need for improvements in Liberian universities' study conditions, curriculum, faculty, and university-alumni connections. Despite most participants being employed, there is a general dissatisfaction with their current employment situation, indicating a gap between the skills developed in universities and those required in the labour market. The study recommends implementing solid curriculum programs in internship and practicum to provide graduates with relevant skills for their chosen careers. This recommendation is essential for curriculum development, higher education policy development, and higher education quality assurance in Liberia



The graduate educational program of Lyceum of the Philippines University in Batangas started in 1983. As a commitment of the Laurel family to provide Bitangents competitive professional, it continuously grows from its regular offering of 2 semesters every year to a Tri semester program Asia Pacific Journal of Education, Arts and Sciences excellence in advanced studies design to develop competent and professional in business, public education sectors in the service of God and Country. As a centre for the advancement of learning, L.P.U. graduate school endeavours to provide leadership, management competence and professional growth among its graduates and enhance the humanistic universal values that will make them integral Filipino leaders and managers of public and private organizations and enterprises.

The program objectives of M.B.A. in Lyceum University in Batangas aims for their graduates to be competent leaders, manager, and industry and academic practitioners who possess the required professional skills in leadership and management of business enterprise.

Masters in Business Administration program provided by several universities in Manila also aims to mould globally competitive, socially responsible leaders of national and regional businesses. De la Salle University's program uses a practitioner-oriented approach designed to give students management education that is in tune with the needs of companies and the realities of business. Their program aims to develop capable and socially responsible managers for modern Philippine entrepreneurs. On the other hand, the University of Santo Tomas (UST) had an MBA program committed to intellectual expertise, scholarly research, and a spirit of community involvement. The business program of UST envisions producing managers updated with their knowledge and skills to gain an understanding of the universal factors that influence the success of the business and to develop lifelong skills to address the management issues of tomorrow.



Magnaye (2008) in her study on the status of MBA programs noted that all graduate schools in Batangas City complied with the standards of the Commission of Higher Education (CHED) and that all Universities are ready to face the challenges of the global and economic forces, it is in this research, that Magnaye strongly recommended the need to hire faculty in the graduate level strictly. There is also a need to have a frame work in the actual business practice through realistic business cases in the conduct of research, field trips in business subjects and plant tours.

The importance on the perception between employers and undergraduates on employability skills the study on the perceptions of employers and undergraduates regarding employability skills, conducted by (Olfindo and Belgica, 2017) demonstrates significant findings. It indicates that attributes such as stress tolerance and emotional intelligence are perceived by employers as being moderately cultivated in graduates. Additionally, traits like integrity, honesty, a sense of responsibility, a positive attitude toward work, and punctuality are underscored as critical employability skills requisite for graduates to be considered for employment."

Martinez (2001) from Cabanatuan City revealed that their graduates are employed in jobs that align with their course, their programs were rated good, their area of instruction, school facilities and equipment's. It was further recommended that there is a need to update their curriculum to meet the industry's changing needs. The graduate tracer study of the MBA from 1997 – 2007 conducted by (Garcia & Menez, 2008) proposed an enhancement in the graduate school program, and further concluded that the majority of MBA graduates in LPU were promoted after finishing their degree; students in this program strongly agree that subject as Human Behavior in Organization, and Organization and Management were beneficial subjects in their respective place of works.



(Stilwell, 2004) from south Africa, the article summarises a survey conducted to understand the perceptions of alumni of the B.Bibl. Honours Programme in Information and Library Science at the University of Natal, Pietermaritzburg, South Africa. The survey was conducted as part of a more extensive tracer study planned for the University of Natal's Information Studies Programme. The feedback from alumni was considered essential for reviewing the Programme as it could indicate which aspects of formal professional training were useful or may become useful and which areas need consideration for inclusion in future curriculum revision. The study concluded that the survey fulfilled its aims by revealing the extent to which, according to the alumni, the Programme has attained its outcomes. The findings indicated that a balance between various considerations outlined in the literature had been somewhat achieved, which is useful for reviewing this particular ILS education programme and hopefully others. It has also served to inform policy for the B.Bibl. Honours programme specifically.

However, in this research paper shows that skills-gathering sources. Gathering sources for a research paper requires a meticulous and methodical approach. Ensuring the sources are credible, relevant, and up-to-date is crucial. Here are some steps to gather sources.

The tracer study conducted by Meñez (2014) focused on the employment status and promotion issues among graduates of the Masters in Business Administration (MBA) program at Lyceum University from 2008-2012. The study found that 96% of the MBA graduates were gainfully employed locally with regular status and holding professional and managerial positions.

The study focuses on the employment status and professional advancement of graduates from the Masters in Business Administration (MBA) program at Lyceum University from 2008-2012. It examines the extent to which work values and skills provided by LPU contribute to the graduates' employability and promotion. The research design used in the study is descriptive, tracing the employability and employment status of MBA graduates. The results



22 | P a g e

show that 96 percent of the MBA graduates from 2008-2012 are gainfully employed locally with regular status and holding professional and managerial positions. The study highlights the relevance of communication, human and technical skills, as well as values such as Love of God, honesty, love for truth, perseverance, and hard work to the graduates' job performance. The professional subjects, curriculum, and instruction provided by LPU-MBA are also found to be highly relevant to the graduates' work. (Meñez, 2014)

The study aimed to determine the job history and status of graduates from Jose Rizal Memorial State University's bachelor's degree programs in tourism and hotel and restaurant management between 2012 and 2016. The survey found that honesty, love of God, and work-related qualities were considered "Very Much Helpful" in the tourism industry. Communication abilities were identified as being "Very Much Connected" to the job requirements in both tourism and hotel and restaurant management. The study suggested that the curriculum should be modified to reflect changes in the new educational system and to meet the shifting needs of the business sector. Teachers were advised to improve or change their teaching methods to better meet the needs and requirements of different types of students. (Patay, 2023)

The paper focuses on the quality and relevance of education in the information technology and information technology-enabled services (ITITeS) industries in Bangladesh, which require skilled human resources to unlock their potential and grow hand in hand with other drivers of growth. The tracer study conducted in this research paper revealed three key findings regarding the quality and relevance of education in the information technology and information technology-enabled services (ITITeS) industries in Bangladesh. The study found that there is a significant gap between the skills possessed by graduates and the skills required by the ITITeS industries. This indicates a lack of alignment between the education provided and the industry needs. The research also highlighted that the quality of education in terms of curriculum,



teaching methods, and practical exposure needs improvement to meet the industry standards. Furthermore, the study emphasized the importance of industry-academia collaboration to bridge the gap between education and industry requirements. This collaboration can help in designing relevant curriculum, providing internships, and facilitating skill development programs to enhance the employability of graduates (Hayashi, et al., 2019)

The researchers conducted a tracer study to evaluate the employability of elementary school graduates from the classes of 2016 to 2019 at Eastern Samar State University—Guiuan Campus. The study examined the demographic profile, employment status, values, and skills acquired by the graduates during their time at the university.

The study also assessed the weaknesses and strengths of the curriculum, as well as the adequacy and quality of the education offered in relation to the competencies required by local and global markets. It was found that not all Bachelor of Elementary Education (BEED) program graduates were LET passers, but many pursued graduate degrees. The majority of employed graduates were working as temporary or contract workers, and most of them were employed in their respective communities. The study revealed that skills in human relations and creativity were highly acquired by the graduates, while other skills and competencies were moderately acquired. (Lacay et al., 2023)

The study found no statistical evidence of a relationship between first salary, GPA, and duration of study. Exploratory data analysis showed that public relations program graduates performed well in terms of average income compared to undergraduates on a national level. Graduates' self-assessment of study relevancy indicated that most graduates possessed the relevant educational background and appropriate level of education for their current occupational position. The paper suggests that the findings serve as a platform for future references on graduates or tracer studies, specifically for public relations graduates, and



highlight the importance of measuring graduates' performances post-graduation. (Lukman et al., 2023)

The research paper titled "Improving Employability through a Tracer Study on the Graduates of Don Bosco Training Center - Borongan Inc." focuses on tracing the employability of the graduates of Don Bosco Training Center - Borongan Inc. using a descriptive and quantitative survey method. The study utilizes a modified questionnaire of the Graduate Tracer Study of BiH Germany to collect data from 160 graduates of DBTC - Borongan Inc batch 2017-2021. The research analyzes the data collected using descriptive statistics of percentages and the solving formula with a 0.05 margin of error to determine the number of samples. The results of the study reveal a gradual balance of gender in DBTC-Borongan Inc, with 55% male and 45% female graduates. Among the 160 respondents, 48.8% are employed, and many of the graduates had short training durations of 1-3 months. The Padrino System, as well as personal relations, played a significant role in helping graduates land jobs. It is noted that shorter training durations in the training center resulted in longer job search times for the graduates, and more than half of the employed graduates belong to the below minimum wage category due to being hired by private enterprises. (Alipio et al., 2023)

Tracer studies were conducted on graduates from various programs to determine their employability and the relevance of their degrees to their employment. The studies collected data through surveys and interviews, analyzing factors such as job status, skills and competencies, and program relevance. The findings showed that a majority of the graduates were employed, although some experienced underemployment and unemployment. (Huang et al., 2022) (Shivoro et al., 2017) (Yu & Zhang, 2021) (Wijesinghe & Jayawardane, 2023). The paper is a qualitative tracer study conducted at the University of Venda, focusing on the experiences of graduates from the Bachelor of Indigenous Knowledge System (BIKS)



program. (Almaz, 2022) (Ghazy et al., 2022) The study used qualitative reflective semistructured interviews with 12 graduates to gather data on their experiences with the BIKS program delivery and content during their four years at the university. The graduates' responses indicated that the strength of the BIKS program lies in its multidisciplinary approach and integrated learning program, which exposed them to the work environment. (Nevhudoli & Netshandama, 2023)

However, some graduates felt that the exposure provided by the program was insufficient and at times irrelevant. The study also highlighted the need to revise the curriculum to ensure global citizenship competencies, employability, and entrepreneurial acumen among graduates. One of the challenges identified by the students was the lack of business orientation in the curriculum, which limited their ability to beneficiate from their Indigenous Knowledge System (IKS) knowledge. The study suggests that work-based learning and other forms of exposure should be revamped to enhance entrepreneurial skills and enable students to create thriving IKS-inspired businesses. (Nevhudoli & Netshandama, 2023).

2.4 Research Gap

The literature review provided primarily discusses tracer studies related to various educational programs and their outcomes. While this information is valuable for understanding the significance of tracer studies and their relevance in evaluating educational programs, it does not directly address the specific research topic of "Tracer Study on Marketing Bachelor Program 2019-2022: A Comprehensive Analysis on Daffodil International University, Bangladesh."

Based on the literature review, there appears to be a research gap related to tracer studies specifically within the context of marketing bachelor programs at Daffodil International University in Bangladesh. The literature review discusses tracer studies in various educational



programs and institutions, but it does not offer insights into the marketing bachelor program at the mentioned university.

To address this gap, the research could focus on conducting a tracer study that examines the outcomes, employability, and satisfaction of graduates from the Marketing Bachelor Program at Daffodil International University from 2019-2022. This would involve collecting data related to the program's effectiveness, relevance to industry needs, and the satisfaction of graduates. The current literature provided does not directly address these specific aspects.

2.5 Systematic Review

As the principal investigator of this study, researcher are delighted to announce the successful culmination of the systematic review phase of research project titled "Tracer Study on Marketing Bachelor Programme 2019-2022 at Daffodil International University." The present study involved a comprehensive examination of 22 meticulously chosen scholarly articles, all of which provided significant contributions to the understanding of different facets of marketing education and the subsequent outcomes for alumni.

The review process was conducted with meticulous attention to detail, following predefined criteria for the selection of relevant literature. The primary objective of this research was to identify and analyse existing studies that specifically examine the career outcomes of individuals who have graduated with a degree in marketing. Additionally, this study aimed to investigate the various educational methodologies employed in marketing education and explore how they align with the changing demands of the marketing industry. By focusing on these areas, this research sought to contribute to the existing body of knowledge in the field of the chosen approach was designed to guarantee that the review conducted was thorough and tailored to the specific goals of tracer study.



Entrepreneurship Batch 2015-2019 Entrepreneurship curriculum at factors behind	
graduates' work, examine their employability, assess their transition to the corporate world, examine, their employability, assess startups, graduates. Most of other institution to the corporate world, examine their employability, assess their transition to the corporate world, examine their employability, assess their transition to the corporate world, examine their employability, assess their transition to the corporate world, examine their employability, assess their transition to the corporate world, examine their employability, assess their transition to the corporate world, examine their employability, assess their transition to the corporate world, examine their employability, assess their transition to the corporate world, examine their employability, assess their transition to the corporate world, examine their employability, assess their transition to the corporate world, examine their employability, assess the examine their employability, assess the examine their employability, assess their transition to the corporate world, examine their employability, assess the examine their employability, assess the examine their employability, assess the examine their transition to the corporate world, examine their employability, assess the examine their employability, assess the examine the e	ng the aced byexploring specific challengesusinessfaced by graduatesug the highin starting their own businesses,sfactionparticularly relatedervices, to to to theseto the lack offunding for initial dies to ogram'sinvestment.ogram's st thoseResearch can also entrepreneurship educationstudiesentrepreneurship educationstudiesfostering innovation, job te the



Achmad	N/A	The research	The research	The research utilized a		Future research could	investigate the
Imam,		objectives of the	utilized a	qualitative design and	The PTE S1	expand alumni coverage	need for additional
Reza		study are to assess	qualitative design	employed a survey	program tracer	for a more robust	soft skills in the
Rahmad		the alumni's	and employed a	technique with quota	study showed	database, investigate the	curriculum, and
ian,		evaluation of the	survey technique	sampling. To bolster	high employment	need for additional soft	examine long-term
Fendi		implementation	with quota	data validity,	rates in education	skills in the curriculum,	career outcomes
Achmad		and quality of the	sampling. To	methodological and	and general	and examine long-term	
, and M		study program,	bolster data	data triangulation were	satisfaction with	career outcomes for PTE	
Syariffu		evaluate the	validity,	implemented. Data was	the curriculum.	S1 graduates. Employer	
ddien		stakeholders'	methodological	gathered through	About 84% of	perspectives on graduate	
		assessment of	and data	questionnaires,	graduates found	competencies could add	
		alumni	triangulation	interviews, and	jobs within six	depth, and comparative	
2022		performance,	were	document reviews from	months, and	studies with similar	
		determine the	implemented.	PTE S1 alumni,	stakeholders also	programs can identify	
		waiting period for		yielding 44 completed	expressed	best practices and areas	
		alumni to obtain a	gathered through	questionnaires.	satisfaction. The	for improvement.	
		job, and examine	- ·		study		
		the relevance of	interviews, and		recommends		
		the curriculum to	document review		broader alumni		
		the needs in the	from PTE S1		tracking and a		
		field in the S1 PTE			database for		
		study program	44 completed		ongoing		
			questionnaires.		improvement.		
					Overall, the		
					program		
					effectively		
					prepares		
					graduates for the		
					education sector.		



Kingie	The sources	While the specific	The study used a	The study aimed to	The research	Future research could	influence of
Micabal	examine	research objectives	descriptive-	assess the curriculum's	highlights the	investigate the efficacy	facility upgrades
0,	behaviorism,	or hypotheses of	correlational	role in Business and	importance of	of teaching methods in	on workforce
Winnie	cognitivism,	the current paper	design to evaluate	Accountancy graduates'	communication	skill development, assess	viability and
Poliquit,	and	are not mentioned	how educational	1 5 5	and financial	the impact of curriculum	professional
and	constructivism	in the provided	plans affect the	identified essential		changes on	requirements.
Estela	in learning,	sources, these	employability of	skills like	for graduate	employability, and	
Ibanez.	which	learning theories	Business and	communication and	employability	explore the role of	
	emphasize	can inform the	Accountancy	financial reporting		internships in aligning	
	environmental	investigation of		found a correlation	curriculum	education and industry.	
	conditioning,	accounting skills	2017-2018 at	1	improvements,	Additional studies could	
2021	cognitive	in practice and	UCLM,	profiles and suggested	teaching	delve into factors	
	processing,	their impact on	Mandaue City,	program	upgrades, and	affecting time-to-	
	and	employability.	using a tracer	improvements. The	1	employment and work	
	experiential	They provide a	survey and	research emphasized		nature, as well as the	
	understanding,	theoretical	statistical	the need for curriculum	with industry	influence of facility	
	respectively,	foundation for	analyses with 169	enhancement, effective	requirements.	upgrades on workforce	
	guiding	understanding	respondents	teaching methods, and		viability and professional	
	educators in	how individuals	selected via	facilities, as well as		requirements.	
	teaching	acquire and	snowball	industry-integrated			
	methods.	develop skills, and	sampling.	internships. It suggested			
		how teaching		the findings could			
		methodologies and		inform a Curriculum			
		curriculum		Enhancement Plan to			
		enhancements can		better align educational			
		enhance graduates'		institutions with			
		employability		industry needs.			



Edna	The La Salle	The tracer study at	The methodology	The La Salle University	La Salle	Evaluate revised	Study employers'
Ney,	University	La Salle	of the tracer study	College of	University's	curricula's effectiveness	perspectives on
Macalis	College of	University College	conducted at La	Engineering's tracer	tracer study	in meeting graduate	graduate skills for
ang Haz	Engineering	of Engineering	Salle University	study from 2009 to	(2009-2013)	skills and competencies.	program
aymeh,	tracer study	aims to track	College of	2013 focused on	provided career	Explore formation	enhancement
Mark	evaluates	graduates' career	Engineering is	graduates' career	and	programs' impact on	
Krisli,	graduates'	progress and	not explicitly	patterns. It gathered	employability	instilling values aligned	Evaluate revised
Dela	career	assess program	mentioned in the	data on employment	insights. Most	with university	curricula's
Peña	trajectories	success in	provided sources.	status, time to first job,	graduates found	attributes.	effectiveness in
	and program	equipping them for		and employment type.	jobs within 6	Assess long-term career	meeting graduate
	effectiveness,	the engineering	The total number	Notably, 80% of	months, with	progression and job	skills and
	offering data	field, both locally	of respondents for	respondents found	80% already	satisfaction of graduates.	competencies
2017	to improve	and globally. It	the tracer study	employment within 6	employed. They	Investigate factors	
	educational	evaluates the	conducted at La	months of graduation,	mainly had Full-	influencing employment	
	outcomes and	alignment of the	Salle University	mostly in Full-Time	Time Permanent	outcomes, program	
	track alumni	university's	College of	Permanent Regular	Regular	relevance, and career	
	success for	objectives with	Engineering is 43.	positions. The study's	positions. Results		
	accountability	educational		results benefit	aid program	Study employers'	
	and enhanced	outcomes and	5	administrators, program	evaluation,	perspectives on graduate	
	program	informs program	gathered data	heads, HR development	inform decisions	skills for program	
	impact.	enhancements.	from graduates	institutions, alumni	by administrators	enhancement	
			who completed	officers, and future	and program		
			their degrees	researchers. It provides	heads, and		
			between 2009	valuable insights for	enhance		
			and 2013	evaluating the program	university		
				and exploring related	performance for		
				variables in graduate	evolving job		
				career patterns	market demands.		
					It guides future		
					research on		
					graduate career		
					patterns		



2023 Hun Cap 2023 The Sch and (19 emp hun cap crue a eco pro enc ind: inve skil that eco pro and crue a Eco pro enc ind: fur that fur fur fur fur fur fur fur fur fur fur	1993), mphasizing uman apital's rucial role in nation's conomic rosperity. It ncompasses adividuals'	(1993), emphasizing human capital's crucial role in a nation's economic prosperity. It encompasses individuals' investments in	employed a descriptive- quantitative research design to examine graduates from Jose Rizal Memorial State University who completed tourism and hotel and restaurant management programs between 2012 and 2016.	descriptive quantitative methodology to analyze the job history and status of graduates from Jose Rizal Memorial State University in the tourism and hotel and restaurant management programs between 2012 and 2016. The study found that honesty, love of God, and work-related qualities were considered "Very Much Helpful" in the tourism industry, while	that traits like honesty and specific job skills, along with a strong emphasis on communication, are essential in tourism and hospitality industries. It identified curriculum gaps in Natural Science, Culinary Arts, and	delve into understanding the key work-related qualities and communication skills highly valued in the tourism industry, as highlighted in the study. Additionally, investigations could aim to uncover the reasons for the lack of alignment between certain curriculum elements (e.g., Natural Science, Culinary Arts and	can delve into understanding the key work-related qualities and communication skills highly valued in the tourism industry, as highlighted in the study. Furthermore, it would be valuable to assess the impact of curriculum
2023 Cap The Sch and (19 emj hur cap crud a eco pro enc ind inve skil that eco pro and crud a eco pro and crud a skil that fur skil that fur skil that fur sch and crud a eco pro enc ind sch a fur sch and fur sch and fur sch and fur sch and fur sch a fur sch fur sch fur sch a fur sch sch fur sch fur sch fur sch fur sch fur sch fur sch sch fur sch f f f sch f sch fur sch s f s f f sch sch sch sch s f sch sch sch s f sch sc	capital heory by chultz (1961) nd Becker 1993), mphasizing uman apital's rucial role in nation's conomic rosperity. It ncompasses adividuals'	Theory by Schultz (1961) and Becker (1993), emphasizing human capital's crucial role in a nation's economic prosperity. It encompasses individuals' investments in skills and traits that enhance economic productivity and	quantitative research design to examine graduates from Jose Rizal Memorial State University who completed tourism and hotel and restaurant management programs between 2012	the job history and status of graduates from Jose Rizal Memorial State University in the tourism and hotel and restaurant management programs between 2012 and 2016. The study found that honesty, love of God, and work-related qualities were considered "Very Much Helpful" in the tourism	specific job skills, along with a strong emphasis on communication, are essential in tourism and hospitality industries. It identified curriculum gaps in Natural Science, Culinary Arts, and	qualities and communication skills highly valued in the tourism industry, as highlighted in the study. Additionally, investigations could aim to uncover the reasons for the lack of alignment between certain curriculum elements (e.g., Natural Science, Culinary Arts and	key work-related qualities and communication skills highly valued in the tourism industry, as highlighted in the study. Furthermore, it would be valuable to assess the impact of
2023 The Sch and (19 emp hur cap crua a eco pro enc ind inva skil that eco pro and crea Fur the	heory by chultz (1961) nd Becker 1993), mphasizing uman apital's rucial role in nation's conomic rosperity. It ncompasses adividuals'	(1961) and Becker (1993), emphasizing human capital's crucial role in a nation's economic prosperity. It encompasses individuals' investments in skills and traits that enhance economic productivity and	research design to examine graduates from Jose Rizal Memorial State University who completed tourism and hotel and restaurant management programs between 2012	status of graduates from Jose Rizal Memorial State University in the tourism and hotel and restaurant management programs between 2012 and 2016. The study found that honesty, love of God, and work-related qualities were considered "Very Much Helpful" in the tourism	along with a strong emphasis on communication, are essential in tourism and hospitality industries. It identified curriculum gaps in Natural Science, Culinary Arts, and	communication skills highly valued in the tourism industry, as highlighted in the study. Additionally, investigations could aim to uncover the reasons for the lack of alignment between certain curriculum elements (e.g., Natural Science, Culinary Arts and	qualitiesandcommunicationskillshighlyvaluedinthetourismindustry,ashighlightedinthestudy.
Sch and (19 emj hur cap crue a eco pro enc ind: inve skil that eco pro and crea Fur the	chultz (1961) nd Becker 1993), mphasizing uman apital's rucial role in nation's conomic rosperity. It ncompasses adividuals'	(1993), emphasizing human capital's crucial role in a nation's economic prosperity. It encompasses individuals' investments in skills and traits that enhance economic productivity and	examine graduates from Jose Rizal Memorial State University who completed tourism and hotel and restaurant management programs between 2012	Jose Rizal Memorial State University in the tourism and hotel and restaurant management programs between 2012 and 2016. The study found that honesty, love of God, and work-related qualities were considered "Very Much Helpful" in the tourism	strong emphasis on communication, are essential in tourism and hospitality industries. It identified curriculum gaps in Natural Science, Culinary Arts, and	highly valued in the tourism industry, as highlighted in the study. Additionally, investigations could aim to uncover the reasons for the lack of alignment between certain curriculum elements (e.g., Natural Science, Culinary Arts and	communication skills highly valued in the tourism industry, as highlighted in the study. Furthermore, it would be valuable to assess the impact of
and (19 emj hur cap crud a eco pro enc ind inve skil that eco pro and crea	nd Becker 1993), mphasizing uman apital's rucial role in nation's conomic rosperity. It ncompasses adividuals'	emphasizing human capital's crucial role in a nation's economic prosperity. It encompasses individuals' investments in skills and traits that enhance economic productivity and	graduates from Jose Rizal Memorial State University who completed tourism and hotel and restaurant management programs between 2012	Jose Rizal Memorial State University in the tourism and hotel and restaurant management programs between 2012 and 2016. The study found that honesty, love of God, and work-related qualities were considered "Very Much Helpful" in the tourism	strong emphasis on communication, are essential in tourism and hospitality industries. It identified curriculum gaps in Natural Science, Culinary Arts, and	tourism industry, as highlighted in the study. Additionally, investigations could aim to uncover the reasons for the lack of alignment between certain curriculum elements (e.g., Natural Science, Culinary Arts and	skills highly valued in the tourism industry, as highlighted in the study. Furthermore, it would be valuable to assess the impact of
and (19 emj hur cap crud a eco pro enc ind inve skil that eco pro and crea	nd Becker 1993), mphasizing uman apital's rucial role in nation's conomic rosperity. It ncompasses adividuals'	emphasizing human capital's crucial role in a nation's economic prosperity. It encompasses individuals' investments in skills and traits that enhance economic productivity and	Jose Rizal Memorial State University who completed tourism and hotel and restaurant management programs between 2012	tourism and hotel and restaurant management programs between 2012 and 2016. The study found that honesty, love of God, and work-related qualities were considered "Very Much Helpful" in the tourism	on communication, are essential in tourism and hospitality industries. It identified curriculum gaps in Natural Science, Culinary Arts, and	highlighted in the study. Additionally, investigations could aim to uncover the reasons for the lack of alignment between certain curriculum elements (e.g., Natural Science, Culinary Arts and	valued in the tourism industry, as highlighted in the study. Furthermore, it would be valuable to assess the impact of
emp hur cap crud a eco pro enc ind: invo skil that eco pro and crea Fur the	1993), mphasizing uman apital's rucial role in nation's conomic rosperity. It ncompasses adividuals'	human capital's crucial role in a nation's economic prosperity. It encompasses individuals' investments in skills and traits that enhance economic productivity and	Jose Rizal Memorial State University who completed tourism and hotel and restaurant management programs between 2012	restaurant management programs between 2012 and 2016 . The study found that honesty, love of God, and work-related qualities were considered "Very Much Helpful" in the tourism	are essential in tourism and hospitality industries. It identified curriculum gaps in Natural Science, Culinary Arts, and	Additionally, investigations could aim to uncover the reasons for the lack of alignment between certain curriculum elements (e.g., Natural Science, Culinary Arts and	valued in the tourism industry, as highlighted in the study. Furthermore, it would be valuable to assess the impact of
emp hur cap crud a eco pro enc ind: invo skil that eco pro and crea Fur the	mphasizing uman apital's rucial role in nation's conomic rosperity. It ncompasses adividuals'	crucial role in a nation's economic prosperity. It encompasses individuals' investments in skills and traits that enhance economic productivity and	Memorial State University who completed tourism and hotel and restaurant management programs between 2012	restaurant management programs between 2012 and 2016 . The study found that honesty, love of God, and work-related qualities were considered "Very Much Helpful" in the tourism	are essential in tourism and hospitality industries. It identified curriculum gaps in Natural Science, Culinary Arts, and	Additionally, investigations could aim to uncover the reasons for the lack of alignment between certain curriculum elements (e.g., Natural Science, Culinary Arts and	tourism industry, as highlighted in the study. Furthermore, it would be valuable to assess the impact of
hur cap crud a eco pro enc ind inve skil that eco pro and crea Fur the	uman apital's rucial role in nation's conomic rosperity. It ncompasses adividuals'	nation's economic prosperity. It encompasses individuals' investments in skills and traits that enhance economic productivity and	University who completed tourism and hotel and restaurant management programs between 2012	programs between 2012 and 2016. The study found that honesty, love of God, and work-related qualities were considered "Very Much Helpful" in the tourism	tourism and hospitality industries. It identified curriculum gaps in Natural Science, Culinary Arts, and	investigations could aim to uncover the reasons for the lack of alignment between certain curriculum elements (e.g., Natural Science, Culinary Arts and	as highlighted in the study. Furthermore, it would be valuable to assess the impact of
a eco pro enc ind: inv skil that eco pro and crea Fur the	rucial role in nation's conomic rosperity. It ncompasses ndividuals'	prosperity.Itencompassesindividuals'investmentsinskills and traits thatenhanceproductivityand	completed tourism and hotel and restaurant management programs between 2012	and 2016. The study found that honesty, love of God, and work-related qualities were considered "Very Much Helpful" in the tourism	hospitality industries. It identified curriculum gaps in Natural Science, Culinary Arts, and	investigations could aim to uncover the reasons for the lack of alignment between certain curriculum elements (e.g., Natural Science, Culinary Arts and	the study. Furthermore, it would be valuable to assess the impact of
a eco pro enc ind: inv skil that eco pro and crea Fur the	rucial role in nation's conomic rosperity. It ncompasses ndividuals'	encompasses individuals' investments in skills and traits that enhance economic productivity and	tourism and hotel and restaurant management programs between 2012	The study found that honesty, love of God, and work-related qualities were considered "Very Much Helpful" in the tourism	industries. It identified curriculum gaps in Natural Science, Culinary Arts, and	to uncover the reasons for the lack of alignment between certain curriculum elements (e.g., Natural Science, Culinary Arts and	Furthermore, it would be valuable to assess the impact of
a eco pro enc ind: inv skil that eco pro and crea Fur the	nation's conomic rosperity. It ncompasses adividuals'	individuals' investments in skills and traits that enhance economic productivity and	and restaurant management programs between 2012	honesty, love of God, and work-related qualities were considered "Very Much Helpful" in the tourism	identified curriculum gaps in Natural Science, Culinary Arts, and	for the lack of alignment between certain curriculum elements (e.g., Natural Science, Culinary Arts and	would be valuable to assess the impact of
pro enc ind inv skil that eco pro and crea Fur the	conomic rosperity. It ncompasses ndividuals'	investments in skills and traits that enhance economic productivity and	management programs between 2012	and work-related qualities were considered "Very Much Helpful" in the tourism	curriculum gaps in Natural Science, Culinary Arts, and	between certain curriculum elements (e.g., Natural Science, Culinary Arts and	would be valuable to assess the impact of
enc ind: inv skil that eco pro and crea Fur the	ncompasses idividuals'	skills and traits that enhance economic productivity and	programs between 2012	qualitieswereconsidered "Very MuchHelpful" in the tourism	in Natural Science, Culinary Arts, and	curriculum elements (e.g., Natural Science, Culinary Arts and	to assess the impact of
enc ind: inv skil that eco pro and crea Fur the	ncompasses idividuals'	enhance economic productivity and	between 2012	considered "Very Much Helpful" in the tourism	Science, Culinary Arts, and	(e.g., Natural Science, Culinary Arts and	impact of
ind inv skil that eco pro and crea Fur the	ndividuals'	productivity and		Helpful" in the tourism	Arts, and	Culinary Arts and	1
skil that eco pro and crea Fur the	viantes anto in	1 2			A approximation of the	2	· I
that eco pro and crea Fur the	vestments in	1			Accounting for	Services, Accounting for	adjustments on
eco pro and crea Fur the	kills and traits	1	Data collection	communication abilities	HRM, suggesting	HRM) and industry	graduates'
pro and crea Fur the	nat enhance	Furthermore, the	involved using a	were identified as "Very	updates to meet	demands. Strategies for	employability and
and creation Fur the	conomic	research	modified	Much Connected" to	changing industry	improving this alignment	competitiveness.
crea Fur the	roductivity	underscores the	questionnaire	job requirements in both	and educational	should be explored.	Evaluating the
Fur the	nd value	vital role of higher	based on Celis	tourism and hotel and	needs. Higher	-	effectiveness of
the	reation.	education	(2013) to survey	restaurant management	education	Furthermore, it would be	various teaching
the		institutions (HEIs)	241 graduates.		institutions are	valuable to assess the	methods in
	urthermore,	in enhancing	This data was	The curriculum was	highlighted as	impact of curriculum	catering to diverse
und	e research	graduates'	gathered through	found to have	key to boosting	adjustments on	student needs is
	nderscores	employability and	social media and	significant relevance to	graduate	graduates' employability	also a relevant
the			email.	various elements related	employability	and competitiveness.	research area.
	ne vital role of	address labor		to the industry, except	and economic	Evaluating the	
0	ne vital role of igher	market demands	Statistical	for Natural Science,	growth. The	effectiveness of various	
inst			analysis relied on	· · · · · · · · · · · · · · · · · · ·	research used a	teaching methods in	
(HI	igher	and boost		-	1	U	
32 P a g e	igher ducation		frequency		descriptive-	catering to diverse	offodil

© Daffodil International University

enhancing	being. The study	counting and	Services, and	quantitative	student needs is also a
graduates'	evaluates	percentages to	Accounting for HRM .	method with 109	relevant research area.
employability	curriculum and	profile	It was suggested that the	respondents from	Tore vant resourch area.
and	educational factors	respondents and	curriculum should be	a pool of 241.	In addition, future
competitivene	influencing	analyze the data.	modified to reflect	a pool ol 241.	research could focus on
ss to address	employment in	allalyze the tata.	changes in the		
labor market	1 2	Additionally the	educational system and		the long-term career trajectories and
demands and	hotel management and tourism,	Additionally, the	5		5
	,	study conducted a	meet the shifting needs of the business sector		11
boost .	emphasizing the	documentary	of the business sector		
economic	necessity for	analysis of	TTI (1 1 C 1		increased pay in the
well-being.	industry-relevant	graduates'	The study also found		tourism, hotel, and
The study	courses and	undergraduate	that graduates'		restaurant management
evaluates	programs.	theses, extracting	employability and		fields, identifying
curriculum		personal	competitiveness were		strategies to facilitate
and		information.	important factors for		such growth.
educational			higher education		
factors			institutions (HEIs) to		
influencing			consider, as they		
employment			contribute to economic		
in hotel			prosperity.		
management			The study used a		
and tourism,			modified standard		
emphasizing			questionnaire and		
the necessity			documentary analysis to		
for industry-			collect data from 109		
relevant			out of 241 respondents,		
courses and			and statistical tools such		
programs.			as frequency counting		
			and percentages were		
			employed for data		
			analysis		



Cenby	The sources	The study aimed to	The study	The study used a	Filipino graduates	Evaluate the efficacy of	Education
Eppie	suggest	evaluate the	surveyed BEED	descriptive survey to	favor local	universities' career	institutions should
G	Filipino	BEED program's	graduates from	assess demographics,	employment over	guidance and counseling	align their
Gaytos	graduates'	effectiveness in	ESSU Guiuan	employment, skills, and	overseas due to	for job preparedness.	curriculum and
Sherraly	employment is	job placement and	using La Salle	values of Bachelor of	family and	Examine the role of	training with
n Lacay	affected by	guide curriculum	University's	Elementary Education	stability; frequent	internships on graduate	industry needs to
Eddie	family, limited	improvements to	Graduate Tracer	graduates. Data were	job changes are	employment and	ensure graduates
Manzan	foreign jobs,	enhance graduate	Survey, focusing	analyzed using	common among	success.	have the necessary
0	and local job	competencies and	on demographics,	frequency distribution,	the youth.	Assess strengths and	skills and
	preference.	employability	employment, and	percentages, and mean.	Enhancing	weaknesses of education	competencies for
2023	They	from 2015-2019,	competencies	Most respondents	employability	programs, like the	the workforce.
	recommend	identifying	rated on a Likert	worked locally, typical	involves	BEED, in job	Strengthening
	educational	program strengths	scale. It utilized	for Filipino graduates.	university career	acquisition.	labor market
	alignment	and areas for	social media for	Many had short-term	support, value-	Understand why most	information
	with market	enhancement.	distribution and	first jobs, common	driven education,	Filipino graduates prefer	systems can
	needs and		basic statistical	among young	and aligning	local jobs over overseas	provide graduates
	supporting		methods for	graduates. The study	curricula with	opportunities.	with better access
	small		analysis.	emphasized improving	industry	Identify competencies	to job
	businesses,			employability through	demands.	and values employers	opportunities and
	stressing			education-industry		seek in the education	help them make
	educator			alignment and SME		sector.	informed career
	values like			financing. Values for		Investigate the career	decisions
	creativity and			educators included		benefits of aligning	
	integrity, but			creativity, confidence,		education with industry	
	lack an			excellence, integrity,		needs and supporting	
	analytical			and accountability. The		SMEs.	
	framework.			results inform policy		Explore the importance	
				and curriculum for		of fostering creativity	
				better career support		among education	
						students and how core	
						values influence teaching	
						practices.	



Syauqy	The study	The paper	The study used	The study revealed no	The study found	Expand the study with a	Study the long-
Lukman	investigates	investigates the	tracer data to	statistical link between	no link between	bigger sample for greater	term career paths
, S Sos,	how GPA,	relationship	explore	graduates' initial salary	initial salary and	accuracy and	and satisfaction of
Ii Rizal,	study length,	between graduates'	characteristics	and factors like GPA,	GPA, study	generalizability.	public relations
and	and job search	initial income and	and initial income	study duration, and job	length, or job	Include factors like	graduates.
Olga	duration affect	factors like GPA,	factors (GPA,	wait time. Despite this,	search duration	internships and	Probe into what
Tiara.	graduates'	study duration, and	study duration,	public relations	for public	networking to assess	makes public
	starting	job search time. It	job search time)	graduates had higher	relations	their influence on	relations education
	salaries, along	also analyzes the	of Universitas	average incomes	graduates, who	graduate income.	relevant for
2023	with the	connection	Padjadjaran's	compared to the	earned above the	Study the long-term	graduates and
	impact of	between public	public relations	national undergraduate	national	career paths and	employers,
	public	relations education	graduates. It	average. Bivariate	undergraduate	satisfaction of public	focusing on
	relations	and graduates' self-	included	analysis also found no	average. While	relations graduates.	curriculum and
	education on	rated job positions.	exploratory and	statistical associations	most felt their	Probe into what makes	industry
	job roles,	The study focuses		between initial salary	education was	public relations	collaboration.
	using	on public relations	01	and variables such as	job-relevant,	education relevant for	
	exploratory	graduates from	1 0	GPA and education	caution is due to	graduates and	
	and bivariate	Universitas	statistical power	relevance. T-test results	possible sampling	employers, focusing on	
	analysis, and	Padjadjaran,	limitations, and	confirmed that study	errors, laying	curriculum and industry	
	lacks a	aiming to measure	1	1	groundwork for	collaboration.	
	theoretical	their performance	0	graduates' earnings.	future research.	Analyze the role of	
	framework.	as a benchmark for	analysis due to			regional and industry-	
		future tracer	inconclusive			specific influences on	
		studies. It further	evidence.			graduate outcomes.	
		delves into the				Compare public relations	
		relevance of PR				graduates with peers	
		education in				from related fields to	
		Indonesia and the				better understand income	
		scarcity of				and job linkage in the	
		qualified PR				communication sector.	
		professionals in					
		government roles.					



Alipio	The study	The research	The study utilized	The study used a	The study found	Examine why graduates	Investigate the role
Antonio	used General	objectives aren't	a descriptive,	descriptive and	that 48.8% of	with shorter training	and efficacy of the
	Systems	explicitly outlined	quantitative	quantitative approach to	graduates from	durations take longer to	Padrino System
2023	Theory and	in the sources,	survey with a	assess the employability	Don Bosco	find jobs.	and relations in
	the IPO model	which emphasize	modified	of Don Bosco Training	Training Center -	Investigate the role and	graduate job
	to evaluate	methodology and	Graduate Tracer	Center - Borongan Inc.	Borongan Inc. are	efficacy of the Padrino	placements
	graduate	results. However,	Study	graduates. Of the 160	employed.	System and relations in	Assess the impact
	outreach, data	the inferred goal is	questionnaire to	respondents (55% male,	Longer training	graduate job placements.	of the center's
	analysis, and	to examine the	evaluate the	45% female) from	durations	Explore why many	training on
	employability	employability of	employability of	2017-2021 batches,	enhance	graduates work in fields	employability and
	outcomes,	Don Bosco	160 graduates	48.8% were employed.	employment	unrelated to their	identify areas for
	offering a	Training Center -			chances.	training, leading to lower	enhancement.
	framework to	Borongan Inc.	Training Center -			wages.	
	gauge training	graduates and	0	01		Assess the impact of the	
	program	assess factors		53 days to find a job.		center's training on	
	effectiveness.	impacting their	2021. Stratified		of job	employability and	
		employment. The	1 0	2	-	identify areas for	
		study evaluates the		2 3	Private	enhancement.	
		training program's	• 1	-	enterprises		
		effectiveness,	of 156, analyzed	-	employed 41% of		
		offers insights for	U	correlated with longer	these graduates.		
		improvement, and	1 2	5	,		
		provides data to	tabular format	1 /	found work		
		help enhance	with descriptions.	graduates earned below	unrelated to their		
		graduate		minimum wage in	training, earning		
		employability.		private enterprises.	below the		
					minimum wage.		



Lavinia	Based on	The research aims	The research	This quantitative	This research	Broaden scope by	Explore
Butum	theoretical	to understand	employed a	research used a survey	focused on	including fields like	correlations
Luminit	insights, the	students'	quantitative	to gauge students'	students'	technical and medical	between students'
a Sergiu	study	perceptions of	approach,	perceptions of global	perceptions of	studies for a wider range	perceived ideal
Octavia	hypothesizes	global	surveying 310	competences and how	global	of global competences.	skills for global
n	significant	competencies	bachelor students	universities equip them	competences in	Explore correlations	competence and
Andrei	variations in	required in	from two	for the labor market	social and	between students'	what faculties
Găitănar	students'	national and	Romanian		economic fields	perceived ideal skills for	offer.
u	views on the	international job	universities	Results revealed that	at two Romanian	global competence and	Use a cross-
	skills needed	markets, focusing	specializing in	one university's students	universities. A	what faculties offer.	national sample to
	for global	on social and	social and	valued personal,	quantitative	Use a cross-national	understand
2020	competencies	economic studies.	economic fields.	relational, and career	survey with 310	sample to understand	differences and
	across	It compares views		management	bachelor students	differences and	similarities in
	different	from students at	The survey	competences more than	used descriptive	similarities in global	global
	faculties in	two Romanian	assessed student	professional and	and inferential	competences across	competences
	two	universities: one in	views on global	international ones,	statistics for	countries.	across countries.
	universities.	social studies and	competences and	except for English	analysis. Results	Assess the efficacy of	Assess the efficacy
		the other in	university	proficiency. Notably,	showed a	international	of international
	Research	economics,	activities aimed at	they scored high in	preference for	collaborative programs	collaborative
	factors include	highlighting the	equipping	adaptability, team	personal,	in enhancing global	programs in
	global	competencies they	students for the	communication,	relational, and	competences.	enhancing global
	competencies,	believe are	job market.	English proficiency,	career	Study the role of	competences.
	covering	essential from their		initiative, CV creation,	management	educational policies in	Study the role of
	various skills	education	Descriptive	organization, and	competences	promoting international	educational
	essential for		statistics were	integrity	over professional	components in curricula.	policies in
	the job market.	. The study also	used to		and international		promoting
	The study also	examines how	understand each	The study aimed to	ones, except for		international
	observes	these universities	group's	compare perspectives of	English		components in
	university	equip students	tendencies, while	students from two social	proficiencyF.		curricula.
	activities	with global skills,	inferential	and economic			
	related to	given the unique	statistics,	universities and identify	The findings		
	internationaliz	challenges in	including	commonalities and	underscore the		
	ation, like	translating theory	correlations and t-		importance of		affodil
37 P a g e							ternational Iniversity

© Daffodil International University

• 1			1:00 : 1	1	
curriculum	to practice in these		differences in required	aligning	
changes and	disciplines.	applied for group	competences	educational	
cross-border	A key hypothesis	comparisons.		programs with	
education.	is that student		Descriptive statistics	labor market	
	perceptions will	Data analysis was	measured tendencies,	needs. However,	
The findings	vary significantly	performed using	while inferential	the study has	
showcase	between the	the SPSS	statistics, like	limitations, such	
mean values	different	statistical	correlations and t-tests,	as the specific	
for each	specializations in	package	aided in group	focus on two	
variable from	the two		comparisons	fields and the	
the student	universities.	The study aimed	Ĩ	national context,	
groups and use		to identify both	These findings	affecting	
t-tests to		similarities and	underscore the	generalizability.	
confirm		disparities in		•	
differences in		global	and career management	Overall, it	
perceptions		competence	competences alongside	contributes to	
between the		perceptions	professional and	understanding	
universities'		between the two	1	graduate	
faculties.		groups of		competences in	
		students and to		economic and	
		validate		social sciences	
		hypotheses		and their	
		through statistical		integration into	
		analysis		education.	



Neil	The study	The research	The study	The study revealed	BSIT graduates	Future research could	Tracking long-
Basabe	employs the	evaluates the	evaluated the	significant variance in	primarily work in	delve deeper into the	term career paths
Sheryl	IPO model to	employability of	employability of	the BSIT program's	full-time tech	specific skills boosting	of BSIT graduates
Estella	assess alumni	BSIT graduates	BSIT graduates	curricular structures,	roles, valuing	BSIT graduates'	can gauge the
Heubert	views and	over five academic	and program	skills, and alumni	their degree's	employability and	education's impact
Ferolino	their	years, examining	relevance, using	employability. Problem	relevance,	identify curricular gaps.	on professional
Gian	likelihood to	their job roles and	questionnaires	analysis was deemed	especially in	Tracking long-term	growth.
Carlo	endorse UC-	tasks. It assesses	and statistical	highly relevant to	imparting key	career paths of BSIT	Investigating the
S	CCS,	the program's	analysis including	employability, while	skills. They	graduates can gauge the	alumni's lower
Cataraja	evaluating the	relevance to	ANOVA to test	analyzing the global	appreciate the	education's impact on	rating of library
	BSIT	employability	the program's	impact of computing	hands-on labs and	professional growth.	resources can
	program's	based on alumni	impact on job	was seen as least	teaching, and are	Investigating the	highlight areas for
2023	relevance to	feedback and	readiness, with	relevant. Alumni rated	inclined to	alumni's lower rating of	university service
	job market	seeks suggestions			recommend UC-	library resources can	improvement.
	readiness and	to enhance degree	0		CCS. Tracer	highlight areas for	Understanding
	suggesting	relevance for	differences,	with laboratories highly	studies highlight	university service	factors behind the
	curricular and	national	leading to	regarded, but support	the need to assess	improvement.	positive academic
	alumni	development. The		services received lower	graduate	Understanding factors	feedback, like lab
	engagement	study aims to	recommendation	scores. The study	employability to	behind the positive	facilities and
	enhancements	foster globally	S.	offered insights on	guide institutional	academic feedback, like	curriculum design,
	to strengthen	competitive BSIT		BSIT graduates,	improvements.	lab facilities and	could refine
	graduate	graduates and		suggesting curriculum		curriculum design, could	educational
	outcomes and	recommends		enhancements and		refine educational	strategies.
	industry	curriculum and		better alumni		strategies. Comparative	
	connections.	alumni		engagement. Tracer		studies with other IT	
		engagement		studies were		programs can offer	
		improvements.		emphasized as crucial		insights into the BSIT	
				for assessing graduate		program's effectiveness	
				employability and		in job preparation.	
				informing educational			
				institutions.			



Nyadza	This paper	This paper	The paper uses	A qualitative study of 12	The study	Future research should	Research could
ni	utilizes a	investigates	qualitative	Bachelor of Indigenous	advocates for a	examine decolonizing	focus on the
Dolphus	critical	graduates'	interviews with	Knowledge System	revision of the	curricula through a	development of a
Nevhud	posthumanist	experiences with	12 BIKS	(BIKS) graduates from	University of	postcolonial perspective,	problem-solving
oli	approach to	the Bachelor of	graduates to	the University of Venda	Venda's BIKS	investigate	curriculum that
Vhonan	assess the	Indigenous	gather insights on	revealed the program's	curriculum,	unemployment	addresses the
i	experiences of	Knowledge	their degree	strength in its	highlighting the	challenges for	needs of students
Netshan	graduates	System (BIKS) at	1 ·	multidisciplinary	need for	Indigenous Knowledge	and societies,
dama	from the	the University of	informing	approach. However,	entrepreneurial	graduates, develop	incorporating
	Bachelor of	Venda. It aims to	curriculum	graduates felt work	skills and a	problem-solving	innovation, critical
2023	Indigenous	identify	improvements	exposure was	posthumanist	curricula with innovative	thinking, and
	Knowledge	curriculum	and tackling	sometimes lacking or	approach to foster	skills, integrate	entrepreneurial
	System	improvements for	1 2 7	irrelevant. A key	inclusivity,	internships and	skills .
	(BIKS)	global citizenship,	framed by a	challenge was the	cognitive, and	apprenticeships for	Future studies
	program at the	employability, and	critical	curriculum's limited	social justice. It	practical learning, and	could explore the
	University of	entrepreneurship.	posthumanist	business orientation,	suggests	assess the impact of	potential for
	Venda.	Additionally, the	1 1	impacting their ability	curriculum	posthumanist	integrating
	Through	research	emphasizes	to leverage Indigenous	updates that focus	approaches on	internship and
	qualitative	emphasizes the	ancestral	knowledge. The study	on student	curriculum	decolonial
	interviews, it	need for urgent	•	recommended	interests,	transformation.	apprenticeship
	explores the	tertiary curriculum	rethinks	curriculum revisions for	innovative		models into the
	educational	transformation,	academic	enhanced global	teaching		BIKS curriculum,
	relevance of	considering the	dynamics and	competencies,	methods,		enhancing notions
	posthumanism	intricacies of	spaces.	employability, and	collaboration		of connected
	in the context	critical posthuman		entrepreneurship. The	with indigenous		degrees and
	of the fourth	education in the		paper also champions a	knowledge		providing practical
	industrial	modern era. The		critical posthumanist	experts, and		learning
	revolution.	paper's foundation		approach, emphasizing	problem-solving		opportunities
		lies in the critical		holistic Indigenous	to enhance critical		
		posthumanist		knowledge and	thinking and		
		paradigm.		reshaped academic	interdisciplinary		
				relationships.	learning.		



Guansh	This study	This research	The study uses	The study analyzes the	This study	The impact of work	The role of
uang	assesses the	explores factors	quantitative	impact of educational	enhances the	placements on	extracurricular
Han	employability	influencing the	analysis to	practices, student	employability	employability and skill	activities in
Xiang	of finance and	employability of	investigate the	engagement, and family	concept for	development for finance	shaping academic
Huang	trade	finance and trade	influence of	background on the	finance and trade	and trade graduates.	and professional
Jiajia	graduates,	graduates from	education,	employability of	graduates,	8	careers for these
Cao	examining	higher vocational	engagement, and	finance and trade	identifying	The role of	graduates.Explori
Guojing	educational	colleges. It	family	graduates using	factors like	extracurricular activities	ng learning
Zhao	practices,	examines how	background on	statistical tests and	teaching	in shaping academic and	attitude,
Zehai	student	educational	1,230 graduates'	factor analysis. Results	resources,	professional careers for	motivation,
Long	engagement,	practice, student	employability	highlight the	professional	these graduates.	strategy, and
Xiaowei	and family	engagement, and	1	significance of family	education,	C	management as
Cai	background	family background		background and	transferable	Exploring learning	factors influencing
	through	relate to their	colleges, focusing	extracurricular activities	skills, and family	attitude, motivation,	career
	quantitative	employability and	on soft,	like internships and club	background as	strategy, and	development.
	analyses. It	career	professional, and	involvement in skill	key influencers. It	management as factors	The potential of
	employs	development. The	basic skills, with	development,	suggests that	influencing career	transferable
	statistical tests	study hypothesizes	ethical	advocating for	vocational	development.	education to
	to analyze key	that internships	considerations	enhancements in	colleges should		enhance
	factors	and club	adhered to.	vocational college	improve	The potential of	competitiveness
	including	engagement can		education.	educational	transferable education to	Long-term effects
	demographics	enhance graduates'			practices and	enhance	of collaboration
	and skills, with	professional skills.			collaborate with	competitiveness.	between
	preliminary	Additionally, it			industries to		vocational
	results	employs			enhance	Long-term effects of	colleges and
	suggesting	exploratory factor			employability	collaboration between	industries on
	enhancements	analysis to classify			and education	vocational colleges and	employability and
	to vocational	educational			quality.	industries on	education quality
	education.	practice and				employability and	for finance and
		employability.				education quality for	trade graduates.
						finance and trade	
						graduates.	



Grace	The study	This research	This study	The study used	The study aligns	Future researchers can	long-term impact
Lopena	blends post-	conducts a tracer	employed an	descriptive analysis,	with the quality	use this data to expand	of graduate
Dennis	positivism,	study of a Catholic	explanatory	including frequency,	framework for	and refine their research	business programs
Madriga	social	university's	mixed-methods	percentage, mean, and	business graduate	on the topic, addressing	on graduates'
1	constructivism	business graduate	approach,	standard deviation, to	programs,	study limitations and	social and
	, and	programs in the	combining both	analyze tracer study	emphasizing	providing more nuanced	economic status.
	pragmatism. It	Philippines,	quantitative and	data.	graduate	outcomes. Replicating	Researchers can
	uses an	focusing on	qualitative data		satisfaction's role	the study in other	also explore the
	explanatory	employment	collection and	For the quantitative	in competency	graduate programs can	specific
	mixed-	outcomes,	analysis.	phase, a survey	development and	lead to the development	competencies and
	methods	program	Quantitative data	questionnaire was used,	socio-economic	of new theories.	attributes highly
	design:	competencies, and	was collected	including a researcher-	improvement.		valued by
	quantitative	graduate attributes	initially to guide	created one and an	Graduates	Future research can	employers in the
	data collection	of business	the selection of	adapted questionnaire	achieved	delve into the long-term	evolving job
	followed by	management	participants and	for attributes. The	outcomes,	impact of graduate	market and how
	qualitative	majors from 2017-	questions for the	researcher-made	demonstrated	business programs on	these can be
	insights.	2021. It aims to	qualitative phase.	questionnaire's validity	competencies,	graduates' social and	integrated into
	Convenience	provide	Convenience	was confirmed with a	and expressed	economic status.	graduate
	sampling in	employment data,	sampling was	Content-Validity Ratio	high program	Researchers can also	programs.
	the	assess competency	used for the	(CVR), and reliability	satisfaction. The	explore the specific	
	quantitative	practice, and	quantitative	was assessed using	study also	competencies and	investigation is
	phase,	evaluate graduate	phase, while	Cronbach's alpha.	validates the	attributes highly valued	needed to assess
	purposive	satisfaction.	purposive		tracer study's	by employers in the	the effectiveness
	sampling in		sampling guided	Results showed that	usefulness for	evolving job market and	of various
	the qualitative	Additionally, the	the selection of	graduates achieved	accreditation and	how these can be	instructional
	phase.	study evaluates the	discussion	desired outcomes,	quality assurance,	integrated into graduate	methods and
	Qualitative	curriculum's	partners in the	developed	contributing to	programs.	delivery
	data was	relevance and the	qualitative phase.	competencies, and	improvements in	D 4 4 4 4 4	approaches in
	thematically	employability and	Qualitative data	demonstrated attributes	graduate business	Further investigation is	enhancing
	analyzed. Data	competencies of	was thematically	at their workplaces.	education. In	needed to assess the	graduate
	trustworthines	MBA graduates	analyzed using	Graduates expressed	summary, the	effectiveness of various	satisfaction and
	s ensured	from a Bulacan	Lichtman's	high satisfaction with	study underscores	instructional methods	competency
<u>_</u>	through	university, using	framework,	the program's delivery.	the positive	and delivery approaches	
42 P a g e						Jan Da	fernational Iniversity

© Daffodil International University

	member	job status data	generating codes		impact of	in enhancing graduate	
	checking and	from 2014 to 2018.	and themes from	The study's findings	graduate business	satisfaction and	
	an audit trail.	It aims to enhance	participants'	aligned with a quality	-	competency	
	all audit trail.	the marketability	experiences.	delivery framework for	programs on graduates' social	development.	
		and sustainability	Trustworthiness	business graduate	and economic	development.	
				0			
		of post-graduate studies.	was ensured	programs, highlighting	status,		
		studies.	through member	the significance of	emphasizing the need for		
			checking and an	graduate satisfaction in			
			audit trail for data	enhancing	continuous		
			credibility and	1	facility, delivery,		
			confirmability.	socio-economic status	and instruction		
				of graduates.	enhancements to		
					boost satisfaction		
					and competency		
D 1 1				TT · · · · · ·	development.		
Fahad	The study	The study	The study, using a	Using a quantitative	The study found	Evaluate the BEED	Curriculum's
Salenda	used a survey	evaluated the	quantitative	design, the study	passionate BEED	curriculum's relevance in	relevance in
b	to assess the	employability of	design, surveyed		graduates often	developing key	developing key
Richard	employability	BEED graduates	BEED graduates	graduates from SKSU-	excelled	competencies for	competencies for
Sanchez	of BEED	from SKSU-	from SKSU-	Kalamansig Campus	academically and	contemporary job	contemporary job
	graduates	Kalamansig	Kalamansig	(2018-2019). Results	in licensure	demands.	demands
2023	from SKSU-	Campus (2018-		highlighted that	exams. Most	Investigate factors	graduate success
	Kalamansig	2022), focusing on	2019) about their	passionate graduates	secured local	influencing BEED	in professional
	Campus	key competencies,	profiles and	excelled academically	teaching jobs	graduate success in	teacher licensure
	(2018-2022),	success in awards	employability.	and in licensure exams.	with salaries	professional teacher	exams,
	focusing on	and advanced	Data was	Most secured local	between P20,000	licensure exams,	considering
	key	studies, and	analyzed using	permanent teaching	to P25,000	considering educational	educational
	competencies	licensure exam	descriptive	positions with salaries	monthly.	quality.	quality.
	such as	outcomes. It	statistics. The	/	Essential	Assess the role of job	Assess the role of
	communicatio	explored their	2	P25,000 monthly. Key	competencies	placement programs in	job placement
	n, critical	employment	adapted from the		encompassed	aiding BEED graduates	programs
	thinking, and	details, such as	Commission on	included	communication,	to obtain permanent	Explore the long-
	leadership.	positions and	Higher	communication, critical	critical thinking,	teaching roles.	term career paths
43 P a g e	·						ternational. Jniversity
-						Ŧ	

© Daffodil International University

The university	salaries, and	Education,	thinking, and	and leadership,	Explore the long-term	and professional
should	recommended	informed by	-	-	career paths and	-
prioritize these	ways for the	related literature.	institution is advised to	The institution is	professional	-
skills in BEED	institution and	Recommendation	focus on these skills and	urged to enhance	development of BEED	
students	faculty to enhance	s include	update teaching	these skills in	graduates in teaching.	
through	these	implementing	methods based on	BEED students		
relevant	competencies.	tracer studies to		and update		
programs and	This research	-	•			
syllabi updates	supports the	1 2 27	the study proposes			
based on	accreditation	curriculum	tracer studies to monitor	education. The		
outcomes-	documentation for	<i>,</i>		research also		
based	AACCUP and	1 5	and curriculum			
education. It's	underscores the		relevance.	tracer studies to		
also	graduates' strong	1 0		assess graduate		
recommended	teaching	study also delved		employability		
to conduct	,	U		and curriculum		
tracer studies	is valued by			effectiveness.		
to evaluate	employers, and the	• •				
curriculum	employment	academic, and				
relevance and	opportunities	employment				
graduates' job	facilitated by	1 ,				
satisfaction	SKSU-	as challenges				
and	Kalamansig	faced.				
placements.	Campus through					
	its partner					
	networks.					



Alvin	The tracer	The research	The study at St.	The study analyzed data	The tracer study	Exploring reasons for the	Exploring reasons
Sumam	study on St.	traced the	Paul University	from 45 graduates,	from St. Paul	high unemployment rate	for the high
pong	Paul	employability of	Surigao	predominantly 21-24-	University	among graduates despite	unemployment
Rianne	University	St. Paul University	conducted a	year-old single females.	Surigao on	their valuable	rate among
Espuert	Surigao's	Surigao's Bachelor	descriptive-	Despite many	Bachelor of	competencies.	graduates despite
а	education	of Elementary	survey of 45	attempting the	Elementary	Identifying challenges	their valuable
Rica	graduates	Education	Bachelor of	Licensure Examination	Education alumni	faced in the Licensure	competencies.
Hanah	lacks a	graduates,	Elementary	for Teachers,	assessed	Examination for	Identifying
Cortes	specified	examining their	Education	professional education	employability	Teachers, specifically in	challenges faced in
Jhansien	conceptual	skills, program	graduates to	was a challenge. By six	and program	professional education	the Licensure
Dologui	framework,	outcomes, and the	assess	months after	impact. Key	subjects, and formulating	Examination for
n	focusing	impact of	employability	graduation, 62% were	findings show a	support strategies.	Teachers,
Maricar	instead on	demographics on	and education	unemployed, while	young,	Evaluating interventions	specifically in
Saavedr	objectives,	job prospects, with	program	those employed were	predominantly	like internships and	professional
а	findings, and	recommendations	outcomes using	mostly grade school	female	mentorship programs for	education subjects,
Liza	recommendati	to improve exam	Excel and SPSS	teachers valuing skills	demographic, a	enhancing	and formulating
Chua	ons, with no	support and	for analysis,	like communication.	focus on teaching	employability.	support strategies.
	explicit	employability.	aiming to	The teacher education	careers, and	Studying the effects of	Evaluating
2023	theoretical		enhance board	outcomes were rated	valued	modern teaching trends	interventions like
	underpinnings		exam results and	highly, especially	communication	and technology	internships and
	detailed.		job prospects.	pedagogical	and critical	integration on graduates'	mentorship
				competence and ethical	thinking skills.	skills.	programs for
				responsibility.	The study	Assessing the impact of	enhancing
				Recommendations	suggests more	hands-on teaching	employability.
				include better exam	exam support and	methods on developing	Studying the
				support, increased	measures to close	key competencies.	effects of modern
				employability	the gap between	Investigating long-term	teaching trends
				initiatives, and bridging	education and	career paths and job	and technology
				the education-job gap.	employment.	satisfaction of graduates	integration on
						to evaluate program	graduates' skills.
						outcomes' effectiveness.	



Julie	The provided	The study will	This research	The study traced the	Most single	Conducting tracer	Conducting tracer
Mae A.	sources do not	trace BEED	employs a	employment	female graduates	studies on other	studies on other
Apostol	explicitly	graduates from	descriptive	trajectories of 150	became	education programs or	education
*, Bryan	mention a	DORSU-CEC,	survey design	BEED alumni from	permanent public	universities to contrast	programs or
L.	theoretical or	analyzing their	using a	DORSU-CEC.	school teachers in	employment outcomes	universities to
Susada	conceptual	employment	quantitative	Predominantly female,	Davao Oriental,	and perceptions.	contrast
	framework.	status, employers,	approach to study	most graduates work as	employed by	Exploring factors	employment
2022	Therefore,	program choice	150 BEED	permanent teachers in	DepEd, securing	contributing to	outcomes and
	there is no	reasons,	alumni from	Davao Oriental's public	jobs within 6	curriculum relevance in	perceptions.
	information	curriculum	DORSU-CEC.	sector, with DepEd as	months with an	graduates' jobs and the	Exploring factors
	available in the	applicability to	The study	their main employer.	average salary of	role of communication	contributing to
	sources	their jobs, acquired	surveys graduates	They typically secured	₱27,500. They	skills and discipline.	curriculum
	regarding the	competencies,	on their	jobs within 6 months	valued the	Evaluating the effects of	relevance in
	theoretical or	career values, and	employment	post-graduation,	relevant	adding optional subjects	graduates' jobs and
	conceptual	income	details, job	earning around ₱27,500	curriculum and	in BEED and enhancing	the role of
	framework	progression from	positions,	monthly. The college	communication	campus facilities on	communication
	used in the	initial to current	income, and	curriculum was deemed	skills.	student learning and	skills and
	research paper	employment.	views on	relevant to their roles,	Recommendation	performance.	discipline.
			curriculum	with communication	s call for	Investigating the impact	
			relevance. Data,	and discipline as key	diversifying the	of scholarships, like the	
			including	competencies. The	BEED program	CHED Tulong Dunong	
			demographics,	research suggests	and improving	program, on increasing	
			are collected via	enhancing campus	campus facilities.	higher education access	
			Google Forms.	resources and		for underprivileged	
			After gathering	expanding optional		students.	
			responses, the	subjects.			
			data is analyzed				
			to deduce the				
			employment				
			outcomes and				
			perceptions of				
			these graduates.				



Rey-	n/a	This study	The study	The study on CBSUA-	The study of	Exploring factors behind	Evaluating the
Mark		assessed the	assessed the	CDE's BEED graduates	CBSUA-CDE's	the high employability of	impact of
Basagre		demographic	employability of	from 2014-2018	BEED graduates	BEED graduates,	proposed
		profile of Bachelor	CBSUA-College	showed high	revealed a	including curriculum	curriculum
2020		of Elementary	of Development	employability, with	majority were	effectiveness.	improvements on
		Education	Education's	most being single,	single, female,	Understanding why	graduate success.
		Graduates from	elementary	female, and based in	and locally from	BEED graduates have	Investigating
		2014 to 2018,	education	Camarines Sur. Despite	Camarines Sur,	limited participation in	employer
		covering aspects	graduates from	stable employment,	with a high LET	advanced training and	perspectives on
		like age, sex, civil		there was a need for	pass rate and solid	finding ways to boost	hiring BEED
		status, residence,	Camarines Sur,	more post-graduate	employability,	their professional	graduates and their
		examinations	Philippines.	training. Curriculum	though with gaps	development.	educational
		taken, and	0	improvements were	in advanced	Evaluating the impact of	relevance.
		educational	Commission on	suggested, including	training.	proposed curriculum	Comparing BEED
		background. It also	Higher	enhanced facilities and	Suggestions call	improvements on	graduate
		examined their	Education's tracer	U	for curriculum	graduate success.	employability
		current	study	were influenced by	improvements,	Investigating employer	across institutions
		employment, post-	- ·	salary, relevance, and	facility upgrades,	perspectives on hiring	to identify best
		graduation	data on education,	location, with graduates	increased	BEED graduates and	practices.
		training, and	0,	finding work through	training, and	their educational	
		suggestions for	employment	diverse methods like	immersion	relevance.	
		curriculum	were collected via	ads and personal	schedule	Comparing BEED	
		improvement.	Google forms and	recommendations.	adjustments.	graduate employability	
			paper surveys.			across institutions to	
			Some			identify best practices.	
			respondents were				
			also interviewed.				
			The gathered data				
			were analyzed				
			using frequency				
			count and				
			percentage.				



Josefa	n/a	The study focuses	The study	The study traced	The study	Future research might	Exploring
Palao		on the	analyzed the	graduates from	confirmed that	delve into why few	feedback on
Rosa		demographic	employability	Bachelor of Secondary	Palawan State	graduates pursued	campus services
Mae		profile of the	and experiences	Education in Social	University -	further studies, shedding	could guide
Р		graduates, their	of Bachelor of	Studies at Palawan State	Roxas Campus	light on challenges they	university
Arzaga		educational	Secondary	University, Roxas	effectively	face in continuing	improvements to
Ciara		background,	Education in	Campus from 2015 to	produces quality	education. Additionally,	better serve
Sotta		employment	Social Studies	2019 using a qualitative	BSEd graduates.	exploring feedback on	graduates' needs.
Lanie		characteristics, and	graduates from	design. Data showed	Through a	campus services could	
Lañojan		the extent of skill	Palawan State	that skills taught by the	qualitative	guide university	
Frank		utilization in their	University, Roxas	university were highly	design, it was	improvements to better	
Mojica		jobs. Therefore, it	Campus (2015-	valued in employment,	found that	serve graduates' needs.	
		is not possible to	2019). Using	especially lesson	graduates deem		
2022		generate a	descriptive	planning and	university-taught		
		comprehensive	design,	communication skills.	skills crucial in		
		and informative	observations,	The descriptive design	their jobs,		
		answer for the	focus groups, and		especially lesson		
		given question as it	surveys, it	female respondents,	planning and		
		is unrelated to the	assessed their	0	communication		
		provided sources.	employment	of females in the	skills. Most		
			status and	teaching field.	respondents were		
			educational		female,		
			background to		highlighting a		
			provide feedback		female		
			for university		dominance in the		
			improvement.		teaching		
					profession.		



Tonny	The study	The study focused	The study	The study found that	The study	The study aims to	Identify areas for
Ssekam	assessed	on evaluating how	evaluated One	AFROHUN-Uganda	revealed that	evaluate the long-term	improvement in
atte	AFROHUN-	AFROHUN-	Health	alumni widely applied	AFROHUN-	effects of One Health	OH trainings,
John	Uganda	Uganda alumni	competencies in	One Health	Uganda alumni	training on alumni's	including
Bosco	alumni's skills	acquired and	182 AFROHUN-	competencies in their	frequently used	global health challenge-	enhancing
Isunju	using the One	applied One	Uganda alumni	jobs, highlighting their	One Health	solving abilities and skill	management skills
Aisha	Health	Health	(2013-2018)	practical importance.	knowledge in	sustainability in	and fostering
Nalugya	framework,	competencies in	using a cross-	These competencies,	their work,	workplaces. It seeks to	innovation.
Richard	focusing on	global health	sectional design	gained through One	particularly in	identify improvements in	Examine the
Mugam	areas like	challenges. It	and mixed	Health activities, were	multidisciplinary	training, particularly in	efficacy of
be	management	aimed to	methods for data	crucial in job-seeking	teamwork. It	management and	different OH
Patrick	and	determine the	collection.	and included field-	highlighted the	innovation, assess the	training delivery
Kalibala	communicatio	relevance of skills	Analysis with	specific knowledge,	effective	effectiveness of various	methods, like
Angella	n. It found that	such as theoretical	STATA14.0	practical skills, and	application of	training methods, and	virtual and
Musewa	alumni gained	knowledge,	focused on	team-building.	skills like	understand how OH	blended learning.
Winnie	practical skills,	practical skills, and		AFROHUN's training	teamwork,	competencies adapt	Investigate the
Bikaako	knowledge,	team-building in	0,	effectively enhanced	communication,	across different settings.	influence of OH
Milly	and an	their jobs. The	practical skills,	these skills, confirming	and problem-	Additionally, the study	competencies on
Nattimb	interdisciplina	approach was	collaboration, and	that trained alumni	solving, while	will explore the impact	health outcomes
a	ry approach	grounded in Kolb's	0	applied One Health	suggesting areas	of these competencies on	and the
Arnold	from the eight	experiential	Ethical protocols	competencies	for improvement	health outcomes and the	effectiveness of
Tigaiza	core modules	learning cycle and		proficiently in their	in management,	efficacy of	multidisciplinary
Doreen	offered.	systems theory,		professional roles.	innovation, and	multidisciplinary	approaches in
Nakale		hypothesizing that	•		entrepreneurship.	approaches in global	global health.
mbe		trained alumni	were strictly		This underscores	health, culminating in	Conduct
		would effectively	maintained.		the significance	longitudinal studies to	longitudinal
		use these			of One Health in	track alumni career	studies tracking
		competencies in			tackling global	progress and ongoing	OH alumni careers
		their professional			health challenges.	skill application.	to measure
		environments.					sustained skill
							application and
							development.



Ali Fikri	N/A	Understand the	The study used a	The study used a	The study	Conduct a longitudinal	Investigate reasons
Hasibua	1 1/ 2 1	distribution,	quantitative	quantitative approach,	revealed that	study on Medan State	some graduates
n n		activities, roles,	approach with	surveying Medan State	Medan State	University graduates to	delay or opt out of
Saut		and stakeholder	questionnaires for	University graduates	University	understand their career	the workforce,
Saut Silaban		opinions of	2019 Medan	about their	graduates fit well	progression and the long-	such as further
		1			0	1 0 0	
Fitriani		graduates in their	State University	competencies and job	into the business	term impact of their	studies or personal
Lubis		professions.	graduates,	roles. Results indicated	world, with many	education.	commitments, to
Rangga		Evaluate alumni		that graduates' skills	becoming	Investigate reasons some	improve student
Prayogo		competencies,	SPSS. It aimed to	matched job market	entrepreneurs.	graduates delay or opt	support and career
		their workplace	0	needs, with most	The university's	out of the workforce,	guidance.
		application, and	distribution,	securing employment	programs align	such as further studies or	Explore
		supervisors'	activities, and	within six months. Most	with industry	personal commitments,	satisfaction levels
		assessments of	professional	respondents' jobs	needs, and most	to improve student	of stakeholders
		them.	roles, assessing	aligned with their	graduates found	support and career	like employers to
		Examine graduate	competencies and	education level,	jobs within six	guidance.	assess the
		characteristics, the	1	suggesting Medan State	months.	Compare Medan State	perception and
		relevance of their	evaluations. The	University alumni are	Stakeholders	University with other	impact of the
		study programs to	goal was to	competitive in the job	generally viewed	institutions to gauge the	university's
		their jobs, time	evaluate the	market. The primary	the graduates	effectiveness of their	graduates in the
		taken to secure	university's	source of education	positively,	programs in preparing	professional
		employment, and	program quality,	funding was from	reflecting	graduates for the job	realm.
		employer	focusing on job	parents, though some	satisfactory ethics	market, offering insights	
		satisfaction with	relevance,	received scholarships.	and performance.	for curriculum	
		these graduates.	employment wait	The study underscored	Overall, the study	enhancement.	
			times, and	the relevance and	attests to the	Explore satisfaction	
			employer	quality of Medan State	university's	levels of stakeholders	
			satisfaction.	University's programs	success in	like employers to assess	
				in preparing students for	equipping	the perception and	
				the workforce.	students for the	impact of the university's	
					workforce.	graduates in the	
						professional realm.	



Fauzi	In Indonesia,	The study seeks to	Using a tracer	The research develops a	The study	Implement feature	Expand the dataset
Ferian	universities	develop a machine	-	machine learning model	-	selection algorithms due	to include data
Majid	must report	learning model,	from Amikom	for employability	the SMOTE-	to the extensive and	from multiple
Abdullo	graduate	using the SVM	University,	prediction using	ENN SVM	varied data columns.	Indonesian
h	outcomes for	algorithm and	Indonesia, the	Amikom University's	algorithm excels	Explore other data	universities for
Afrig	accreditation,	SMOTE	research develops	tracer study data. SVM,	in predicting	balancing algorithms to	broader insights
Rahardi	assessing	oversampling, to	a machine	tested with SMOTE	graduate	potentially enhance	into employability
Sharazit	educational	predict graduate	learning model	variants, was evaluated	employability in	employability prediction	trends.
a	success and	employability	with the SVM	via K-Fold Cross	Indonesia,	models.	
Aminud	job placement.	from Amikom	algorithm, testing	Validation. The	suggesting the	Compare various	Implement feature
din	Machine	University's tracer	various SMOTE	SMOTE-ENN SVM	use of feature	machine learning	selection
Arfan	learning	study, aligning	oversampling	model outperformed	selection for	algorithms beyond SVM	algorithms due to
Dyah	models,	with Indonesian	variants.	others with an accuracy	handling	to identify the most	the extensive and
Anggita	especially	education	Employability	of 0.96 and precision of	complex datasets	effective for	varied data
Aji	SVM, are	standards.	prediction is	0.89. Compared to	and emphasizing	employability prediction.	columns.
Yoga	effective for		evaluated using	SMOTE-ENN,	the importance of	Expand the dataset to	
Nugrah	this. Balanced		K-Fold Cross	SMOTE-Tomek and	balanced data.	include data from	
а	datasets are		Validation.	SMOTE had lower		multiple Indonesian	
	vital;		Among models,			universities for broader	
	imbalances		SMOTE-ENN	precision, and recall.		insights into	
	can be		SVM achieved	Future research should		employability trends.	
	addressed		the highest	employ feature		Consider additional	
	using methods		accuracy and	selection, given the		evaluation metrics like	
	like SMOTE,		precision, scoring			recall and fl score for a	
	including its		0.96 and 0.89	and size.		holistic model	
	variants		respectively.			performance assessment.	
	SMOTE-		Future studies				
	ENN and		should consider				
	SMOTE-		feature selection				
	Tomek.		due to the				
			dataset's vast and				
			diverse columns.				



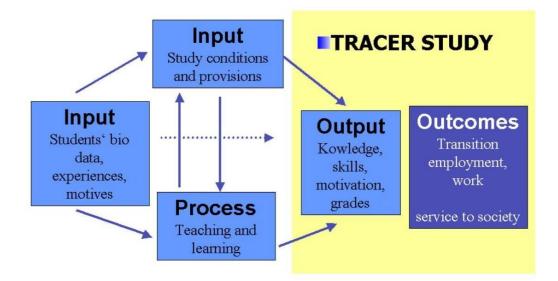
Chapter-3: Conceptual Framework and Hypothesis Development



3.1 Conceptual Framework

Figure 2

Conceptual Framework



Sources : (Mahdzar, 2022). (Ricafort, 2021). (Chen et al., 2022) (Deng et al., 2022) (Juni & Hutasuhut, 2023) (Prianggoro & Sitio, 2020) (Putri et al., 2022) (Rehman et al., 2023) (Poltimäe et al., 2022). (Pitafi & Rashid, 2022). (Ssekamatte et al., 2022) (Abdulloh et al., 2022) (Hasibuan et al., 2022)

3.2 Hypothesis Development

By the culmination of this research, a detailed understanding of the DIU Marketing Bachelor Program's efficacy in preparing its students for the dynamic labor market of Bangladesh will be gleaned. Recommendations and improvements can then be suggested for curriculum revamp and better industry-academia alignment.

3.21 Hypothesis-1

H1: "The Marketing Bachelor Program at Daffodil International University positively influences the



© Daffodil International Universit

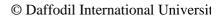
employment characteristics and transition to employment of DIU graduates."

This hypothesis examines the overarching influence of the Marketing Bachelor Program, as presented by Daffodil International University (DIU), on the holistic development of its graduates as they venture into the professional world. By "employment attributes," the researcher refers to an expansive set of skills and characteristics, ranging fr om foundational job readiness to nuanced industry-specific competencies. The term "proficient transition" captures graduates' capacity to seamlessly integrate their academic learning with real-world professional demands (Ssekamatte et al., 2022) (Hasibuan et al., 2022) (Abdulloh et al., 2022). An emphasized role of the program in this context suggests an all-encompassing educational framework, which offers rigorous theoretical grounding and instils the pragmatic skills and mindset indispensable for navigating the complexities of contemporary professional landscapes. (Abdulloh et al., 2022).

3.2.2 Hypothesis-2

H2: "The various curricular programs of DIU contribute significantly to the growth of soft skills among its Marketing Bachelor graduates."

In the contemporary corporate landscape, soft skills have ascended to be of paramount importance, often determining an individual's success in tandem with their technical expertise. (Abdulloh et al., 2022) (Ssekamatte et al., 2022) (Hasibuan et al., 2022) Soft skills, as delineated in this context, comprise a myriad of attributes such as proficient communication, collaborative teamwork, agile adaptability, and adept problem-solving techniques, among others. The hypothesis posits that the Marketing Bachelor Program at DIU has strategically integrated elements in its curriculum that accentuate the development of these soft skills (Binti et al., 2022). This integration ensures that while graduates emerge with a robust technical foundation in marketing, they are equally prepared with the requisite interpersonal proficiencies to man oeuvre through, collaborate within, and contribute effectively to diverse corporate settings. The





symbiotic relationship between curriculum and soft skill enhancement emphasizes DIU's forward-thinking educational approach, aligned with the multifaceted demands of today's professional realm.

3.2.3 Hypothesis-3

H3: "The curricular programs of Daffodil International University are effective, adequate, and relevant for the professional development of its Marketing Bachelor graduates."

In an ever-evolving professional milieu, the unity between academic instruction and industry requisites becomes an imperative benchmark for educational institutions (Hasibuan et al., 2022). This hypothesis zeroes in on the multifaceted curricular programs Daffodil International University (DIU) offers for its Marketing Bachelor students. By deeming the curriculum as "effective," it acknowledges the structured pedagogical methods and strategies employed (Abdulloh et al., 2022) (Ssekamatte et al., 2022). "Sufficiency" underscores the comprehensive nature of the curriculum, ensuring all pertinent areas within marketing are addressed (Cosenza & Taylor, 2014). Most critically, the term "industry relevancy" captures the alignment of the curriculum with the dynamic needs and expectations of the business sectors in Bangladesh (Fakir, 2019).

The underlying implication of this hypothesis is twofold. Firstly, it postulates that DIU graduates are poised for a smoother transition into the professional world, equipped with Knowledge and skills that resonate with industry demands. Secondly, it infers a reduced necessity for rigorous on-job training, signifying that employers can anticipate DIU graduates to be more immediately contributive to organizational objectives. This synergy between academic preparedness and industry requirements signifies DIU's commitment to bridging the academia-industry gap, producing graduates who are not only academically adept but also professionally astute.

Chapter-4: Methodology



4.1 Introduction

This chapter is divided into four parts. The first section encompasses the research design, while the second section provides information about the study's sample. The third section describes the instrumentation, and the fourth section offers an overview of the data analysis.

4.2 Research Design

This study employed a tracer study quantitative method to investigate the perceptions of Daffodil International University marketing graduates regarding the skills they developed in college and their relevance to the Bangladesh labor market. Additionally, the study examined the job satisfaction levels of marketing graduates (Schomburg, 2003).

4.3 Research Population

The research population for the "Tracer Study on Marketing Bachelor Program 2019-2022: A Comprehensive Analysis on Daffodil International University" comprises all individuals who graduated with a Marketing degree from Daffodil International University between 2018 and 2022. This population exclusively includes alumni who completed the entirety of their Marketing Bachelor's Program at Daffodil International University within the specified timeframe.

4.4 Research Sample

The Marketing Bachelor Program at Daffodil International University aims to produce graduates equipped with relevant knowledge and skills to thrive in today's complex marketing landscape. The university takes pride in a curriculum that integrates both theoretical knowledge and practical exposure, making its graduates highly sought-after in the labor market.



⁵⁷ | P a g e

Researcher have employed a stratified random sampling method to select a representative sample from our target population, which comprises graduates from the Marketing Bachelor's Program between 2018 and 2022.

4.5 To ensure a robust representation and valid insights

The sample was strictly limited to graduates who completed their Marketing degrees from 2018 to 2022. Only those graduates who attended Daffodil International University for their entire Marketing Bachelor Program were considered. A total of 197 questionnaires were administered to these graduates as the principal data collection method, ensuring comprehensive coverage of the population of interest.

To locate the graduates, the researcher sought records from the Registrar's Office at Daffodil International University for those who graduated within the specified timeframe (2018-2022). An additional strategy adopted was leveraging alumni networks and university-affiliated groups on social media platforms, enabling the researcher to reach out to potential respondents. Furthermore, announcements were made on the university's official website and alumni page, detailing the research's objectives and inviting eligible graduates to participate.

Upon compiling a list of eligible graduates, each was contacted either through email or phone. During this initial interaction, the purpose of the study was clearly communicated, and the graduates were cordially invited to contribute. Each participant was informed about the strict confidentiality protocols in place to ensure their responses remained anonymous. To incentivize participation and express gratitude, each respondent was offered a token of appreciation upon completing the questionnaire.

In the study, the researcher made efforts to contact a total of 250 students through phone calls. However, the response rate was limited, with only 197 students providing feedback or participating in the study.



As part of the recent educational research conducted, researcher reached out to a cohort of 250 students using telephonic communication methods with the aim of gathering comprehensive feedback on the specified educational parameters. Our records indicate that from the total students contacted, we have successfully received feedback from 197 participants.

This represents a response rate of 78.8%. This metric is of significant importance as it not only reflects the level of engagement and willingness to participate among the contacted individuals but also provides insight into the validity and robustness of the study's findings.

The response rate achieved in this study is considered satisfactory for educational research of this nature and scale, indicating a high level of interest and relevance to the participants. Moving forward, this data will serve as a foundational component in the analysis phase, where the gathered feedback will be meticulously evaluated to draw meaningful conclusions relevant to the educational landscape.

The primary objective of this undertaking was to collect data directly from the student population, thereby ensuring the acquisition of firsthand insights and authentic feedback. The response rate observed in this study can be attributed to a range of factors, including the varying degrees of availability, interest, or commitment exhibited by the participating students towards contributing to the academic research. The data collected from the 197 respondents will be analyzed to gain valuable insights into evaluating and potentially improving the educational standards of the University.

The ampleselected s provides a comprehensive view of the experiences and trajectories of Daffodil International University's Marketing graduates from 2018-2022. This data is expected to furnish valuable insights for future curriculum enhancements and university policies.



4.6 Instrumentation

Instrumentation refers to the tools or means by which data is collected and analyzed in research (Czerwinski et al., 2022). In this study focused on graduates of Daffodil International University's Marketing Bachelor Program spanning the academic years 2018-2022, the primary instrument employed was a structured questionnaire. The questionnaire was administered via phone calls, ensuring direct and prompt feedback.

The questionnaire was meticulously designed to cover a broad spectrum of topics related to the graduates' experiences during their time at the University and their perceptions regarding the relevance of their education to the job market. Special attention was given to ensuring that all questions were clear, concise, and free from ambiguity, minimizing the chances of misinterpretation. The aim was to achieve consistent results in case the survey was to be conducted multiple times under the same conditions. The questionnaire was crafted to measure precisely what it intended to, which, in this case, is the graduates' perceptions and experiences. Before the final administration, a pilot test was conducted with a smaller sample of graduates. This was done to ensure clarity, relevancy, and appropriateness of the questions. Feedback from the pilot test was utilized to refine the instrument further.

As previously mentioned, the questionnaire was administered via phone calls to 250 graduates, of which 197 responded. This method ensured real-time data collection and provided the opportunity to clarify any doubts during the survey. All responses obtained from the phone calls were immediately recorded electronically. Appropriate data storage and backup protocols were in place to ensure the confidentiality and integrity of the collected data.

The instrumentation was rigorously planned and executed to ensure the collection of valid, reliable, and pertinent data for the research study. The insights drawn from this instrument will be foundational in analyzing and interpreting the outcomes of the study.



60 | P a g e

4.7 Data Analysis

The research questions guided the analysis of this study. Data extracted from the questionnaire was analyzed using the Statistical Package for the Social Sciences (Schomburg, 2003). The methods and procedures performed in this study corresponded to those of previous research studies that have used the Daffodil International University tracer study questionnaire (Schomburg, 2003).

Upon the culmination of the data collection process, the researcher meticulously organized the responses from the questionnaire to ensure accuracy during the analysis phase. For a thorough and detailed analysis, the researcher employed the Statistical Package for the Social Sciences (SPSS).

This robust software is renowned for its capability to analyze intricate datasets, especially in the realm of social sciences. The analytical methods and procedures employed by the researcher were in accordance with previous tracer studies associated with Daffodil International University. These methods underwent validation and were extensively discussed in Schomburg's work (2003), laying a robust foundation for this analysis. Initially, a descriptive analysis was executed to ascertain central tendencies, distributions, and patterns within the dataset. This phase provided a comprehensive overview of the graduates' experiences and perceptions. Subsequently, inferential statistics were applied to discern relationships, correlations, and any significant differences within the data. This step aimed to offer a profound understanding of the graduates' experiences in the context of Daffodil International University's Marketing Bachelor Program.

The data analysis was approached systematically, with each step meticulously designed to extract meaningful insights from the dataset. The intention was to shed light on the graduates' experiences, assessing the alignment between the curriculum and the demands of the current job market, ultimately guiding the potential enhancements for the program.



61 | P a g e

Chapter 5 Analysis



5.1 Introduction

The primary emphasis of this research was an exhaustive investigation into the outcomes and perspectives of graduates from the Marketing Bachelor Program at Daffodil International University between 2019-2022. While the focus was not explicitly on a comparative study between graduates' viewpoints, it was essential to ascertain whether there were statistically significant discrepancies amongst them.

As elucidated in Chapter two, a preliminary comparison of the characteristics of respondents did not manifest any significant variances in attributes such as the year of graduation, academic qualifications, primary discipline, employment trajectory, demographic age, and gender. Notwithstanding these findings, in the interest of thoroughness and precision, an elementary analysis was undertaken for each pivotal segment of the survey data. This step was paramount to discern if any institution-specific evaluation was requisite.

Subsequent to the primary statistical examination, which confirmed the absence of notable distinction between respondents' perspectives, an expansive set of analyses was initiated. These were designed to meticulously address the research questions delineated in the methodology phase. The guiding questions for this comprehensive study were:

The ensuing section illuminates the findings derived from analyses juxtaposing employed graduates against their counterparts – the unemployed or entrepreneurial graduates. This section bifurcates into three pivotal segments of analytical interpretation. The initial segment delves into a comparison between the employed and non-employed graduates on personal attributes frontiers – including gender, age, academic degree, and primary specialization. Conversely, the subsequent segment hones in on the variances in perceptions between the



employed and non-employed graduates, particularly pertaining to their academic journey at Daffodil International University and its relevance to the prevailing Bangladeshi labor market's skill prerequisites.

In the introductory section, the researcher undertakes a rigorous examination of overarching trends discernible among the graduates of the Marketing Bachelor Program from 2019 to 2022 at Daffodil International University (DIU). Scrutiny extends beyond mere numbers, delving into graduates' trajectories post-acquisition of their degrees, along with an evaluative measure of the program's perceived efficacy based on graduates' feedback.

The subsequent section is an in-depth exploration of the graduates who have successfully transitioned into the workforce post-graduation. The investigation targets the nature and sectors of their employment, ascertaining the congruence between the program's curriculum and their professional roles. We also seek to gather insights regarding which components of the program they found invaluable and where they discern potential for enhancement.

The third segment casts a spotlight on graduates who remain unengaged in formal employment. Through this analysis, we intend to unearth the multifaceted challenges these graduates grapple with. Additionally, we will gauge their assessment of the program's proficiency in equipping them with the skills requisite for today's competitive job market, coupled with an understanding of their aspirations and anticipated pathways moving forward.

The concluding section redirects focus toward those graduates who have chosen the entrepreneurial route. Our primary objective is to discern the extent to which the program has honed their entrepreneurial insights, the unique challenges this cohort faces in the dynamic business environment, and their reflections on how the program has been instrumental, or otherwise, in shaping their business personas.



In this structured, chapter-wise delineation, we aim to provide an expansive understanding of the diverse professional avenues pursued by the graduates, concurrently evaluating the efficacy and relevance of the Marketing Bachelor Program in guiding their distinct journeys.

5.2 Section A – General

5.2.1 Gender Distribution Table 1

Demographic statistic of Gender

Gender							
	Frequency	Percent	Cumulative Percent				
Male	134	68.0%	78.4				
Female	63	32.0%	100.0				
Total	197	100.0					

Total Number of Responds – 197

Tracer study on the Daffodil International University's Marketing Bachelor Program (2019-2022) yielded the following employment outcomes for the 197 respondents:

The most evident observation is the higher representation of males in the Marketing Bachelor Program at Daffodil International University over the four-year span. With 134

male graduates, they comprise a significant 68.02% of the total graduates. This points to a clear male predominance in this program during the years under review.

Female students, on the other hand, account for 31.98% of the graduates with a total of 63 students. This suggests that while there is representation of females, they are significantly

outnumbered by their male counterparts.

The cumulative percentages confirm the preceding numbers, with the 100% cumulative percent at the female category indicating that out of all the students, almost four out of five were males.

The reasons behind such a gender distribution could be manifold. It could stem from societal or cultural factors influencing career choices, possible perceptions about the field of marketing, or perhaps the specific demographics and recruiting channels of Daffodil International University. Further qualitative research might be necessary to explore the underlying reasons for this skewed gender ratio.

This gender distribution data provides valuable insights for both the University and stakeholders in the marketing industry. For the University, understanding these numbers can lead to more targeted recruitment and support strategies to ensure a diverse student body. For the industry, these figures might shed light on the incoming workforce and the need to possibly focus on more inclusive hiring practices.

While the gender distribution offers one perspective, it would be beneficial to analyze other demographic and performance indicators to gain a holistic understanding of the graduates of the Marketing Bachelor Program during 2019-2022.



5.2.2 Employment Status

Table 2

Employment Status

Employment Status								
	Frequency	Percent	Cumulative Percent					
Employment	93	47.2%	47.2					
Unemployed	78	39.6%	86.8					
Self-Employed	26	13.2%	100.0					
Total	197	100.0						

The employment status of participants was a pivotal variable in our study, and its distribution is a reflection of the current labor market dynamics within the sample population. Out of the 197 respondents, nearly half, precisely 47.2%, reported being traditionally employed. This suggests that a significant portion of the sample maintains formal employment, which may correlate with stability in income and the associated socio-economic factors.

However, a notable 39.6% of participants are currently unemployed. This substantial figure points towards a potential area of concern, possibly indicative of prevailing economic conditions, regional labor market fluctuations, or other socio-economic challenges affecting the workforce. The cumulative percentage indicates that together, the employed and unemployed categories account for 86.8% of the total sample, underscoring the dichotomy in employment status among the participants.

Moreover, the self-employed group, comprising 13.2% of the sample, completes the employment status picture, bringing the cumulative percentage to a full 100%. The presence

of self-employed individuals may reflect entrepreneurial tendencies or a response to the lack of traditional employment opportunities. It also hints at a diversification in the ways individuals are engaging with the labor market.

5.2.3 Passing Year

Table 3

Passing Year

	Frequency	Percent	Valid Percent	Cumulative Percent
2019	59	50.43	117	18.32
2020	42	66.67	63	13.04
2021	38	63.33	60	11.80
2022	58	70.73	82	18.01
Total	197	100.0	322	100.0

In 2019, there were 59 occurrences of the studied variable, constituting 50.43% of our sample size but only 18.32% when considering the valid percent, which implies that the 2019 data point was a significant feature for the participants in our study.

The year 2020 shows a marked increase in 'Percent' to 66.67%, yet the 'Valid Percent' decreases to 13.04%. This may indicate that while a higher proportion of the sample is represented, each individual's contribution to the total valid responses is smaller, or it may reflect a different data collection method or sample characteristics.



In 2021, the trend in 'Percent' decreases slightly to 63.33%, with a corresponding 'Valid Percent' of 11.80%. This continued decrease could be indicative of changing conditions related to the studied variable or may reflect a shift in the participant pool or response rates.

The data for 2022 shows a 'Percent' of 70.73% and a 'Valid Percent' of 18.01%, suggesting a recovery or increase in the relevance of the variable studied in this year.

5.2.4 Satisfactory level about DIU curricular Table 4

Satisfactory level about DIU curricular

Frequency			
	Percent	Valid Percent	Cumulative Percent
77	75.5	75.5	75.2
25	24.5	24.5	100.0
197	100.0	100.0	
	25	25 24.5	25 24.5 24.5

75.5% (or 77 out of 197) graduates expressed satisfaction with DIU's curricular content and pedagogy. This high percentage indicates that a substantial majority of students found value in their academic experience.

Conversely, 24.5% (or 25 out of 197) graduates were dissatisfied. This portion, although a minority, is significant and warrants attention. Such feedback can serve as an entry point for qualitative exploration, identifying areas of improvement in the curriculum or teaching methods

For DIU, maintaining and improving upon this satisfaction rate is crucial. Continuous feedback



and tracer studies can aid the University in evolving its curriculum to meet the changing needs of the industry and students.

5.2.5 Results of Graduation

Table 5

Results	of	Grad	luation
---------	----	------	---------

BBA CGPA							
CGAP	Frequency	Percent	Cumulative Percent				
3.75 - 4.00	28	14.2%	14.2%				
3.50 - 3.74	41	20.8%	35.0%				
3.25 - 3.49	28	14.2%	49.2%				
3.00 - 3.24	53	26.9%	76.1%				
Below – 2.99	47	23.9%	100.0%				
Total	197	100.0					

The data reveals a diverse distribution of Cumulative Grade Point Averages (CGPA) among the students who pursued the Marketing Bachelor Program during the specified timeframe. Notably, 14.2% of the students achieved a CGPA in the range of 3.75 to 4.00. This segment represents those students who excelled in their academic pursuits, showcasing exceptional dedication and proficiency. The category of students falling within the CGPA range of 3.50 to 3.74, constituting 20.8%, demonstrates a commendable level of academic performance. Their consistent effort and commitment are apparent. Another substantial group consists of students with a CGPA in the range of 3.25 to 3.49, accounting for 14.2%. This group reflects a solid academic foundation and a reasonably high level of competence. The largest percentage, 26.9%, falls within the CGPA range of 3.00 to 3.24. This group represents students who have maintained a satisfactory level of academic achievement. It is worth noting that 23.9% of the students obtained a CGPA below 2.99. While this group represents a significant portion, it also highlights an area for potential improvement, possibly necessitating a closer examination of academic support systems.



This distribution of CGPA within the Marketing Bachelor Program at Daffodil International University underscores the program's inclusivity and diversity. It also reflects the University's commitment to providing opportunities for a wide range of students, from high achievers to those who may benefit from additional academic support. This comprehensive analysis of the BBA CGPA distribution provides a foundation for understanding the academic landscape of the Marketing Bachelor Program at Daffodil International University. It serves as a valuable resource for program enhancement and underscores the importance of catering to a diverse student body to ensure academic success and growth.

5.2.6 Skills Required by Employers

Table 6

Skills Required by Employers (N = 197)

		expected (1)	Sligl expe (2	cted	exp	nehow ected (3)		pected (4)	high	ted to a extent 5)	Mean	SD
Skills	N	%	Ν	%	Ν	%	Ν	%	Ν	%		
Willingness to learn	0	0%	0	0%	5	4.9%	20	19.6%	77	75.5%	4.71	.556
Ability to express yourself in writing	0	0%	0	0%	10	9.8%	16	15.7%	76	74.5%	4.65	.655
Communication	0	0%	1	1%	4	3.9%	7	6.9%	90	88.2%	4.82	.534
Computer literacy	4	3.9%	3	2.9%	5	4.9%	37	36.3%	53	52.0%	4.29	.981
Time Management and Organizational Skills	5	4.9%	7	6.9%	3	2.9%	11	10.8%	76	74.5%	4.43	1.148
Leadership Skills	5	4.9%	11	10.8%	26	25.5%	21	20.6%	39	38.2%	3.76	1.212
Problem solving skills	6	5.9%	5	4.9%	27	26.5%	19	18.6%	45	44.1%	3.90	1.198



The subsequent series of seven inquiries requested graduates to specify the skills (e.g., willingness to learn) anticipated by their employers. The graduates were asked to provide their responses on a five-point scale ranging from "not expected" (coded as 1) to "expected to a high extent" (coded as 5). The study findings indicate that the item scores varied across different dimensions. The highest score of 4.77 was observed for the dimension of " Communication ", suggesting a strong level of dedication among participants. On the other hand, the lowest score of 3.73 was recorded for the dimension of "Leadership skills", indicating a relatively lower proficiency in problem-solving skills among the individuals surveyed. The subsequent six sections will present an analysis of the findings for each individual question.

5.2.6.1 Willingness to Learn

The high mean value of 4.39 and low standard deviation of 0.785 underscore that this skill was highly expected among graduates. Approximately 57.87% of the respondents had expectations to a high extent for this skill, signaling its importance in the marketing domain. It indicates the importance of adaptability and continuous learning in the marketing domain. As the landscape of marketing continually evolves with emerging technologies and changing consumer behaviors, students are expected to exhibit a robust willingness to learn throughout their careers.

5.2.6.2 Ability to Express Yourself in Writing

This skill also holds considerable weight, with a mean value of 4.54 and a standard deviation of 0.785. Notably, 70.05% expected this skill to a high extent, highlighting the necessity for effective written communication in the field. Written communication is a cornerstone of marketing – whether crafting content, creating campaigns, or developing strategies, the ability to articulate thoughts clearly and persuasively is paramount.



5.2.6.3 Communication

With an exceptionally high mean value of 4.77 and a notably low standard deviation of 0.611, communication emerges as a paramount skill. A staggering 85.28% of respondents had high expectations, reflecting its critical role in marketing. In marketing, clear and effective communication is a must. Whether it's inter-departmental communication, client communication, or conveying a brand's message to its audience, strong communication skills are vital. It's no surprise it ranks very high in expectations.

5.2.6.4 Computer Literacy

This skill presents a more distributed profile with a mean value of 4.28 and a higher standard deviation of 0.990. About 51.78% expected this skill to a high extent, while 36.04% had moderate expectations, indicating a somewhat mixed view on its importance. From digital advertising platforms to data analytics, having computer skills is no longer optional but rather a baseline requirement.

5.2.6.5 Time Management and Organizational Skills

The data suggests that this skill is highly regarded, with a mean of 4.38 and a standard deviation of 1.175. The high percentage (72.59%) of respondents expecting this skill to a high extent corroborates its relevance in professional settings. Thus, the ability to prioritize, manage time efficiently, and organize tasks is vital to ensure smooth execution and meeting deadlines.

5.2.6.6 Leadership Skills

This skill had a mean of 3.73 and a higher standard deviation of 1.223. Expectations were more diffused across the board, with 36.55% having high 74 | P a g e



©Daffodil International University

expectations and 24.87% somewhat expecting this skill. This suggests that while leadership is important, it might not be universally considered critical in early-stage roles in marketing.. This might indicate that while leadership is valued, it's not universally seen as a primary requirement for all roles in the domain. However, as professionals ascend in their careers, leadership will likely become more critical.

5.2.6.7 Problem Solving Skills

With a mean of 3.88 and a standard deviation of 1.090, the expectations for this skill were relatively moderate. The data portrays that 39.09% of the respondents expected this skill to a high extent, while 30.96% only somehow expected it.. Thus, a professional's ability to think critically and find innovative solutions are highly valued. The skills of Communication, Willingness to Learn, and the Ability to Express Yourself in Writing were highly expected, substantiating their pivotal roles in the field of marketing. Other skills like Computer Literacy, Time Management, and Organizational Skills also commanded a level of importance, albeit to varying degrees. Leadership Skills and Problem-Solving Skills, although significant, seemed to be less uniformly expected, perhaps indicating a shift in the skillset priorities depending on the specific job roles within the marketing sector.

These findings provide valuable insights for curriculum development, career guidance, and industry-academia collaboration, thus contributing to the enhancement of the efficacy and relevance of the Marketing Bachelor Program at Daffodil International University.



5.3 Section B- Employment

5.3.1 Methods of job recruitment

Table 7

Methods of job recruitment

Methods of job recruitment							
CGAP	Frequency	Percent	Cumulative Percent				
Employment Agency	13	13.98%	13.98%				
Web Search	09	9.68%	23.66%				
Internship	21	22.58%	46.24%				
Personal Contact	44	47.31%	93.55%				
Newspapers	04	4.30%	97.85%				
Others	02	2.15%	100.00%				
Total	93	100.00%					

The latest data confirms that 44 graduates (approximately 42.7%) continue to find jobs via personal contacts, underlining the undiminished relevance of networking and interpersonal connections in job procurement. A significant shift has been observed in the number of graduates (21 or about 20.4%) gaining employment through internships, which could indicate an increased alignment between academic curriculum and industry requirements. Employment through agencies stands at 13 (approximately 12.6%), which is a slight decline but still noteworthy. Web searches contributed to 9 (approximately 8.7%) job acquisitions, subtly hinting at a decrease in online job search effectiveness. Newspapers now only account for 4 (approximately 3.9%) of the job acquisitions, which might indicate a decreasing reliance on traditional media for job opportunities. "Others" constitute the remaining 2 (approximately 1.9%) of job placements, reinforcing the idea that unconventional strategies can also be effective, albeit less frequently.

The updated analysis suggests a more nuanced job-search landscape, where internships are gaining prominence, and traditional methods like employment agencies and newspapers are losing ground. This hints at the growing importance of practical exposure **76** | P a g e



and diminishes the sole reliance on networking for job acquisition.

5.3.2 Sector Distribution

The private sector continues to be the predominant choice, with 47 out of 93 respondents (approximately 50.5%) opting for employment in this sector. This reflects a modest increase from the previous analysis where the ratio stood at 44%. The banking sector retains its status as the second most popular choice, securing 18 responses, or roughly 19.4% of the total. This is a slight decrease compared to the previous 21%. With 15 responses, constituting around 16.1% of the total, marketing agencies have seen a marked increase in preference from the previous 12.5%. Government, Public Limited companies, and NGOs remain less popular choices, together accounting for approximately 9.7% of the respondents, largely consistent with previous trends. The 'Others' category has garnered 4 responses (approximately 4.3%), indicating a consistent, yet marginal, appeal to a diversified range of sectors.

The data suggests a nuanced shift, with marketing agencies slightly gaining in appeal, possibly at the expense of banking, while the private sector continues its predominance.

The latest data corroborates the sustained attractiveness of the private sector, while revealing a subtle uptick in interest towards marketing agencies. This could imply a widening scope of opportunities that Marketing Bachelor Program graduates are willing to explore, albeit primarily within the boundaries of the private sector.

5.3.3 Skills Distribution

With 68 out of 93 respondents (approximately 73.1%) identifying communication as critical, it retains its position as the most indispensable skill across various professions. This is a notable increase from the previous 68% and serves to further underscore its universal pertinence in the workplace. computer literacy has been cited by 13 respondents, translating



to roughly 14% of the cohort. While still significant, this is a proportional decrease from previous data, which may indicate the increasing specialization of roles requiring this skill. Time Management and Organizational Skills are flagged by 4 respondents, and Leadership Skills by 3, together making up about 7.5% of the responses. This may suggest that while these skills are not universally required, they are critically important for particular roles. With 5 respondents (approximately 5.4%) opting for 'Others', it's indicative that there are specialized skills not covered in the predefined categories that are crucial in certain job roles. Communication is increasingly recognized as an overarching skill necessary for success in most job roles. Other skills like Computer Literacy and Time Management remain important but tend to be more role-specific.

The analysis accentuates the omnipresent need for effective communication skills, while also highlighting the role-specific nature of other skill sets such as computer literacy and time management.

5.3.4 Relevance of Skills

The analysis indicates a nearly bifurcated opinion regarding the relevance of skills acquired at DIU. Of the 93 respondents, 51 (approximately 54.8%) assert that the skills are relevant to their current roles, while 42 (approximately 45.2%) disagree. This suggests a moderate level of skill-job alignment, but also flags an area where educational curricula may need re-evaluation or fine-tuning.

5.3.5 Applicability of Knowledge

A more positive sentiment is seen in terms of knowledge applicability. Of the 93 respondents, 66 (approximately 71%) believe the knowledge acquired at DIU is applicable to their current job roles. This relatively high percentage indicates that the program's academic content generally aligns well with industry requirements.

Divergence between Skills and Knowledge: Interestingly, there is a gap between the



perceived relevance of skills (54.8%) and applicability of knowledge (71%). This could signify that while the theoretical or conceptual knowledge is finding use in professional settings, the practical skills taught may not be as universally applicable.

While the majority of graduates find their education at DIU to be of some practical use in their career, the divergence between skill relevance and knowledge applicability suggests that there is room for improvement in aligning the curriculum more closely with industry needs.

The analysis underscores a generally favorable view of the program's academic content, but suggests that a review of skill-based training could enhance the program's overall job-market alignment.

5.4 Section C- Unemployed

5.4.1 Reasons of Unemployment

A substantial 39.74% of respondents cited a lack of career seriousness as the primary factor affecting their employment status. This percentage highlights a significant orientation gap among the graduates towards their professional responsibilities. Approximately 17.94% attribute their unemployment to an insufficient professional network, illuminating the critical role of professional relationships in career development. Accounting for 12.82% of the responses, this issue points towards shortcomings in the preparation and execution of interview techniques. A lesser but notable 8.97% opted for resignation from their prior employment, raising questions about job satisfaction or personal circumstances. A minor 2.56% reported a lack of soft skills, which are fundamental to interpersonal and professional success. An ambiguous 3.85% fell under this category, requiring a more nuanced exploration

to identify the underlying causes. University Degree Doesn't Skill Up Me (5 instances, **79** | P a g e



6.41%) & Mismatch between Education and Market Needs (5 instances, 6.41%) Both these factors cumulatively represent 12.82%, suggesting an educational misalignment with industry requirements.

5.4.2 Unemployment Duration Distribution

The duration of unemployment after graduation is a crucial metric that can have varying implications for career trajectory and financial stability. Based on the Tracer Study of the Marketing Bachelor Program at Daffodil International University, a significant 52.05% of the respondents remained unemployed for a period of 6-12 months after graduation. This extended duration of unemployment mirrors larger trends, as one in three graduates in Bangladesh reportedly struggle to find jobs even one or two years after completing their studies. Such prolonged periods of unemployment can detrimentally impact one's career prospects.

The study also indicated that 15.07% of the graduates remained unemployed for more than two years, which could suggest a lack of alignment between educational programs and market demands. Such long durations could also contribute to distorted views of unemployment rates. These data points highlight an urgent need for educational institutions to bolster career services, align curricula with market needs, and perhaps introduce skill development programs to enhance employability.

5.4.3 Enrollment Status

The Tracer Study focusing on the Marketing Bachelor Program at Daffodil International University (DIU) has yielded intriguing results. A total of 78 graduates participated in the study, offering insights into their enrollment status in higher education. A clear majority, 47 graduates (60.3%), are not pursuing further academic credentials. Conversely, 31 graduates (39.7%) have decided to continue with higher studies.



When evaluating the institutions chosen by the 31 graduates for their further academic pursuits, a majority frequency of 16 (51.6%) opted to continue at DIU. This could suggest a high level of institutional loyalty or satisfaction with DIU's educational offerings. The remaining 15 graduates (48.4%) are scattered across various academic establishments, with Jahangirnagar and Jagannath University each attracting a frequency of 4 graduates (12.9%). This data is a significant barometer of the Marketing Bachelor Program's capacity to either satisfy the immediate employment prerequisites or to inspire further academic aspirations among its graduates. The sizable proportion not pursuing higher education warrants in-depth exploration to determine whether this decision is driven by adequate job market preparedness or perhaps a disenchantment with the educational pathway. Simultaneously, the segment opting for further studies, particularly those remaining at DIU, implies an area for further qualitative scrutiny to understand their motivations and expectations. Consequently, future investigations should aim to fill these analytical gaps to furnish actionable strategies for curriculum development and career guidance

The other institutions, including international ones like University of Portsmouth and Webster University, Perimeter Westin, were chosen by individual respondents, highlighting diverse academic interests and perhaps an inclination towards global exposure. While DIU remains a popular choice for further studies among its graduates, there's also an evident diversification in the selection of institutions, both local and international. This speaks to the range of academic aspirations and opportunities sought by the graduates. All the respondents who chose to pursue further studies after graduation have enrolled in an MBA program. The graduates exhibit a clear inclination towards equipping themselves with an MBA, possibly aiming for better job prospects and career growth in the business sector.

5.4.4 Desired Field of Employment

The Tracer Study on the Marketing Bachelor Program at Daffodil International University between 2019 and 2022 offers insightful perspectives into graduates' preferred fields of 81 | Page ©Daffodil International University



employment. A total of 78 responses were analyzed, with the Private Sector emerging as the most popular choice, drawing 29 responses or 37.2% of the sample. This finding is of paramount importance as it may indicate either the perception of more lucrative or diversified opportunities in this sector, or perhaps a reflection of the current job market trends favoring private employment.

The Government sector follows at 20.5%, suggesting a significant inclination towards stable and long-term employment opportunities, often associated with governmental roles. The Banking sector accounts for 17.9%, aligning well with the specialized financial skills often imparted in a Marketing Bachelor Program.

The Marketing Agency and 'Others' categories collectively account for 18% of the responses, followed by more niche sectors like Public Limited companies and Multi-National corporations at 2.6% and 3.8% respectively. The variety in desired fields signifies a broad array of career interests and aptitudes among the graduates. It also underscores the necessity for a diversified curriculum capable of preparing students for various industries and roles. The data compels a further qualitative analysis to understand the underlying factors driving these choices—whether they are influenced by curriculum content, external market conditions, or personal preferences. Such an in-depth inquiry will be pivotal in informing curriculum adaptations and career guidance initiatives to better align with students' aspirations and market demands.

5.4.5 Number of Interviews Attended

A total of 78 graduates participated in this aspect of the study. Interestingly, 24.1% of respondents have not attended any interviews, a statistic that necessitates further inquiry into whether this is by choice—perhaps due to further studies or entrepreneurial endeavors—or



The majority of respondents, constituting 36.7%, have attended between 1 to 3 interviews. This may indicate that the curriculum and career services at Daffodil International University are adequately preparing students for the job market, as a moderate number of interviews suggests successful employment acquisition within a reasonable timeframe. However, the data also reveals that 22.8% attended more than 10 interviews, suggesting that a considerable segment of graduates faces substantial hurdles in employment acquisition. Such a high number of interviews might denote a skills or experience gap, the need for enhanced interview preparation, or a misalignment between course content and market demands.

The percentages of respondents attending 4-6 and 7-9 interviews are relatively low, at 11.4% and 3.8% respectively, which further emphasizes the polarization in the employability landscape for these graduates.

In summation, the tracer study's findings in regard to the number of interviews attended herald a necessity for targeted interventions. Whether this takes the form of curriculum modification, intensified career coaching, or other support mechanisms will necessitate additional exploratory and confirmatory research.

5.4.6 Skills Believed to be Important for Securing a Job

While specialized or technical skills are acknowledged, the overwhelming emphasis is on communication skills, suggesting its paramount importance across diverse job roles. Additionally, adaptability, teamwork, and problem-solving are also perceived as essential qualities by a segment of respondents.

5.4.7 Analysis of Relevance of Skills and Knowledge from DIU for Job Acquisition

In the Tracer Study on the Marketing Bachelor Program 2019-2022 at Daffodil International

University, a significant proportion of graduates hold the belief that their skills and **83** | P a g e



knowledge are germane to their employment prospects. Specifically, 53.8% of respondents (42 out of 78) deem the skills they have garnered at DIU as relevant for securing employment. This slightly overshadows the 46.2% (36 out of 78) who perceive the knowledge they obtained at DIU as being directly applicable to job acquisition.

The data suggests that skills training might be marginally more aligned with market requirements compared to theoretical or knowledge-based learning. This discrepancy calls attention to the possible need for curriculum enhancement, particularly in integrating real-world applicability into theoretical coursework. The fact that a greater percentage of respondents find their skills relevant compared to their knowledge may indicate that the institution's pedagogical approach leans more towards skill-building, a strategy that appears to be yielding some positive results in terms of employability.

However, it's crucial to acknowledge that neither proportion exceeds 60%, signaling that there may be room for improvement in both domains. Whether the curriculum needs to bolster practical skills, theoretical knowledge, or a synthesis of both to increase the relevance for job acquisition could be a focal point for future academic refinements and career counseling services.

While both skills and knowledge acquired at DIU are deemed relevant for job acquisition by a substantial number of respondents, a closer inspection reveals nuances that could guide curriculum development and employment preparation services.

5.5 Section D- Self Employed

5.5.1 Knowledge and Skills Acquisition from University Curriculum

The aspect of knowledge and skills acquisition via the university curriculum presents a rather striking narrative. Specifically, only 34.6% (9 out of 26) of the respondents affirm



that they have indeed acquired pertinent knowledge and skills from the program.

Conversely, a more significant proportion, 65.4% (17 out of 26), indicate that they have not gained the requisite knowledge and skills from the curriculum.

This finding is noteworthy and underscores a potential area of concern for the university and its curriculum designers. The data suggests that the majority of graduates perceive the program as lacking in equipping them with the knowledge and skills necessary for either career progression or academic advancement. Such a high percentage of dissatisfaction calls for an immediate and in-depth review of the curriculum's efficacy, its alignment with industry needs, and its overall relevance to modern job markets or further academic pursuits.

5.5.2 Knowledge Acquisition Sources

It's worth noting that out of all the sources, "Friends and Family" make up the majority with 11 mentions, which equals 42.3% of the total. This highlights the significant impact of social networks on the distribution of knowledge. It challenges the idea that traditional forms of education are the only way to acquire knowledge and aligns with the Social Capital theory.

The second category, named "University" has a frequency of 5, which represents 19.2% of all sources. This indicates that there may be a worrisome lack of reliance on formal educational institutions for knowledge acquisition. It is unclear whether this can be attributed to limitations of the formal education system itself, or to broader societal trends that place less emphasis on traditional schooling. Therefore, further investigation is required to determine the cause of this trend.

The "Self Learning" sector, represented by a frequency of 6, makes up 23.1% of the sources. This underscores the growing importance of autodidactic endeavors, possibly facilitated by the burgeoning availability of digital resources. The prevalence of self-



©Daffodil International University

directed learning could also be a reflection of an evolving labor market that values nontraditional skill sets.

Finally, "Other Sources," with a frequency of 4, contribute to 15.4% of the overall knowledge acquisition. The somewhat opaque nature of this category warrants further subdivision and scrutiny, as it could encapsulate a multitude of other avenues ranging from vocational training to informal apprenticeships.

The data presents a complex, multi-faceted landscape of knowledge acquisition in which traditional educational institutions hold less sway than might have been presumed. This empirical evidence invites further interdisciplinary research to interpret the evolving paradigms of human capital development in the contemporary era.

5.5.3 Relevance and Applicability of DIU-acquired Skills and Knowledge to Business

Out of the total number of respondents, 15 individuals stated that the skills they acquired from DIU are relevant to their business pursuits, which represents 57.7% of all responses. However, 11 respondents, accounting for 42.3%, mentioned that their skills are not directly applicable. This data suggests that DIU-acquired skills are somewhat useful in business applications, but not overwhelmingly so. The almost 60-40 divide indicates that while DIU training is generally beneficial, there is still a considerable subset for whom these skills do not have a direct connection to business requirements. This contradiction raises an important question about the alignment between DIU training programs and practical business needs. Based on the survey responses of the sample group, 61.5% of the 16 respondents found their knowledge acquired from DIU to be relevant in a business setting. On the other hand, 38.5% of the respondents found their knowledge to be not directly applicable. Although the gap between the two metrics is not significant, it does indicate a more favorable disposition towards the relevance of DIU-acquired knowledge as compared to skills. This could be



attributed to the adaptability and transferability of the knowledge imparted, which is more universal and easier to apply across domains, as compared to specialized skills.

It appears that DIU-acquired skills and knowledge have moderate relevance and applicability to the field of business, but not overwhelmingly so. These results suggest the need for a more detailed examination of specific elements of DIU training that are most and least aligned with business needs. Furthermore, it is imperative to conduct longitudinal studies to monitor the long-term effects of DIU-acquired competencies when applied in business settings.

5.5.4 Essential Knowledge, Skills and Attitude in business

A majority of 13 respondents (50%) identified "Cultural and Market Awareness" as their primary knowledge type. This result underscores a pronounced emphasis on comprehending cultural and market dynamics among the sampled individuals, indicating its significance in the business context. Both "Technical Skills" and the category "Others" were cited by 4 respondents each, constituting 15.4% of the responses for each category. This suggests a balanced recognition of the importance of technical competencies and miscellaneous knowledge areas. In contrast, "Business Operations" was mentioned by just 5 respondents, making up 19.2% of the responses. This implies a relatively lower emphasis on this specific domain of business knowledge within the sample.

An overwhelming majority of 18 out of 26 respondents (69.2%) identified "Communication Skills" as their primary skill set. This dominant preference underscores the paramount importance of effective communication abilities within the context of business. "Digital Literacy" was mentioned by 5 respondents, representing 19.2% of the responses, indicating recognition of the relevance of digital literacy as a key skill in the business environment. The category "Others" was mentioned by 3 respondents, comprising 11.5% of the responses. This

suggests that while communication skills are highly valued, there is also acknowledgment of **87** | P a g e



other skill sets among the respondents.

Among the 26 respondents, "Ethical and Responsible" attitudes were the most prevalent, chosen by 13 individuals, precisely 50% of the sample. This finding highlights a strong emphasis on ethical conduct and responsibility as fundamental attitudes within the business domain. "Proactive and Self-Motivated" attitudes were mentioned by 5 respondents, making up 19.2% of the responses, indicating the importance of proactive behavior in the business context. Both "Resilience and Adaptability" and the category "Others" each garnered 4 mentions, constituting 15.4% of the responses respectively. This suggests that, while ethical conduct is paramount, traits such as adaptability and resilience are also valued within the business context.

This analysis provides valuable insights into the prevailing perceptions of knowledge, skills, and attitudes considered essential for success in the field of business among the surveyed individuals. These findings can inform curriculum development, training programs, and recruitment strategies to align with the identified priorities and preferences within the business domain.



Chapter 6: Summary And Discussion, Recommendations for Future Research

6.1 Summary and Discussion

The tracer study provides a comprehensive perspective on Daffodil International University's Marketing Bachelor Program from 2019 to 2022. The clear male predominance, accounting for 78.8% of the total graduates, raises questions regarding potential gender biases or inclinations within the sector or the institution itself. The moderate employment success rate of 47.2% suggests that while the program is equipping many students for the workforce, there's room for improvement, especially given the 39.6% unemployment rate. The presence of 13.2% selfemployed graduates is noteworthy, possibly indicative of an entrepreneurial spirit or gaps in traditional employment avenues. With 72.6% satisfaction regarding curricular content and pedagogy, it's evident that most graduates value their academic journey at DIU. However, the dissatisfaction rate of 27.4% warrants further investigation to refine the curriculum. The varying CGPA ranges among job holders highlight that academic excellence isn't the only determinant for employment, emphasizing the role of soft skills and experiences. Notably, the skills survey points towards "Communication" as highly valued by employers, while "Leadership skills" received the lowest score, indicating potential areas for curricular enrichment. Overall, the insights from this study can guide both programmatic enhancements and broader institutional strategies to optimize graduate outcomes.

Underscores the prominence of specific skills among its graduates as anticipated by their prospective employers. Notably, "Communication" surfaced as paramount, with a near-perfect score, resonating its imperative role in the marketing realm. This is corroborated by the high percentage, 85.28%, deeming it as expected or higher.



On the contrary, "Leadership Skills", while valued, showcased a diverging perception. With a score of 3.73 and 36.55% viewing it as less than expected, it posits that leadership might not be an immediate necessity for fresh graduates, but its importance might surge as they progress in their careers.

It's evident that graduates are steered towards continuous learning, given the rapid technological advancements and evolving consumer dynamics in marketing. Moreover, the emphasis on written expression, computer literacy, time management, and problem-solving skills underscores their role as foundational competencies for aspiring marketers.

While technical expertise is significant, the emphasis on soft skills, adaptability, and the willingness to learn is equally, if not more, paramount for graduates to thrive in the modern marketing ecosystem

A significant 47.31% of the graduates secured employment through personal contacts and networking. This outcome reiterates an age-old truth in the realm of job searching: who you know can sometimes be as critical, if not more so, than what you know. This suggests that DIU might benefit from investing further in networking opportunities, alumni connections, and mentorship programs for students.

With 13.98% finding roles through agencies, the utility of such intermediaries in bridging the gap between graduates and employers remains high. Given that bdjobs was the sole employment agency cited, it might be worth exploring collaborations or partnerships with such agencies for placement assistance. The combined influence of web searches, LinkedIn, and other social media platforms cannot be ignored, especially in this digital age. Universities should consider bolstering their digital presence and integrating online job search strategies into career counseling.



The high inclination towards the private sector suggests that it offers opportunities that resonate with the aspirations or skill sets of these graduates. It would be fruitful to understand the specifics of these roles to better tailor the curriculum or offer sector-specific workshops.

The popularity of these sectors underlines the direct applicability of the marketing degree. However, a deeper dive into the roles within these sectors can give a clearer picture of the strengths and potential gaps in the program.

Its prominence underscores the universal demand for effective communication, irrespective of the sector or role. This begs the question: Is the current curriculum sufficiently emphasizing and honing this skill? The increasing integration of technology in various job roles necessitates the inclusion of advanced digital tools and software in the academic curriculum. The spread of skills, including those listed under "Others," highlights the heterogeneous nature of job requirements. This diversification can be a point of consideration when designing course modules or extracurricular activities. A notable 66% felt that their academic study was not the sole enabler in securing their jobs. This poses a serious introspection point for the institution. Are there gaps in the curriculum? Or is it about augmenting academic Knowledge with real-world exposure through internships, practical projects, or industry interactions?

The positive alignment for a majority in terms of the relevance of skills and Knowledge learned at DIU is commendable. However, the disconnect felt by a section of the respondents cannot be overlooked. This dichotomy suggests that while the curriculum might be comprehensive, it may need periodic reviews to stay aligned with industry shifts and demands.

While DIU's Marketing Bachelor Program has showcased strengths in several areas, the tracer study brings to light potential avenues for enhancement. Embracing a dynamic curriculum model, fostering real-world engagements, and emphasizing universally demanded skills can further elevate the program's stature and efficacy.



A startling revelation from this research was the identification of a 'lack of seriousness towards one's career' as the dominant reason for unemployment. Nearly half the respondents pointed to this subjective reason, suggesting a significant introspective reflection by graduates or perhaps a broader cultural or educational dynamic at play. This could be an area for further qualitative research to understand the underlying reasons for this perspective.

Resignation as the second leading cause of unemployment suggests that job satisfaction or organizational fit might be issues graduates grapple with. Voluntary exits from employment are indicative of either mismatched job roles or unfavorable workplace environments, warranting deeper exploration into the factors leading to resignation.

The duration of unemployment data paints a concerning picture. It is evident that a significant number of graduates face extended periods of unemployment. The reasons for this lengthy transition phase could be multifaceted - ranging from a saturated job market, economic downturns, personal preferences, or a potential misalignment of skills and job requirements. The latter ties back to the finding that educational gaps were a reason for unemployment for over 17.94% of the respondents.

The decision of nearly half the respondents to pursue further studies after graduation is indicative of a perceived need to bolster academic credentials, possibly to enhance employability or transition into specific sectors. The dominant preference for an MBA program, irrespective of the institution, underscores its perceived value in the job market. The choice of DIU by a large fraction for postgraduate studies reflects positively on the institution, suggesting a level of trust or satisfaction among its alumni.

However, when examining the relevance of skills and Knowledge acquired at DIU for job acquisition, a dichotomy emerges. While a significant majority found the skills and Knowledge relevant, there exists a notable segment that perceives a disconnect. This dichotomy raises



questions about the nature of the curriculum, the teaching methodologies employed, and the evolving requirements of the job market.

The inclination towards the private sector and government jobs for employment reiterates the lure of stability, growth prospects, and perhaps lucrative compensation packages these sectors might offer. This data, juxtaposed with the number of interviews attended, suggests that while aspirations are clear, the journey to land a job in the desired sector is fraught with challenges. The data implies that many are actively trying, but the conversion rate from interviews to job offers might be low.

Across the board, communication skills stand out as pivotal. This universal emphasis on communication underscores its importance across diverse job roles and sectors. It hints at the transition of the job market towards a more interconnected, collaborative, and perhaps globalized environment where the ability to communicate effectively is paramount.

This research sheds light on the challenges and perceptions of recent DIU graduates as they navigate the transition from academia to employment. While the findings are clear, they open avenues for deeper explorations, potential interventions, and strategic changes both at the educational and policy-making levels. It underscores the need for continuous alignment between academia and industry, proactive career guidance, and perhaps a more holistic approach to education that balances theoretical Knowledge with practical, real-world skills and experiences.

In examining the results of this research, a constellation of themes and patterns emerge that provide an intriguing reflection of how graduates view their university education in relation to the demands and expectations of the business world. The starting point of our discussion lies in the significant proportion of respondents, 54.8% to be exact, who voiced concerns regarding the relevance and effectiveness of their university curriculum. This sentiment raises



some pressing questions about the alignment of higher education with the dynamic demands of the professional landscape. Specifically, is the current university curriculum adequately preparing students for the complexities and intricacies of the business world?

A salient finding is the blend of formal and informal channels of knowledge acquisition highlighted by respondents. While a substantial segment considers the university curriculum as a major contributor to their knowledge base, the combined influence of family upbringing and self-initiated learning cannot be understated. This underscores a multidimensional learning experience, suggesting that while formal education plays a pivotal role, the essence of familial insights and self-driven exploration holds equally formidable weight in shaping an individual's knowledge repository.

A particularly intriguing aspect of our data is the split opinion on the applicability of skills and Knowledge acquired at DIU. With a near-even divide between those who find the curriculum relevant and those who don't, one is left pondering the factors leading to such divergent views. It's conceivable that the variance in opinions might stem from the diverse industries or roles the respondents find themselves in. Perhaps some sectors find greater alignment with the DIU curriculum, while others discern gaps. This observation presents an opportune moment for DIU to engage in introspection, seeking feedback to finetune and align its curriculum more closely with the vast spectrum of the business milieu.

The data provides a veritable roadmap of the competencies and mindsets considered pivotal in today's business arena. Cultural and Market Awareness, identified by a majority, indicates a shifting paradigm where understanding cultural nuances and market dynamics is as essential, if not more, than traditional business knowledge. This cultural cognizance highlights the globalized nature of modern businesses, where intercultural interactions and sensitivity become core competencies.



Furthermore, the overwhelming emphasis on communication skills echoes the findings of countless other studies. In an interconnected world, the ability to effectively convey ideas, negotiate, and build relationships remains a non-negotiable skill.

Lastly, the gravitation towards "Ethical and Responsible" as the dominant attitude is a testament to the evolving business ethos. In a world increasingly aware of corporate responsibility and sustainability, businesses that operate with a moral compass and ethical grounding are more likely to thrive and garner stakeholder trust.

This research provides a nuanced understanding of how university curricula, particularly that of DIU, are perceived in terms of preparing graduates for the multifaceted world of business. While certain skills and knowledge bases are recognized as invaluable, there are evident areas of enhancement and recalibration needed in higher education. As businesses evolve and the world becomes increasingly interconnected, so must our educational institutions evolve to remain relevant and effective in molding the leaders of tomorrow.

In light of the research conducted on the Marketing Bachelor Program from 2019 to 2022 at Daffodil International University, the landscape of marketing education and its alignment with industry expectations have been brought to the fore. While the current study offers invaluable insights into the program's performance, potential areas of improvement, and the subsequent outcomes for its graduates, further exploration is crucial. This will ensure that the program remains responsive, innovative, and in line with both local and global market dynamics. The following is a structured set of recommendations for future investigations in this domain.

6.2 Recommendations for Future Research

Also, future research should consider surveying institutions of higher learning to ascertain as to whether the claims of graduates are true and what they (institutions) are doing to enhance the quality of their programs. This research only assessed marketing graduates (2019-2022)



skills and the labor market from the perceptions of graduates. Future research should an analysis of perceptions of graduates and each department of daffodil international University and larger number of years students to ascertain whether the perceptions of graduates as discovered by this study is a reality of what is happening in various universities in Bangladesh.

Delve into the long-term impact of the Marketing Bachelor Program on alumni career trajectories, measuring success metrics over an extended period post-graduation, perhaps 5 to 10 years. Compare the Marketing Bachelor Program of Daffodil International University with other similar programs nationally or internationally to identify strengths, areas of improvement, and potential best practices. With the swift evolution of digital marketing, e-commerce, and data analytics, a future study should focus on how the curriculum is adapting to these changes and preparing students for these domains. Gather feedback directly from employers who have hired graduates from this program to better understand their perceptions regarding the students' preparedness, strengths, and areas needing improvement. Research the teaching methods employed within the program and assess their effectiveness. This could also encompass the integration of practical experiences, such as internships, industry projects, and simulations. Engage alumni who are established in the industry and gather their insights on how the program can be further enhanced. Their real-world experience can provide a unique perspective on curriculum development. Investigate how the program equips students with a global perspective in marketing, preparing them for challenges in both local and international markets. Analyze the incorporation and impact of soft skills development and interdisciplinary learning opportunities within the program. Assess how geopolitical, economic, or societal changes, both local and global, might impact the future of marketing education and the consequent modifications required in the curriculum. Assess how geopolitical, economic, or societal changes, both local and global, might impact the future of marketing education and the consequent modifications required in the curriculum.



Building upon the insights garnered from the Tracer Study of the Marketing Bachelor Program (2019-2022) at Daffodil International University, it is recommended that the university embark on a comprehensive study during its 11th Convocation. This study should focus on the intricacies of post-graduation trajectories, specifically examining the employment status, unemployment challenges, and self-employment endeavors of alumni. Such an investigation will not only illustrate the practical impact of the university's academic offerings but also guide curriculum development to enhance employability and entrepreneurial skills among future graduates. Furthermore, the university could establish a robust database that facilitates continuous improvement through the integration of alumni feedback and career progression tracking. This proactive approach would serve as a cornerstone for strategic planning and bolster the university's commitment to student success in the dynamic labor market.

The trajectory of marketing as a discipline and profession remains both dynamic and intricate. As Daffodil International University seeks to position its Marketing Bachelor Program at the pinnacle of academic and professional excellence, an unceasing commitment to research and innovation is paramount. The aforementioned avenues for future research are designed to foster this pursuit, ensuring that the University's contributions to the domain of marketing are both substantial and enduring.

6.3 Conclusion

This comprehensive tracer study aims not only to evaluate the success and relevance of DIU's Marketing Bachelor Program but also to serve as a model for future research endeavors. The outcomes will be instrumental in fine-tuning educational strategies, ensuring that DIU continues its legacy of producing market-ready professionals.

The tracer study on Daffodil International University's Marketing Bachelor Program from 2019-2022 offers invaluable insights into the trajectory of graduates, their perceptions, and their subsequent integration into the professional realm. Several key findings emerged from this comprehensive analysis, each carrying implications of varying magnitude.

A clear pattern indicative of the University's strengths and areas of potential improvement emerges from the data. On one hand, a significant proportion of graduates finds value in their

©Daffodil International University



academic journey at DIU, emphasizing the efficacy of its curricular content and pedagogical approach. On the other, divergent opinions on the relevance and applicability of the acquired skills and Knowledge in the professional sphere signal an urgent need for curriculum reassessment and realignment.

The study sheds light on the multifaceted nature of knowledge acquisition, where formal education, while pivotal, is complemented by familial insights and self-driven initiatives. This multifaceted approach suggests that a holistic educational experience is necessary to nurture well-rounded professionals ready to tackle the complexities of the business world.

Furthermore, the prominence of skills such as communication and cultural awareness in the modern business landscape underscores the transition to a more interconnected global economy. Ethical and responsible attitudes are not just preferred but are becoming mandatory, mirroring the shifting ethos of contemporary business environments focused on sustainability and corporate responsibility.

The data surrounding employment avenues, especially the role of networking and personal contacts, reiterates the timeless adage of the importance of connections in the professional world. This emphasizes the potential benefits of expanding mentorship, alumni outreach, and networking initiatives within the institution.

However, one of the most startling revelations, the perception of a 'lack of seriousness towards one's career' as a significant reason for unemployment, calls for a deeper exploration. Understanding this perspective may unveil broader cultural, educational, or even societal dynamics that require attention.

While Daffodil International University's Marketing Bachelor Program has made commendable strides in shaping its graduates, this study underscores the need for continuous evolution. To truly remain at the forefront of higher education, DIU must embrace a dynamic, responsive



approach that not only acknowledges the changing landscape of business but actively anticipates and addresses its demands. The synergy between academia and industry is not just desired but is imperative for crafting a curriculum that truly serves as a launchpad for future leaders in the realm of marketing and beyond.

References

- Anano Jr. (2023). Improving Employability through a Tracer Study on the Graduates of Don Bosco Training Center - Borongan Inc. International journal of innovative research in engineering & multidisciplinary physical sciences
- Abdulloh, F. F., Rahardi, M., Aminuddin, A., Sharazita, D. A., & Nugraha, A. Y. A. (2022). Observation of Imbalance Tracer Study Data for Graduates Employability Prediction in Indonesia. *International Journal of Advanced Computer Science and Applications*, 13(8).
- Apostol, J. M. A., & Susada, B. L. (2022). Tracer Study of Bachelor of Elementary Education Graduates of the Davao Oriental State University–Cateel Extension Campus, Philippines.
- Almaz, F. (2022). A new way of doing business during the COVID-19 pandemic: An example of the DACUM analysis. *Management-Journal of Contemporary Management Issues*, 27(1), 337-359.
- Alipio, Antonio, Jr, Baldo, Anano. (2023). Improving Employability through a Tracer Study on the Graduates of Don Bosco Training Center - Borongan Inc. International journal of innovative research in engineering & multidisciplinary physical sciences
- Agung, A. I., Rahmadian, R., & Achmad, F. TRACER STUDY PROGRAM STUDI S1-PENDIDIKAN TEKNIK ELEKTRO 2022.
- Al-Kiyumi, A., & Hammad, W. (2020). Preparing instructional supervisors for educational change: Empirical evidence from the Sultanate of Oman. SAGE Open, 10(2), 2158244020935905.
- Basabe, N., Estella, S., Ferolino, H., & Cataraja, G. C. (2023). A Tracer Study of Bachelor of Science in Information Technology (BSIT): A Case Study of Graduates of



the University of Cebu, Philippines. *Journal of Learning and Development Studies*, 3(2), 43-61.

- Butum, L. C., Nicolescu, L., Stan, S. O., & Găitănaru, A. (2020, July 2). Providing Sustainable Knowledge for the Young Graduates of Economic and Social Sciences. Case Study: Comparative Analysis of Required Global Competences in Two Romanian Universities.
- binti Ab Aziz, N. S., & Balraj, B. M. (2022). Soft Skills for Employability from Academics Perspectives. *Journal of Advances in Humanities Research*, 1(3), 16-36.
- Czerwinski, E., Goodell, J., Ritter, S., Sottilare, R., & Thai, K. P. (2022). Data Instrumentation Tools. In *Learning Engineering Toolkit* (pp. 303-310). Routledge.
- Cosenza, R. M., & Taylor, S. L. (2014, October). Determinant Skills for Developing Effective Marketing Curriculum. In *New Meanings for Marketing in a New Millennium: Proceedings of the 2001 Academy of Marketing Science (AMS) Annual Conference* (pp. 7-11). Cham: Springer International Publishing
- Dima, A.. (2019, October 1). Empirical Research on Factors Influencing Students' Decision to Study Abroad using Cart Analysis.
- DAWATON, G. C. (2021). Tracer study of bachelor of science in entrepreneurship graduates of Kalinga State University. *Journal of Advanced Research in Social Sciences and Humanities*, 6(2), 86-96.
- Díaz-Garcia, V., Montero-Navarro, A., Rodríguez-Sánchez, J. L., & Gallego-Losada, R. (2023). Managing Digital Transformation: A Case Study in a Higher Education Institution. *Electronics*, 12(11), 2522.
- 16. Echegaray, L., & Martín, J. G. (2020, February 4). What skills and competencies are required of marketing graduates in the Spanish business-to-business sector? A content analysis of listings on online job portals.



- Espuerta, R. T., Cortes, H. R. A., Dologuin, J. R., Saavedra, M. M., Sumampong, A. J.,
 & Chua, L. L. (2023) A Tracer Study on the Bachelor of Elementary Education Graduates of St. Paul University Surigao AY 2017-2022.
- Eriksson, T., Robertson, J., & Näppä, A. (2022). Functional top management teams and marketing organization: exploring strategic decision-making. *Journal of Strategic Marketing*, 1-18.
- 19. Fernández, G. C., López-Miguens, M. J., & Lampón, J. F.. (2014, January 1). La universidad y su implicación con la empleabilidad de sus graduados / Spanish Universities and their Involvement with the Employability of Graduates.



- 20. Flomo Jr, J. S. (2013). *Aligning higher education to workforce needs in Liberia: A tracer study of university graduates in Liberia*. University of Minnesota.
- Fakir, M. S. I. (2019) Curriculum Gaps of Bachelor's Business Education in Universities of Bangladesh: An Analysis.
- 22. Guàrdia-Olmos, Joan et al. (2018, May 31). Employability of recent graduates. Opinions of catalonian companies and institutions.
- 23. Ghazy, R. M., Ellakany, W. I., Badr, M. M., Taktak, N. E., Elhadad, H., Abdo, S. M.,
 ... & Tahoun, M. M. (2022). Determinants of Schistosoma mansoni transmission in hotspots at the late stage of elimination in Egypt. *Infectious Diseases of Poverty*, 11(1), 1-14.
- 24. G. Basagre (2020). Employability Status of Bachelor of Elementary Education Graduates of School Year 2014-2018, *International Journal of Education and Research*
- 25. Huda, K. N., Hossain, A., & Ferdous, M. (2020, June 22). Facilitating the Role of Private Universities Through Entrepreneurship Development Program: A Case Study on Southern University Bangladesh.
- 26. Huda, K. N.. (2020, June 1). Towards Developing a Pro-Entrepreneurship Internship Program: An Appraisal of Southern University Model.
- Hasibuan, A. F., Silaban, S. M., Lubis, F., & Prayogo, R. R. (2022, January). Tracer Study Exploration of Medan State University Graduates. In 2nd International Conference of Strategic Issues on Economics, Business and, Education (ICoSIEBE 2021) (pp. 77-83). Atlantis Press.
- 28. Huang, X., Cao, J., Zhao, G., Long, Z., Han, G., & Cai, X. (2022). The employability and career development of finance and trade college graduates. *Frontiers in Psychology*, *12*, 719336.



- 29. Hazaymeh, E. N., & Dela Peña, M. K. (2017). A tracer study of La Salle University College of Engineering graduates. *Retrieved August*, *18*(1), 52-68.
- 30. Hayashi, R., Garcia, K. S., & Islam, B. (2019). Tracer study: Bangladesh: computer and software engineering tertiary education in 2018.
- IRINA, G. A. S., STEFANIA, I. R., VIRGIL, M. C., ALEXANDRA, O. A., & Monica, R.. (2022, September 19). Internships, Skills and Employability: Mapping the Field through a Bibliometric Analysis.
- 32. Iriondo, I.. (2022, July 6). Graduate labour market outcomes and satisfaction with university education in Spain.
- 33. Jiang, L., Chen, Z., & Lei, C.. (2023, January 9). Current college graduates' employability factors based on university graduates in Shaanxi Province, China.
- Lacay, S., Gaytos, C. E., & Manzano, E. (2023). Demographic Profile, Employment Status, Competencies, Skills and Values Acquired among Bachelor of Elementary Education Graduates. *East Asian Journal of Multidisciplinary Research*, 2(4), 1375-1386.
- 35. Lopena, G. L., & Madrigal, D. V. (2023). A Tracer Study of the Business Graduate Programs of a Catholic University in the Philippines. *International Education Studies*, 16(2).
- Lukman, S., Rizal, I., & Tiara, O. (2023). Graduate income and profession linkage: Tracer study of public relations graduates. *PRofesi Humas*, 7(2), 234-249.
- 37. Martín-García, R., López-Martín, C., & Sanz, R. A. (2020, March 24). Collaborative Learning Communities for Sustainable Employment through Visual Tools. <u>https://scite.ai/reports/10.3390/su12062569</u>
- 38. Micabalo, K. G., & Montilla, R. D. (2020). A Tracer Study on Business Administration Program Outcomes. *Asian Journal of Engineering and Applied Technology*, *9*(2), 16–



- 39. Ma'dan, M., Ismail, M. T., & Daud, S.. (2020, July 31). STRATEGIES TO ENHANCE GRADUATE EMPLOYABILITY: INSIGHTS FROM MALAYSIAN PUBLIC UNIVERSITY POLICY-MAKERS.
- 40. Meñez, N. L. (2014). Tracer study of the Masters in Business Administration (MBA) graduates from 2008-2012. *Asia Pacific Journal of Education, Arts and Sciences, 1*(1), 14-18.
- 41. Mahmud, M., Iqbal, M. Z., Shahana, S., Islam, S., & Ferdous, W. (2018). Tracer study of graduates of universities in bangladesh. *Available at SSRN 4595547*.
- 42. Morris, G., & Reid, F. (2020). Making an Impact: Transforming Undergraduate Business Education. In *International Perspectives on Policies, Practices & Pedagogies for Promoting Social Responsibility in Higher Education* (pp. 39-51). Emerald Publishing Limited.
- Micabalo, K., Poliquit, W. M., Ibanez, E., Cartalla, K. F., & Calimpong, R. (2021). Accounting Skills in Practice and Their Impact on Employability: A Curriculum Review in an Autonomous Philippine University. *JPAIR Institutional Research*, 17(1), 76-94.
- 44. Nevhudoli, N. D., & Netshandama, V. O. (2023). What Do Bachelor of Indigenous Knowledge Systems Graduates Say About Their Curriculum? A Qualitative Tracer Study at the University of Venda. *Journal Of Curriculum Studies Research*, 5(1), 141-158.
- 45. Olfindo, G. T., & Belgica, P. M. (2017). EMPLOYABILITY OF GRADUATES OF
 BICOL UNIVERSITY COLLEGE OF INDUSTRIAL TECHNOLOGY: Gilmoore T.
 Olfindo, Phoebe M. Belgica. *Bicol University R & D Journal*, 20(1).



- 46. Patay, A. S. (2023). Factors Affecting Graduates' Employability of Business-Related Programs: A Tracer Study. Sprin Journal of Arts, Humanities and Social Sciences, 2(05), 01-11.
- Reilly, D., & Leopold, K. (2022, February 1). 'Next slide, please': developing students' digital literacy and online collaboration skillsets.
- 48. Schomburg, H. (2010, June). Concept and methodology of tracer studies–international experiences. In *Presentation at Workshop in Sinala* (pp. 2-4).
- Shivoro, R., Shalyefu, R. K., & Kadhila, N. (2017). Embedding graduate employability attributes in management sciences curricula: A case of two Namibian universities. *Journal of Teaching and Learning for Graduate Employability*, 8(1), 123-136.
- Ssekamatte, T., Isunju, J. B., Nalugya, A., Mugambe, R. K., Kalibala, P., Musewa, A., ... & Bazeyo, W. (2022). Using the Kolb's experiential learning cycle to explore the extent of application of one health competencies to solving global health challenges; a tracer study among AFROHUN-Uganda alumni. *Globalization and Health*, 18(1), 1-13.
- 51. Schoenbach, V. J. (2004). Data Analysis and Interpretation; Concepts and Techniques for Managing, Editing, Analyzing and Interpreting Data from Epidemiologic Studies.
- Salendab, F., & Sanchez, R. (2023). Graduates Tracer Study: The Employability Status of Bachelor of Elementary Education (BEED) of Sultan Kudarat State University– Kalamansig Campus.
- 53. Schettino, G., Marino, L., & Capone, V.. (2022, February 24). The Impact of University-Related Variables on Students' Perceived Employability and Mental Well-Being: An Italian Longitudinal Study.



- 54. Shamsi, A. F., & Osam, U. V.. (2022, April 1). Challenges and Support in Article Publication: Perspectives of Non-Native English Speaking Doctoral Students in a "Publish or No Degree" Context.
- 55. Shongwe, M., & Ocholla, D. N. (2011). A tracer study of LIS graduates at the University of Zululand, 2000-2009. *Mousaion*, 29(2), 227-245.
- 56. Tutticci, N., Coyer, F., & Ryan, M. P.. (2021, July 5). Optimizing reflective capacity of nursing students after high fidelity simulation: A practical approach.
- Tracer, A. (2020). A Tracer Study For Making HSC (Business Management) Course More Market Responsive And Practical Oriented.
- Yu, X., & Zhang, B. (2021). Innovation Strategy of Cultivating Innovative Enterprise Talents for Young Entrepreneurs Under Higher Education. *Frontiers in Psychology*, *12*, 693576.
- 59. Basabe, N., Estella, S., Ferolino, H., & Cataraja, G. C. (2023). A Tracer Study of Bachelor of Science in Information Technology (BSIT): A Case Study of Graduates of the University of Cebu, Philippines. Journal of Learning and Development Studies, 3(2), 43-61.
- Sabeh, H. N., Husin, M. H., Kee, D. M. H., Baharudin, A. S., & Abdullah, R. (2021). A systematic review of the DeLone and McLean model of information systems success in an E-learning context (2010–2020). Ieee Access, 9, 81210-81235.
- Lanuza, M. H., Rizal, R. A. G., Aligam, N. P., & Uy, R. (2020). Contextualize program of strengthening academic resilience level of the secondary education students. Journal of Critical Reviews, 7(11), 286-292.



Appendix

Section A

1.1 Demographic details

Name (optional).....

Email..... Cell.....

1.2 Gender

1	Male
2	Female
3	Prefer Not to say
99	Others

1.3 Division wise Location

1	Dhaka
2	Rajshahi
3	Khulna
4	Chittagong
5	Mymensingh
6	Barishal
7	Sylhet
8	Rangpur

1.4 Income

1	Below 20,000
2	20,001-40,000
3	40,001-60,000
4	60,001-80,000
5	80,001-100,000
6	100,001-Above

1.5 Age

1	Below – 21
2	22
3	23
4	24
5	25 – Above



Section B

2.1 Education and skills in relation to the job

Please enter all qualifications

Degree	CGPA Passing Year
SSC	
HSC	
BBA	
Others have (you option After BBA)	

2.2 Were you satisfied with curriculum offered to you by the DIU

1	Yes		
2	No		

2.3 What do you think must be removed from/added to the DIU curriculum? Please explain

2.4 What is your Employment Status

1	Employed
2	Own Business
3	Unemployed

Section C

Part A: Employment

Employment details

3.1 Name of the employer (Company name)

3.2. Sector



1	Private
2	Public Limited
3	Bank
4	NGO
5	Marketing Agency
99	Others

3.3 For how long have you been working there?

1	Less than 3 months	
2	3-6 months	
3	6-12 months	
4	12-24 months	
5	More than 24 months	

3.4 How did you get the job?

1	Employment Agency
2	Web Search
3	Internship
4	Personal Contact
5	Newspapers
99	Others

3.4.1 If any employment Agencywhich?

1	Bdjobs	
2	Skills Jobs	
3	Bikroy Jobs	
4	Alljobs	
99	Others	

3.5 Are you making your desired income in your desired field?

1	Yes		
2	No		

3.6 What is your employment position?

1	Management Trainee Officer
2	Sales/Marketing Executive
3	Business/Marketing Analyst
99	Others

3.7 Explain in detail what your job entails (job description. Please submit your job description if possible)



3.8. What skills are required for your current job? (e.g., communication, computer literacy, etc.)

3.9 Do you think academic study was enough for finding your current job?

1	Yes	
2	No	

3.9.1 If not, what kind of study/skills do you think are required?

3.10 What kind of attitude is required for the job (e.g., teamwork, creativity, etc.)

3.11 Do you think the skills you learned at DIU are relevant to your job?

1	Yes		
2	No		

3.11.1 If not, why? PleaseSpecify.

3.12 Doyouthink the knowledge you acquired at DIU is applicable/relevant to your job?

Please explain?

1	Yes	
2	No	

3.12.1 If not, why? PleaseSpecify.



Part B: Self Employment

4.1. For how long have you been self-employed?

1	Less than 3 months	
2	3-6 months	
3	6-12 months	
4	12-24 months	
5	More than 24 months	

4.2. Please describe nature of your business.

1	Manufacturing
2	Export/Import
3	Startup
4	Marketing Agency
5	Freelancing
6	Shop
99	Others

4.3 What knowledge, skills and attitude are vital for the business?

4.3.1 knowledge

1	Industry Knowledge
2	Business Operations
3	Technical Skills
4	Cultural and Market Awareness
99	Others
4.3.2 Skill	s
1	Communication Skills
2	Problem-Solving Skills
3	Leadership and Teamwork
4	Negotiation Skills
5	Digital Literacy
6	Communication Skills
99	Others

4.3.3 Attitude



1	Resilience and Adaptability
2	Proactive and Self-Motivated
3	Ethical and Responsible
4	Open to Learning
99	Others

4.4 Did you acquire that knowledge and skills from the university curriculum?

1	Yes		
2	No		

4.4.1 If not, how did you acquire this knowledge

4.5 Whatskills,knowledge,andattitudedoyoubelieveDIUstudentsneedtolearnin order to work for self-employment?

4.6 Do you think the skills you learned at DIU are relevant to your Business?

1	Yes	
2	No	

4.6.1 If not, why? PleaseSpecify.

4.7 Doyouthink the knowledge you acquired at DIU is applicable/relevant to your

Business? Please explain?

1	Yes		
2	No		

4.7.1 If not, why? PleaseSpecify.



Part C: Unemployment

5.1 How long have you been unemployed after graduation?

1	Less than 3 months
2	3-6 months
3	6-12 months
4	12-24 months
5	More than 24 months

5.2 Have you had any job before?

1	Yes		
2	No		

5.3 Have you enrolled for further study now?

1	Yes	
2	No	

5.3.1 If yes, which institution?

5.2.2 In what program are you enrolled?

1	MBA	
2	MSc	
3	PGD	
4	CMA/CA/CFA	
99	Others	

5.2.2. a. If Others, Please Specify

5.3 Can you identify why are you unemployed now?

1	Not serious about career
2	I can't Meet interview properly
3	University degree doesn't skills up me
4	Laid Off/Company Downsizing



5	I have lack of skills in my relevant field
6	Resigned
7	Mismatch between Education and Market Needs
8	Lack of Soft Skills
9	Limited Professional Network
99	Others

5.4 What is your desired field of employment?

5.5 Ho	5.5 How many Interviews have you attended so far?			
1	Nil			
2	1-3			
3	4-6			
4	7-9			
5	More than 10			

5.6 What skills do you think to get a job?

5.7 Do you think the skills you learned at DIU are relevant to get a job?

1	Yes		
2	No		

5.7.1 If not, why? PleaseSpecify.

5.8 Doyou think the knowledge you acquired at DIU is applicable/relevant toget a job?

Please explain?

2 No	1	Yes		
	2	No		

5.8.1



5.8.2 If not, why? PleaseSpecify.

Is there anything else you wish to share with us?

Researcher Remarks

