### **Internship Report**

on

# Human Resource Management Practices of National Bank Limited

(Uttara Branch)

### **Prepared By:**

Rahima Khatun ID: 171-14-717 Major in HRM Program: MBA Department of Business Administration Daffodil International University



Submission Date: February 4, 2019

### **Internship Report**

on

# Human Resource Management Practices of National Bank Limited (Uttara Branch)

### **Prepared By:**

Rahima Khatun ID: 171-14-717 Major in HRM Program: MBA Department of Business Administration Daffodil International University

### **Supervised By:**

Gouranga Chandra Debnath Assistant Professor Head, Department of Business Administration Faculty of Business & Entrepreneurship Daffodil International University



Submission Date: February 4, 2019

# Letter of Transmittal

February 3, 2019 Gouranga Chandra Debnath Associate Teacher Head, Bureau of Business Organization Staff of Business and Enterprise Daffodil Worldwide College

Subject: Accommodation of temporary position cover "Human Asset The executives Practices of National Bank Restricted"

Dear Sir,

With due regard, I might want to advise you that I have arranged my entry level position write about "Human Asset The board Practices of National Bank Restricted" under your benevolent supervision. In this report, I have attempted to give my best exertion in consistence with the ideal standard under your guidance. On account of you for the push to guarantee fruitful coordination of the report and the direction you have given.

I, truly, trust that you will discover the report agreeable and I will be most obliged to elucidate and protect my report. Much obliged to you for your caring supervision.

Yours genuinely

Rahima Khatun ID: 171-14-717 Major in HRM Program: BBA Branch of Business Organization Daffodil Global College

#### © Daffodil International University

# Disclaimer

I, am Rahima Khatun, therefore pronounce that the displayed report of temporary job entitled "Human Asset The board Practices of National Bank Restricted" is particularly arranged by me after consummation of three months work in National Bank Constrained.

I additionally affirm that, the report arranged just for my scholarly necessity not for some other reason. It probably won't be utilized with the enthusiasm of inverse gathering of the association.

Rahima Khatun ID: 171-14-717 Major in HRM Program: BBA Division of Business Organization Daffodil Worldwide College

# Letter of Acknowledgment

This is to guarantee that Rahima Khatun bearing ID no. 171-14-717 understudy of MBA Program, Daffodil Global College, has finished the temporary job report under my watch. She has worked with National Bank Constrained an internee and finished the report entitled "Human Asset The board Practices of National Bank Restricted" as an incomplete necessity for getting MBA Degree. She has finished the report independent from anyone else. She has been allowed to present the report.

Rahima Khatun bears a solid good character and a satisfying obligation. It has without a doubt been an extraordinary joy working with her. I wish her everything achievement throughout everyday life.

rund por Long

Gouranga Chandra Debnath Partner Teacher Head, Division of Business Organization Workforce of Business and Enterprise Daffodil Worldwide College

# Affirmation

Right off the bat, I might want to pass on my thankfulness to omnipotent Allah for empowering me the quality and chance to finish the report inside the timetable time effectively.

The temporary position examine paper submitted here is executed as a major aspect of my entry level position program. Readiness of this report got help, direction and took important time of my director Gouranga Chandra Debnath, Aide Educator, Head, Branch of Business Organization

, Workforce of Business and Enterprise, Daffodil Worldwide College.

Be that as it may, I am gigantically obliged to a few people of National Bank Constrained without whose help the report would have been extremely hard to direct. I would accept this open door here to express gratitude toward them for sharing their important time for long dialog and insightful proposal, contemplations amid the temporary job program.

At long last, I might want to offer gratitude to my director Gouranga Chandra Debnath for his constant help, support, and guidance and for the time he has spent for the refined my report. Without their ceaseless help, the report would have been a directionless composition.

## **Official Summery**

Entry level position program is an obligatory three credit course, which furnishes us with the chance to increase functional information. Presently the world is particularly focused. So everyone must be master in his or her field in both down to earth and hypothetical learning. Daffodil Worldwide College expects to manufacture future tycoon with the hypothetical information just as handy learning about the bank field of our nation. Temporary position course and its report is a critical viewpoint toward achieving the objective. For finishing temporary position venture I have joined National Bank Restricted.

This report contains five sections. First part manages presentation, foundation, destinations, extension, procedure and impediments of the report. Second part is the historical backdrop of Baxter National Bank Restricted where I have endeavored to demonstrate a diagram of National Bank Constrained and its Main goal and Vision. Third sections contain hypothetical perspectives and fourth part contains Human Asset The executives in National Bank Restricted. Fifth parts contain discoveries, proposals. what's more, decision.

While working with general keeping money division in National Bank Constrained. I have endeavored to discover a few issues, for example, Absence of Preparing and Advancement opportunity, Absence of Pay Structure, Constrained Extent of Motivating forces and so forth.

Finally, I have endeavored to give a few proposals against issues of HRD division, for example, Legitimate Preparing and Advancement, Build up Aggressive Pay Framework, Guaranteeing Motivators for all and so forth.

It was a respect to function as an assistant in a rumored association like National Bank Restricted. The National Bank Constrained is an Organization that affirms the best support of the clients just as to the representatives by Human Asset Division. National Bank Restricted is the quickest developing Organization in Bangladesh. By working in this Organization the information was scholarly would be sufficiently useful to support with the genuine authoritative condition.

# **Tables of Contents**

	Letter of Transmittal	i
	Disclaimer	ii
	Letter of Acceptance	iii
	Affirmation	iv
	Official Summery	v
	Chapter One: Introduction	1-3
1.1	Presentation	1
1.2	Foundation of the Investigation	1
1.3	Targets of the Investigation	2
1.4	Extent of the Examination	2
1.5	Strategy of the Investigation	2-3
1.6	Restrictions of the Examination	3
	Chapter Two: History of National Bank Limited	4-5
2.1	History of National Bank Restricted	4
2.2	Mission	5
2.3	Vision	5
	Chapter Three: Theoretical Aspects	6-7
3.1	Meaning of Human Asset The executives (HRM)	6
3.2	Meaning of Enlistment	6
3.3	Meaning of Choice	6
3.4	Meaning of Preparing	7
3.5	Meaning of Advancement	7
	Chapter Four: Human Resource Management Practices of	8-32
	National Bank Limited	
4.1	Human Asset The board in National Bank Restricted	8
4.2	Enrollment Arrangement	8-13
4.3	Determination Strategy	13
4.4	Arrangement Process	14

4.5	Criteria for Arrangement	14
4.6	Preparing	14-17
4.7	Preparing Region	17-18
4.8	Preparing and Improvement Arrangement	18-19
4.9	Utilizations for Preparing and Advancement	19
4.10	Job of Human Asset Division in Representative Preparing	19-20
4.11	Execution Examination of National Bank Constrained	20-24
4.12	Planning of the Execution Examination	24
4.13	Component of an Evaluation Framework	25-27
4.14	Pay the executives arrangement of National Bank Restricted	27-29
4.15	Absolute Remuneration and Advantages Bundle of National Bank Constrained	29-30
4.16	Fundamental Worker Advantages for Changeless Representatives	30-31
4.17	Health advantages	31-32
4.18	Leave Qualifications	32
	Chapter Five: Findings, Recommendations and Conclusion	33-38
5.1	Discoveries	33-34
5.2	Suggestions	35-37
5.3	End	37
	Bibliography	38

### **1.1 Presentation:**

Temporary job program is a necessary three credit course, which furnishes us with the chance to increase reasonable information. Presently the world is especially aggressive. So everyone must be master in his or her field in both functional and hypothetical information. Daffodil Global College expects to manufacture future financier with the hypothetical learning just as down to earth information about the bank field of our nation. Entry level position course and its report is a critical viewpoint toward achieving the objective. For finishing entry level position venture I have joined National Bank Constrained. HR of an organization is said to be a standout amongst the most vital capital that assumes a critical job in the activity of an association. Organizations are currently attempting to include an incentive with their HR and Human Asset Office has been set up so as to deal with their human capital. The way toward dealing with the human capital is called Human Asset The executives (HRM). Overseeing HR has turned out to be basic to the accomplishment at all organizations, extensive and little, paying little mind to industry. Compelling human asset the executives can be the primary factor for the achievement of a firm. Today the vast majority of the organizations trusted that without productive HRM program and exercises organizations would not accomplished and supported viably. There are a few essential rules that are acknowledged as HRM rehearses for any association which incorporate distinctive exercises of Human Asset Arranging, Enrollment, Choice, Preparing and Improvement, Remuneration and Advantages, and Execution Evaluation and so on.

### **1.2 Foundation of the Investigation:**

This report has been set up as a prerequisite of the entry level position program of M.B.A understudies of Daffodil Worldwide College. This Three months entry level position period has helped me to coordinate our hypothetical information with useful comprehension. My report is on the Enlistment and Determination Procedure of National Bank Constrained. In this part I have attempted to see the things what are being done in this division in National Bank Restricted. I have likewise endeavored to exhibit my own perceptions from every office in National Bank Constrained. I had a chance to be familiar with the commonsense winning in National Bank Constrained. The learning, which has been procured in my Temporary job Period, I have attempted my dimension best to appear in this report.

### **1.3 Targets of the Investigation:**

- To assess the enlistment and choice procedure of National Bank Constrained.
- To distinguish the distinctive technique preparing and improvement of National Bank Restricted.
- To investigate the execution evaluation of National Bank Restricted.
- To discover the pay arrangement of National Bank Restricted.
- To make proposals to take care of the issues.

### **1.4 Extent of the Examination:**

As a halfway necessity of MBA Degree, temporary job report is essential. We have learnt multi year at college essentially the hypothetical season. It is an extraordinary chance to anchor vacuum in preparing season. When I worked at National Bank Constrained I adapted bunches of things which I didn't learn previously. It is entrenched association and they have such a large number of customers amid my functional introduction season I knew how the organization manages clients. I think it is vital for an understudy to expand their vacuum with down to earth and hypothetical vacuum also.

### **1.5 Strategy of the Investigation:**

So as to make the report increasingly important and adequate, two wellsprings of information and data have been utilized generally.

The "Essential Sources" are as per the following:

- Face-to-confront discussion with the particular officers and staffs of the organization.
- Informal discussion with the customers.
- Practical work exposures from the distinctive work areas of the four divisions of the organization secured.

• Relevant record contemplates as given by the officers concerned.

The "Optional Sources" of information and data are -

- Annual Reports of National Bank Restricted.
- Web webpage of the National Bank Restricted.
- Different related organization records.
- Prior inquire about report

### **1.6 Restrictions of the Examination:**

The fundamental restriction here is as an internee I couldn't share all the data each time for the association interior security. There are some different constraints these restrictions are as per the following:

- The serious Issue was time imperatives. The length of my entry level position Program was just three months. Be that as it may, this designated time isn't sufficient for a total and productive examination.
- Unavailability of Information: Some part of information was inaccessible in the sites and printed data was likewise difficult to gather.
- Inaccuracy of information: It was troublesome for me to discover the solid wellspring of information among every one of the sources.
- There was absence of books, distribution and other related data.
- Website and home are limited by secret phrase.

#### 2.1 History of National Bank Restricted:

National bank Ltd is the first and real private area business bank in Bangladesh completely claimed by the Bangladeshi Business people. The Bank began its activity from 23rd Walk 1983. Because of the aggregate impacts of the some prominent brokers, of disappointment in assuming because of job in activating little reserve funds of the overflowing millions and giving enhanced customers administrations to them in our nation, the Legislature gave right choice to permit building up banks in private area. National Bank Restricted was conceived as the initial hundred percent Bangladeshi possessed Bank in the private part. From the very beginning it is the firm assurance of National Bank Constrained to assume an imperative job in the national economy. It is resolved to bring bank the long overlooked taste of managing an account administrations and flavors. It needs to serve every one expeditiously and with a feeling of devotion and dignity.NBL wisely and strikingly confronted the difficulties of different antagonistic circumstances winning in the post-freedom Bangladesh and has now settled itself as a standout amongst the best bank of the nation. Individuals in all locales can without much of a stretch benefit of the administrations of NBL through its 98 branches spread everywhere throughout the nation. Moreover, the bank has been easily directing its abroad exercises with most extreme effectiveness through its 358 journalists in 67 nations of the world. NBL has drawing with 18 abroad trade houses including the inlet abroad trade. So as to give current saving money administrations to fulfill the interest of the nation and the general population, all parts of the bank have been brought under PC organize. It can reach with lighting speed the well deserved outside trades of non-inhabitant Bangladeshis to their precious ones at home through the world recharged Western association. The bank keeps up nonstop correspondence with the outside world utilizing the most recent data innovation administrations of Quick and REUTERS. So as to give enhanced and hazard free saving money administrations to the significant customers, all game plans for propelling line managing an account are its last stage. Since the earliest reference point the bank expanded much accentuation on abroad task and dealt with a sizeable quantum of homebound remote settlement. The Bank set up broad illustration plan connect with Banks and Trade organizations, situated in essential nations of the world. Ostracizes Bangladeshi workers dwelling in those nations can now effectively transmit their well deserved cash to the nation with certainty security and speed.

### 2.2 Mission:

Endeavors for development of our exercises at home and abroad by adding new measurements to our managing account administrations are being proceeded unabated. Nearby, we are additionally putting most astounding need in guaranteeing straightforwardness, account capacity, enhanced customers benefit just as to our promise to serve the general public through which we need to draw nearer and closer to the general population everything being equal. Winning an everlasting seat in the hearts of the general population, as a minding buddy in inspiring the national monetary standard through ceaseless up degree and expansion of our customer base administrations in accordance with national and worldwide necessities is the ideal objective we need to reach.

### 2.3 Vision:

Guaranteeing most astounding standard of customers benefits through best utilization of most recent data innovation, making due commitment to the national economy and setting up ourselves solidly at home and abroad as a front positioning bank of the nation are our esteemed vision.

### **3.1 Meaning of Human Asset The executives (HRM):**

As indicated by Garry Dessler, HRM is the arrangements and practices that one needs to complete the "general population" or human asset parts of an administration position, including selecting, screening, preparing, fulfilling and assessing.

Human Asset The executives incorporates following viewpoints:

### **3.2 Meaning of Enlistment:**

Enlistment is the way toward finding and pulling in proficient candidates for work. The procedure starts when newcomers are looked for and closes when their applications are submitted.

The outcome is a pool of candidates from which new representatives are chosen.

As indicated by Stephen P. Robbins,

"Enlistment is the finding of potential candidates for genuine or foreseen hierarchical opening. Or then again from another viewpoint, it very well may be taken a gander at the connecting movement uniting those with occupations and those looking for employments."

### **3.3 Meaning of Choice:**

The choice procedure is a progression of explicit advances used to choose which enlisted people ought to be employed. The procedure starts when initiates apply for work and finishes with the enlisting choice. As per Dale Yoder, "choice is the procedure by which possibility for work are separated into two classes the individuals will's identity offered for business and the individuals who won't."

### **3.4 Meaning of Preparing:**

Preparing comprises of arranged projects intended to enhance execution at the individual, gathering and hierarchical or authoritative dimensions. Enhanced execution thus infers that there have been quantifiable changes in information, aptitudes, frame of mind and social conduct.

As indicated by Griffen, "preparing for the most part alludes to the showing operational or specialized workers how to carry out the responsibility for which they are employed."

### **3.5 Meaning of Advancement:**

Worker advancement, by configuration, is increasingly future situated and more worried about instruction than representative occupation explicit preparing. As per Griffen, "advancement alludes to showing directors and experts the ability required for both present and future occupations."

Representative improvements techniques are:

- 1. Job revolution
- 2. Assistant-to positions
- 3. Committee task
- 4. Lecture courses and classes

### 4.1 Human Asset The board in National Bank Restricted:

National Bank Constrained is one of the main private business bank having a spread system of 200 branches crosswise over Bangladesh. With a wide scope of current co-work and buyer monetary item. National Bank has in working in Bangladesh since 1999 and has accomplished open certain as a sound and stable bank. It has an exceptionally solid and efficient HR division. National Bank Restricted is one of the main private business banks having a spread system of 200 branches and SME focuses, 60 ATM Stalls, more than 20,000 Pay focuses and 65 POS in 55 Branches crosswise over Bangladesh and plans to open more branches to cover the imperative business zones in Dhaka, Chittagong, Sylhet and different regions in 2016. With a wide scope of present day corporate and buyer budgetary items National Bank has been working in Bangladesh since 1999 and has accomplished open certainty as a sound and stable bank. National Bank pursues an organized administration principles and pay bundle for its workforce at all dimensions. The bank gives different Superannuation store to its qualified staff. The bank has received another arrangement incorporates nitty gritty and explicit criteria for enrollment of part competitors based on legitimacy as it were.

### **4.2 Enrollment Arrangement:**

#### 4.2.1 Goal of the Arrangement:

- Target of enlisting staff are expressed beneath:
- To assemble fair, devoted and reliable unit officers.
- To furnish the manage an account with a proficient and practical human asset setup.
- To keep the bank free from undesirable routine with regards to Exchange Unionism.
- To guarantee alluring vocation way for the capable officers.

• To prepare best quality financiers for giving best administrations to the clients.

#### 4.2.2 Enrollment Technique:

Enrollment technique for National Bank Ltd is extremely efficient. The bank delegates crisp officers through direct arrangement for the post of The executives Learner Officers, Junior Officers and specifically chooses broadly experienced people at the horizontal posts.

### 4.2.3 Arrangement of Junior Officer:

i.The Junior Officer is named more often than not once in a year according to bank's need premise.

ii.Eligibility for the post of Learner/Junior Officers

- a) Candidate must be Bangladeshi national expect for any abroad arrangement if vital.
- b) Maximum Age Limit is 30 years as of utilization shutting date.
- c) For the arrangement of Junior Officer When all is said in done Keeping money, least capability is Post Graduation from the perceived college/foundation yet Ace Degree from Business college foundation and Financial is favored. Least capability for the arrangement of Junior Officer in Non-operational Dept, for example Money and Other Dept. is graduation in any control.
- d) For Junior Officer in Operational Dept, for example General Saving money, somewhere around one first division/class or CGPA-3.0 under 4 scale or 3.5 under 5 scale in any dimension of instruction of the profession. For the Lesser Officer in Non-operational Dept, for example Money and Other Dept at any rate second class division/class or CGPA 2.5 under 4 or 3.0 under 5 scale is least prerequisite.

- e) Person having abroad degree other than from very much presumed foundations need to submit equivalency declaration from the equipped expert of Bangladesh.
- f) Candidate shown by the court or with the charge of any criminal procedures pending isn't permitted to apply.
- iii. Collection of Utilization:
- iii. Applications are gotten from the intrigued hopefuls.
- IV. Hopefuls should show up for composed test. The method of test is in English.
- vi. Candidates getting qualifying mark are called for viva voce.
- vii. A justify list is set up subsequent to joining the all out composed and viva score.

viii. The required number of applicants is selected by legitimacy.

#### ix. Confirmation

- a. Newly designated Junior Officers need to experience in-house preparing on Establishment Course at National Bank Constrained Preparing Foundation for about fourteen days.
- b. Then they stay in Preparing Period for one year soon after joining.
- c. On fruitful finish of Establishment Course, they are posted in each zone because of the correct pivot of employment and motivate chance to get proficient learning.
- d. After one year, they are again given 15 days in length follow-up preparing specifically Advance Course at National Bank Restricted Foundation.

- e. Job is affirmed after effective finish of one year preparing period alongside palatable score in both the preparation of Establishment Course.
- f. An worker is given another opportunity to finish the preparation effectively on the off chance that he bombs on the principal shot.

### 4.2.4 Arrangement of The executives Student Officer (MTO):

- i. Eligibility for the post of The executives Learner Officers:
- a. Candidates must be Bangladeshi Native with the exception of any abroad arrangement if essential.
- b. Maximum Age Limit is 30 years as of use shutting date.
- c. The candidates must originate from business college foundation for example BBA/B.Com (Hons.), M.Com in Bookkeeping, Back, The executives, Promoting, Financial aspects, MBA, MBM, CA, and ICM from any perceived college/establishment.
- d. At least two first Division/Class of CGPA 3.0 under 4 scale or 3.5 under 5 scales in any dimension of instruction of the vocation. No second rate class is permitted to apply.
- e. Person having abroad degree other than from very much rumored foundations need to submit equivalency testament from the capable specialist of Bangladesh.
- f. Candidate is shown by the court or with the charge of any criminal procedures pending isn't permitted to apply.
- ii. The opportunity is likewise given to the in-house representatives serving in the post underneath the position of Senior Officer and having least instructive capability of experts or proportionate degree in any order with no less than one first Division/Class or

CGPA 3.0 under 4 scale or 3.5 under 5 scale in any dimension of the vocation from any perceived college/organization e to apply for the post.

- iii. The method of the test is in English. Composed test is trailed by meeting.
- iv. Candidates getting qualifying mark are welcomed for meeting
- v. Appointment is given to the competitors as per justify list subsequent to joining the all out composed and viva score.
- vi. Probationary Period and Affirmation
- a. Newly designated Administration Learner Officers stay on one year probation period.
- b. Upon going along with, they are given three weeks in length establishment Preparing at BIBM (Bangladesh Foundation of Bank Management).\
- c. After fruitful finish of Establishment course, recently selected officers are then they are posted in various operational spots thinking about one year as trial period.
- d. After one year they are again given three weeks in length follow-up preparing in particular Development Course at BIBM or somewhere else.
- e. They are affirmed in the post of Senior Officer after fruitful consummation of trial period incorporating attractive score in both the trainings.
- f. On getting to be unsuccessful to finish the two trainings he/she isn't affirmed. Yet, he/she motivate another chance to effectively total the courses with the following bunch The board Student Officers, and amid this time he/she keep on filling in as The board Learner Officer.

#### 4.2.5 Difference in Framework:

Intrigued workers from Non-operational dept, for example Money Dept, PC Administrators, Wire Administrators, Phone Administrators and so on are allowed the chance to come in the Operational dept, for example in fundamental keeping money by satisfying the accompanying criteria.

I. Fruition of something like four years persistent administration.

II. Consummation of Managing an account Certificate Section One.

III. Getting qualified on the composed test inside organized by the bank which will be in English.

IV. The individuals who meets the previously mentioned criteria, is removed from the Nonoperational division and can be put in the Operational office subject to the accessibility of the required labor in the Non-operational office for keeping up continuous support of the support of the clients.

V. Such test is held once in the at regular intervals period.

### **4.3 Determination Strategy:**

National Bank Constrained has extremely viable choice arrangement. National Bank chooses the applicants through the arrangement. The determination of staff (protect, driver, peon and so forth) of bank isn't done specifically however oversaw on easygoing premise from outside sources. Resigned Ansar/VDP faculty from different offices are favored for watch. There might be exemption to the above approach if elite circumstance emerges.

### **4.4 Arrangement Process:**

Arrangements to post of Administrators and Officers in Class I is made both by direct enrollment and by advancement.

All arrangements in bank are made by equipped expert according to suggestion of Enrollment Panel established by the Board.

### 4.5 Criteria for Arrangement:

Criteria for arrangement of all classifications of workers are endorsed by Load up every once in a while.

On arrangement, each worker fills in and signs representatives Control and Staff Record Structures. Letter of acknowledgment of arrangement endorsement of wellness from a certified doctor duplicates of authentication of instructive/proficient capabilities and different reports/papers as required according to terms of arrangement letters are to be submitted before joining.

## **4.6 Preparing:**

Preparing is the best procedure for creating quality HR. It is the prerequisite to prep up the representatives to serve in a proficient path in the administration business, for example bank and give the best administrations to the client. Preparing is essential to create polished methodology in the saving money exercises and in future to bear progressively imperative duties of higher post.

#### 4.6.1 Goal of Preparing:

- To develop quality HR.
- To make very quality calling in the bank
- To set up the brokers to productively confront the future test.
- To keep the administrators/officers in the know regarding the most recent managing an account standards and directions.
- To make them well familiar, exhaustive and certain about the keeping money actives.
- And at last to make master financier with claim to fame in a specific territory, for example, Credit, Remote Trade, General Saving money, FCD and so on.

#### **4.6.2 Sorts of Preparing:**

I. Inward for example In-house Preparing to be held at National Bank Constrained Preparing Foundation.

National Bank Constrained Preparing Institute masterminds Establishment Course and Advance Course (Development) course for the Lesser Officers and Others to be selected new.

The institute masterminds weeklong and two weeks in length preparing program round the year for the officers on different managing an account issues.

The institute organizes workshop, class and short seminar on the contemporary issue identified with bank or on any revision or order of law, rules, direction and so on.

II. Outside Preparing to be held at Bangladesh Establishment of Bank The board (BIBM) or somewhere else in the nation.

The Administration Learner Officers recently named crisp will be given three weeks in length preparing of Development Course (Development) at BIBM or somewhere else. On the off chance that important trainings will be orchestrated at National Bank Restricted Preparing Foundation for the Administration Learner Officers. The skilled officials/officers are likewise sent to take an interest in the different preparing identified with the managing an account business to be masterminded at BIBM or other reasonable organizations.

#### **4.6.3 Concentrated Short Preparing System:**

HRD (Preparing) additionally directs following development level instructional classes to expand the demonstrable skill of workers:

- Book keeping and Bookkeeping of Managing an account Exchanges;
- On Preparing of Credit Proposition;
- Credit Evaluation;
- Lending Danger Investigation;
- Customer Administrations and Business Advancements;
- Import costing and financing;
- Export costing and financing;
- Ready made pieces of clothing (RMG) send out financing;

- Travelers checks and Remote Settlements;
- Book Keeping of Outside Trade and Remote Exchange Exchanges;
- Marketing of Managing an account Administrations;
- Credit The executives;
- Fund The executives;
- Credit Needs Evaluation of Candidates;
- Performance Planning of Banks;
- Project financing;
- Computer bundle programs;
- Accounting devices for Bank The board;
- Branch The board;
- Other Saving money related courses;

### **4.7 Preparing Region:**

The preparation covers the accompanying region:

• Staff benefit, set of principles, order, way and conduct, code of morals, infringement of administration rules, disciplinary activity and different issues identified with HRD.

- General Saving money including Debatable Instrument Act, Contact Act, Capacity of Bank, National Bank and other related issues.
- Loans and Advances including handling of credit proposition, borrower choice, assessment of credit proposition, sorts of advance, authorizing of advance, advance documentation, advance organization, CL and different proclamations and other pertinent issues.
- Foreign Trade including Letter of Credit, Lodgment of Reports, Arrangement of records, Change of risk, Reporter keeping money and other important issues.
- Financial Control including compromise of both nearby and Nostro Records, SBs and other articulation, focal records, finance the executives, call cash, Report/Turn around Report and other related issues.
- Financial Proclamations and its assessment.
- Other comp transitory issues identified with bank, currency market and capital market.

### 4.8 Preparing and Improvement Arrangement:

Representatives of National Bank Constrained are not given preparing and improvement offices randomly rather an arrangement for preparing and advancement is kept up. Representatives of different offices regardless of whether the new workers are booked to partake in the instructional meetings and in the official advancement programs. The approach with respect to this preparation and improvement, exhibitions of old representatives are estimated for the advancement of this errands and profession. As indicated by the arrangement, new workers are board to take part in a basic instructional course in light of the fact that through this program, the new representatives will be educated with respect to an exceptional money related segment to be specific looking and obviously National Bank Ltd..

Be that as it may, National Bank Restricted arrange preparing program each year which might be for a few times. Furthermore, this preparation program isn't just the National Bank Restricted's workers yet additionally the individuals who require preparing for their profession advancement and looking for occupation. This member must have the capability to join the preparation program. National Bank Constrained publicize for the preparation program in Site and National Every day Paper. The primary concern is, this preparation program may help those individuals who have imagined to join National Bank Restricted or other related banks.

### 4.9 Utilizations for Preparing and Advancement:

There are different utilizations for hierarchical preparing and improvement. Hierarchical advancement is a gathering of arranged change intercessions, based on humanistic-majority rule esteems, that looks to enhance authoritative viability and worker prosperity. Dynamic associations go above and beyond in their preparation and improvement approach. This necessitates they estimate what new abilities will be requested by changing innovation and techniques.

### **4.10 Job of Human Asset Division in Representative Preparing:**

There is huge job of Human Asset Division in worker preparing. What, at that point would be a viable methodology dependent on the qualities of academicians and administrators to make preparing and advancement pay off? Here are a few proposals:

- Academically arranged asset people need to gain proficiency with a lot about the organizations they counsel with their items, administrations, culture, needs, etc.
- Manager advancement designs must be incorporated with the points of the undertaking. Scholarly coaches and experts should be modern on the organization's central goal, objectives and new strategies.

- The instructor coaches must choose the train champions with the firm to keep program's energy alive and must lead follow-up studies and projects. Consistent support of better approaches for overseeing is vital for exchanging learning and abilities from the classroom to the workforce.
- Teacher-coaches will be progressively viable in the event that they talk with learners before the program starts. These meetings are best led at the work environment of the members that the instructor mentor is keen on their issues. The program can likewise be better custommade to the requirements of the association.
- On the premise of an investigation of authoritative and individual needs, a blend of preparing techniques ought to be chosen, for example, introductions, expertise preparing, singular conference, and process discussion. Preparing and improvement require must decide preparing strategies.
- Training and improvement must be assessed based on pre chosen, evident targets.

### **4.11 Execution Examination of National Bank Constrained:**

Execution examination is an imperative wonder of any associations. Diverse associations pursue distinctive sorts of execution evaluation and advance, exchange give rewards. National Bank Constrained pursues the under noted systems for assess their representatives:

#### **4.11.1 Techniques for Execution Examination:**

There are different techniques that are trailed by various associations for successful execution examination of their representatives. These techniques are as per the following

- 1. Ranking Strategy
- 2. Graphic Rating Scale Strategy

- 3. Paired Correlation Strategy
- 4. Forced Appropriation Strategy
- 5. Anchored Rating Scales
- 6. Management by Goals (MBO) Strategy

#### **4.11.2 Examination the Execution Evaluation (Dad):**

When the workers have been chosen prepared and persuaded, they are then evaluated for their execution. Dad is where the administration discovers how compelling it has been at enlisting and setting workers. In the event that any issues are recognized, steps are taken to speak with representatives and to cure them.

Associations require predictable dimensions of superior from their representatives so as to make due in an exceedingly focused condition. Most associations have a few types of execution examination of their representatives. Assessment of representative is a standout amongst the most all inclusive practices of the board. It is connected formally or casually to all representatives. It implies numerous things to numerous individuals. It is an estimation procedure; it is an activity in perception and judgment; it is a criticism procedure.

Dad is a procedure of assessing a representative's execution of an occupation as far as its necessities. Execution examination is the way toward assessing the execution of representatives, offering that data to them and looking for approaches to enhance their execution. It gives the premise to appraisal of representative commitments, instructing for enhanced performed and dissemination of monetary prizes. It alludes to the result of the conduct of representatives. In this manner execution examination implies choosing the estimation of work done by a person. It is a procedure by which associations assess singular employment execution.

Constrained disseminations require the rater to sort workers into various groupings. Normally a specific bit must be placed in every class. A rater may order ten subordinates into five classes to be specific, top 10% of subordinates, next 20% of subordinates, center 40% of subordinates, next 20% of subordinates and most reduced 10% of subordinates.

Rating is offered numerically to empower a normal score to be registered and looked at for every representative.

- 1. Knowledge of the activity
- 2. Reliability
- 3. Cooperation
- 4. Initiatives
- 5. Quality of work
- 6. Sense of obligation
- 7. Productivity
- 8. Punctuality

#### 4.11.3 Regular components of execution evaluation process:

Execution evaluation is a procedure including such strides as:

- Setting execution standard,
- Communicating execution desires to representatives,

#### © Daffodil International University

The evaluation procedure starts with foundation of execution principles as per the association's vital objectives. Examination frameworks require execution guidelines, which fill in as benchmarks against which execution is estimated. To be compelling norms ought to identify with the ideal aftereffects of each activity. Occupation examination reveals explicit execution measures by breaking down the execution of current representatives. To consider representatives responsible, a composed record of the benchmarks should exist and workers ought to be instructed with respect to those models previously the assessment happens. On the off chance that execution principles are not work – related, the assessment can prompt off base or one-sided outcomes; hurting the troughs' association with their representatives and damaging equivalent business opportunity decisions. Execution assessment likewise requires solid execution measures, the appraisals used to assess execution.

### 4.11.4 Characteristics of a Decent execution evaluation Framework:

The execution evaluation framework

- Is a hierarchical need?
- Is dependent on all around characterized, target criteria.
- Is dependent on watchful employment investigation.
- Uses just occupation related criteria.

#### 4.11.5 Execution tests and perceptions:

With a set number of employments, execution evaluation might be founded on a trial of learning and aptitudes. The test might be of paper-and-pencil assortment or a genuine exhibit of aptitudes. The test must be dependable and approved to be valuable. Practicability may endure when cost of test advancement is high.

#### **4.11.6 Positioning technique:**

Under this technique the rater submits every representative in request from best to most exceedingly awful. All the staff division knows is that sure representatives are superior to anything others are. It doesn't know by how much. This technique is liable to radiance and regime impact, in spite of the fact that rankings by at least two raters can be found the middle value of to help diminish inclinations.

#### **4.11.7 Point allotment technique:**

It requires the rater to assign a settled number of focuses among workers in the gathering. The rater assigns 100 to all representatives as per their relative worth. The worker with the most extreme point is the best representative. Great entertainers are given a bigger number of focuses than poor entertainers. The rater can perceive the relative contrasts between workers. 4.11.9 Need of the execution Evaluation Framework:

There is a requirement for execution examination framework in each association The hidden basis of the framework originates from the requirement for assessing and perceiving workers work execution with demand to work prerequisites and giving execution criticism/advising and assignment rewards/open doors for future development and advancement the majority of the respondents of the investigation collectively communicated their perspectives that there is a requirement for execution evaluation framework in the association Every single 100% respondent realize that this procedure exists in the association and the significance of the framework is irrefutable to all respondents.

### **4.12 Planning of the Execution Examination:**

National Bank Restricted. Constrained Bangladesh conducts execution examination among its representatives once consistently. Prior to leading execution evaluation, HR division gives preparing to individual director. National Bank Restricted. Constrained has its very own organization of execution evaluation.

### 4.13 Component of an Evaluation Framework:

#### 1. Critical episode strategy:

The basic episodes for execution examination are a technique in which the chief records positive and negative execution conduct of workers all through the execution time frame.

#### 2. Weighted agenda:

This technique depicts an execution examination strategy where rater acquainted with the employments being assessed arranged a huge rundown of elucidating explanations about powerful and insufficient conduct on occupations.

#### 3. Matched examination investigation:

Matched examination investigation is a decent method for weighing up the general significance of alternatives.

A scope of conceivable alternatives is recorded. Every alternative is analyzed against every one of alternate choices. The outcomes are counted and the alternative with the most astounding score is the favored choice.

#### 4. Realistic rating scales:

The Rating Scale is a frame on which the director just scratches off the worker's dimension of execution.

This is the most established and most generally technique utilized for execution evaluation.

#### 5. Article Assessment:

This strategy asked directors/administrators to portray qualities and shortcomings of a representative's conduct. Exposition assessment is a non-quantitative strategy. This strategy more often than not use with the realistic rating scale technique.

#### 6. Typically tied down rating scales:

This strategy used to portray an execution rating that concentrated on explicit practices or sets as markers of compelling or inadequate execution. It is a blend of the rating scale and basic episode methods of representative execution assessment.

#### 7. Execution positioning strategy:

Positioning is an execution examination strategy that is utilized to assess worker execution from best to most exceedingly awful.

Administrator will contrast a worker with another representative, as opposed to contrasting every one with a standard estimation.

#### 8. The board By Targets (MBO):

MBO is a procedure in which supervisors/representatives set goals for the worker, occasionally assess the execution, and reward as indicated by the outcome.

#### 9. 360 degree execution examination:

360 Degree Input is a framework or process in which representatives get secret, unknown criticism from the general population who work around them.

#### **10.** Constrained positioning (constrained dispersion):

Constrained positioning is a technique for execution examination to rank representative yet arranged by constrained circulation.

For instance, the dispersion asked for with 10 or 20 percent in the best class, 70 or 80 percent in the center, and 10 percent in the base.

#### **11. Conduct Perception Scales:**

Conduct Perception Scales is recurrence rating of basic episodes that laborer has performed.

### 4.14 Pay the executives arrangement of National Bank Restricted:

National Bank Restricted applies the accompanying pay structure. The compensation bundle of a worker incorporates wage/pay, motivating forces, incidental advantages, perquisites, lastly non-money related advantages. This is clarified in the accompanying graph:

#### Wage and Compensation:

Wages speak to hourly rates of pay, and compensation alludes to the month to month rate of pay, independent of the quantity of hours put in by the worker. Wages and compensations are liable to the yearly augmentations. They contrast from representative to worker, and guard upon the idea of occupation, position and legitimacy.

#### **Incentives:**

Motivators are paid notwithstanding wages and pay rates and are additionally called installments by result impetuses rely on profitability, deals, benefit, or cost decrease endeavors.

#### **Fringe benefits:**

This is money related advantages given to representatives. They incorporate the advantages of: (a) provident store, (b) Medicinal consideration, (c) Tip, (d) Hospitalization installment, (f) Wellbeing and Gathering protection, (g) arrangement of outfits to workers.

#### **Perquisites:**

There are exceptional advantages offered to supervisors/Administrators. The reason for existing is to hold skilled officials. Perquisites incorporate the accompanying: (an) Organization vehicle for voyaging, (b) Club enrollment, (c) Paid occasions, (d) outfitted house or convenience.

#### Non-money related benefiters:

These advantages give mental fulfillment to representatives notwithstanding when monetary advantages are not accessible.

Such are: (an) Acknowledgment of legitimacy through endorsement, (b) Offering testing work obligations, (c) advancing development prospects, (d) Happy with working condition, (e) Equipped supervision, and (f) work sharing and flexi time.

#### **Incentive designs:**

National Bank Constrained offers motivating force to the representative for their superb individual or gathering work. These are portraying beneath:

(a) Singular motivations plants.

(b) Gathering motivation plants.

#### (a) Singular motivations plan:

Singular motivating forces plan is intended for individual representatives. He needs to buckle down for example proficiently, deliver more and offer the money related advantages for himself. The advantage is specifically connected with his capacity, proficiency and limit.

#### (b) Gathering motivating force designs:

In the gathering motivating force plan, the motivator isn't for individual worker yet for the gathering of representatives working in one division or segment. Such gathering motivating force plan may cover the whole representative of a generation unit. The gathering will work on the whole, give more creation and offer the advantage. At first the advantage will be given to the gathering and from that point, it will be separated among the individuals from the gathering.

# 4.15 Absolute Remuneration and Advantages Bundle of National Bank Constrained:

#### 4.15.1 Targets:

This part plots the principles identifying with remuneration structure and the arrangement for assistance of the Organization and gives nitty gritty methodology for practicing them so as to advance reasonable treatment and consistency inside the association.

#### 4.15.2 Update of Pay Components:

The pay structure might be updated, if fundamental, with the endorsement of the Chief, Administrator/HR, and Leader of the Dept., Back and the CEO.

#### 4.15.3 Representative Remuneration Records:

Representative Pay Records are kept up by the Staff and Administrator Division for Specialists and Directors and by the Human Asset Office for the Officials. These divisions keep up close to home document of all representatives where all records with respect to the worker are kept notwithstanding any delicate duplicate (in PC database) kept up by the offices. These records are classified and ought not be open to any unapproved people (approval characterized by HR or Faculty &Admin dept. head).

### 4.16 Fundamental Worker Advantages for Changeless Representatives:

#### 4.16.1 Provident Reserve:

The Organization's Provident Reserve is a supported plan. All affirmed and lasting representatives are qualified for be individuals from the Provident Reserve. The representative commitment, equivalent to 10% of the fundamental pay, is deducted every month through the finance. The Organization's Provident Reserve is a subsidized plan. All since a long time ago settled and persevering representatives are at freedom to be individuals from the Provident Reserve. In the Provident Store Record, both the worker's and the Organization's commitments are certify to the individual representative's record.

#### 4.16.3 Settlement:

The Organization based on necessities and accessibility gives settlement to National Bank Restricted's Best Officials at their own set up offices in Dhaka city. Outside the Dhaka city, the Organization gives costs to the convenience.

#### 4.16.4 Utilities Remittances:

The Records Division will make remuneration installment to the representative inside 30 days from the date of accommodation. Phone bill must be sent to the HR office, and after that they

sent that bill to IT division, so installments can be made by the organization, on the off chance that it is for the sake of the Organization.

#### 4.16.5 Cell phone:

In view of the National Bank Constrained's business require, a cell phone gave to a perpetual or contract representative. To get this advantage, a composed application ought to be sent to the Division Head, tons of the representative's Area of expertise Head and responsible for the site/production line if appropriate. The cell phone is to be utilized as a matter of first importance for business reason, however can be used for being in contact with the relatives, if vital with coherent carefulness because of the mind-boggling expense of cell phone utilization.

### 4.17 Health advantages:

#### Medical Advantages for the Official Staff:

The Organization will repay the expense of approved restorative medications in Bangladesh including hospitalization, careful and labor subject to the conditions referenced here. The Organization claims all authority to support the Restorative Specialist counseled.

Dental treatment included as protective measures, the Organization will repay for 'Upper and Lower' dental cleaning two times per year. Repayment of the cost will be confined to the treatment of the official, life partner and youngsters. Consumption on restorative treatment of Administrators is repaid by the organization. Each representative isn't getting the health advantages.

#### **Car Buy Plan:**

Directorate is qualified for 24 hours organization paid transportation. The organization additionally pays for the fuel at cost, Driver's compensation, and for all important upkeep/fix and regulatory expense of the vehicle. Vehicle buy conspire must be changed into(for the best

administration, center administration get recompense for driver and fuel cost yet need to purchase the vehicle with claim cost where credit office is accessible from the Organization/intrigue recovery).

### 4.18 Leave Qualifications:

#### 4.18.1 Essential Leave Types:

Every Perpetual Official of the Organization are qualified for different sorts of Leaves that are determined dependent on logbook year and customized from the date of joining the Organization's administration for the main year. Leave qualifications of ostracize (Contract) representatives will be administered by their separate terms of work with the organization indicated in the Arrangement Letter.

#### 4.18.2 Meanings of Essential Leave Privileges:

#### 4.18.2.1 Easygoing Leave:

Qualification to easygoing leave for the Official at Head-Office and Branch Site, it is 15 days dependent on each timetable year. The worker is qualified for exercise Easygoing Leave from the extremely following day of joining; however the Easygoing Leave is ace evaluated for the equalization time of the year tallying from the joining date. Easygoing Leave can be taken with Ends of the week, Open Occasions, Earned Leaves, and so on yet be restricted to just 3 days.

#### 4.18.2.2 Wiped out Leave:

Privilege to Wiped out Leave for the Officials at Head-Office and Branch Site it is 15 days based on each timetable year. The worker is qualified to practice the Debilitated Leave profit by the date of his/her joining. The above qualifications speak to the greatest number of days Debilitated Leave that a worker can profit in a year. On the off chance that a representative is debilitated on End of the week or on an Open Occasion, that day won't be considered a wiped out day and the quantity of Tired Let taken alone for his/her designated days will reject those days.

#### © Daffodil International University

### **5.1 Discoveries:**

#### 1. Recruitment Process:

No legitimization for recently made post is found with the representative demand frame. Potential outcomes of biasness when the gathered CVs are sent to the concerned office. It requires investment for vital endorsement to experience enrollment process. The promotion procedure is now and again protracted and now and again discovered inadequate CV bank isn't kept up appropriately.

#### 2. Selection Process:

The meeting is unstructured in nature. The 'Underlying Enlistment Evaluation Frame' isn't utilized. The is no arrangement for composed trial of the applicants. Very tedious process.

#### 3. Lees experienced representatives:

Remains experienced workers playing out the advertising division. They are not all around experienced to fulfilled client.

#### 4. Lack of Preparing and Improvement opportunity:

Legitimate preparing is vital issue for the representatives of Financials association. In National Bank Constrained legitimate preparing need necessity isn't defended somewhat done by the representative's close to home premium.

#### **5.** Poor Evaluation Framework:

I have seen the National Bank Constrained representatives in my entry level position period. They work like a machine, they put their spirit in the work yet subsequent to carrying out a responsibility they don't get any evaluation for their predominant execution. Higher pay isn't the main thing that workers need, they likewise require examination to feel esteemed and certified in the association.

#### 6. Lack of Pay Structure:

Larger part of the National Bank Constrained representatives are not happy with their pay. It is seen that their compensation are not balanced despite the fact that consistently we are having in any event 6% swelling. It implies same cash however the estimation of their cash is less. They have to spend more cash however they are not gaining more. It makes them disappointed.

#### 7. Limited Extent of Motivations:

National Bank Restricted give monetary pay like fundamental compensation, house lease stipend, extraordinary recompenses, reward, all of representative. The Organization gives Transport; leave travel stipend, therapeutic repayments just to the best dimension representative. It has Extra time Strategy, Vehicle arrangement, Hospitalization, Protection, Leave travel, occasion homes.

#### 8. Absence of legitimate extra time arrangement:

National Bank Constrained does not give Extra time Arrangement, Vehicle approach, Hospitalization, Protection, Leave travel to help, occasion homes to the mid to bring down dimension representatives. A business may not make reasonings from an absolved worker's compensation for unlucky deficiencies brought about by the business or by the working prerequisites of the business.

### **5.2 Suggestions:**

#### 1. Recruitment:

Concerned office ought to legitimize the enrollment for a recently made post. HRD must examine that avocation before continuing further. The gathered CVs ought not be sent to the concerned division. The short-posting ought to be finished by the HRD according to the demand shape. For existing post no endorsement ought to be required. The HRD can go for important enrollment for these current positions. There ought to be a standard configuration for each kind of promotion. So that, it won't set aside time for promotion plan and endorsement. There ought to be some particular inquiries for each situation of every office. This enables the questioners to pass judgment on the competitor similarly.

#### 2. Selection:

The applicant execution examination frame ought to be utilized appropriately to assess the competitors. Composed test ought to be presented as a determination instrument for all offices alongside different techniques. More accentuation ought to be given to enroll from CV bank. A viable CV bank ought to be kept up at HRD for moment and for brisk enlistment when justified. Hopefuls ought to be given with occasion date and time before the occasion. With the goal that they can gather applicable data all alone.

#### 3. Designating more officers:

There ought to be more officers designated in the money segment and a legitimate instrument ought to be brought to distinguish the phony notes which are practically difficult to relate to the current accessible gadget however it involves satisfaction that such gadget will before long be landing in not so distant future as per the higher authority.

#### 4. Legitimate Preparing and Advancement:

National Bank Constrained has all the potential abilities to make its representative progressively proficient and help being the future chief. Preparing is a typical practice for the representatives of any Organization. This preparation ought to be sorted out by the human asset division just through need evaluations. It very well may be looks at through the execution assessment process by which HRD will figure out where he/she ought to have some more presentation.

#### 5. Legitimate Execution Examination Framework:

The current evaluation framework can be changed or altered and new framework could be produced which will explain the precise picture. The criteria of assessment should cover more abilities of a worker. The framework could cover criteria as individual, social alongside the center business skills. The outcome can be utilized for preparing need evaluation and help taking legitimate improvement activities.

#### 6. Build up Focused Pay Framework:

The pay of the student officer ought to be expanded then the worker's inspiration will be solid.

#### 7. Guaranteeing Motivating forces for all:

The general objective of worker motivating force projects ought to be to enable representatives to develop to more elevated amounts of execution and brilliance. Via cautiously choosing the objectives, the prizes and the correct program structure, a fantastic motivator program will move, support, propel, root for, salute, celebrate and remunerate workers, as they culture propensities for progress, develop in certainty, and ascend to more elevated amounts of brilliance.

#### 8. Setting up legitimate extra minutes strategy:

Crisis circumstances which require a quick reaction and are resolved to be past the ordinary activities of the division, or Work performed on an assigned venture or transaction where time imperatives are huge or expanded work requests, over a drawn out timeframe, because of the repeating idea of an office's work.

### 5.3 End:

As an association the National Bank Restricted has earned the notoriety of best Organization activity in Bangladesh. It shows that a privately claimed organization can give productive, neighborly and present day Organization benefit on a beneficial premise. Human Asset Office is the most private office for any association just as HR Division in National Bank Restricted. Here as an understudy, restricted data was gathered for setting up this report in view of an excess of secrecy.

The achievement of a business Organization depends generally in the nature of administration rendered to the customers. Nature of administration relies upon the skill and the nature of the representatives of the association. Along these lines, the specialist of National Bank Constrained must be cautious in selecting the perfect individual for each activity. As has been seen, the enrollment and select particle procedure of National Bank Constrained has spaces for development. The arrangement and process ought to be reconsidered. So despite the fact that the procedure they have been receiving so far has been to some degree viable, to adjust to the evolving times, the procedure ought to be amended and streamlined.

It was a respect to function as an understudy in a rumored association like National Bank Constrained. The National Bank Constrained is an Organization that affirms the best support of the clients just as to the representatives by Human Asset Division. National Bank Constrained is the quickest developing Organization in Bangladesh. By working in this Organization the information was educated would be sufficiently useful to support with the genuine authoritative condition.

### **Bibliography**

#### **Books:**

- Cynthia D. Fisher, Lyle F. Schoenfeldt, James B. Shaw "Human Resource Management", 6<sup>th</sup>Edition
- Dessler, Gary, (2003) "Human Resource Management", Publication of Persons Education Pte Ltd., India.
- Khan, Awal Abdul, (2008), "Human Resource Management & Industrial Relations" Abir Publication, Dhaka.
- Lloyd. Byars& Leslie W. Rue, Strategic Human Resources Management 8<sup>Th</sup> Edition (Towson University) 2002.
- 5. Miles, RE & Snow, CC 1984, Designing strategic human resource management systems, Organizational Dynamics, vol. 28, no. 3, pp. 62-74.
- 6. Neresh k. Malhotra, Human Resource Management, Seventh Edition (2006-2007).

#### Websites:

- http://www.assignmentpoint.com/business/internship-report-on-Human-Resource Management-of-Jamuna-Bank-Ltd, retrieved on 19 November, 2019 at 8.17 pm
- http://university-essays.tripod.com/reward\_management.html,retrieved on 15 November, 2019 at 10.33 am
- ♦ www.nblbd.com